



NSK Announces Revision of Year-end Consolidated Business Forecast and Dividend Forecast for the Fiscal Year Ending March 31, 2009

Tokyo, March 19, 2009 -- NSK Ltd. (TSE:6471) today announced that the Company has revised its year-end consolidated business forecast and dividend forecast for the fiscal year ending March 31, 2009, which were announced on December 24, 2008.

1. Revised consolidated business Forecast

(1) Revised consolidated business forecast for the year ending March 31, 2009

(from April 1, 2008 to March 31, 2009)

	Net sales	Operating income	Ordinary income	Net income	(Millions of yen) Net income per share (yen)
Previous forecast (A)	670,000	28,000	25,000	12,000	22.20
Revised forecast (B)	645,000	19,500	13,500	(4,000)	(7.40)
(B) – (A)	(25,000)	(8,500)	(11,500)	(16,000)	-
% change	(3.7)	(30.4)	(46.0)	-	-
For reference only: Results (last fiscal year) (from April 1, 2007 to March 31, 2008)	772,036	69,343	64,854	42,613	78.84

(2) Reasons for revision

The business environment surrounding the NSK Group has become increasingly severe due to the financial crisis, credit crunch, and globally accelerated downturn in the real economy.

Since the beginning of the year, sales of automotive products have been decreasing at an increasingly rapid rate due to production adjustment among automotive manufacturers. Also, in the industrial machinery bearing segment, orders have been decreasing in general, although demand from infrastructure-related industries such as wind turbine and railways is still strong.

In addition to these volume reductions, we will book additional extraordinary loss of 2 billion yen for business restructuring expenses in the Americas and Europe and make negative adjustments to our deferred income taxes of 4.3 billion yen due to a partial reversal of deferred tax assets. Therefore, we have made a downward revision of our year-end consolidated business forecast.



2. Revised Dividend Forecast

(1) Revised dividend forecast

		(Yen)	
	Mid-term	Year-end	Full year
Previous forecast (Announced on December 24, 2008)	10.00	To be advised	To be advised
Revised forecast	-	4.00	14.00
Results (year ending March 31, 2009)	10.00	/	/
Results (last fiscal year)	9.00	10.00	19.00

(2) Reasons for revision

NSK places great importance on shareholder returns. We will maintain our basic policy of issuing a consistent dividend, and ensure that our dividends better reflect our consolidated payout ratio and business results.

However, the year-end dividend forecast for the fiscal year ending March 31, 2009 will be 4.00 yen per share due to continued uncertainties in the future business environment and rapid business downturn from the latter half of the year.

3. Reduction of Compensation for Board Members and Managers

The NSK Group is now carrying out emergency profitability countermeasures to counter the rapid business downturn. Below are the two main measures.

Streamlining of the workforce and assets to match production volumes. (Streamlining of our global workforce, reduction of selling, general and administrative expenses and reduction of inventories and capital investments.)

Reinforcement and acceleration of sales expansion activities

As a part of the measures, we have already reduced compensation for directors and board members, as well as the salaries of managers, as follows.

Directors and board members	20~35%	since January, 2009
Managers	5~7%	since February, 2009

Notes

All forecasts are based on a number of assumptions regarding business environment and policies, and are subject to change with various factors. Actual financial results may differ materially and NSK Ltd. accepts no liability whatsoever for any direct or consequential loss arising from any use of this report.