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May 20, 2022

To whom it may concern:

| Company name: Representative: | NSK Ltd. Akitoshi Ichii President and Chief Executive Officer |
|----------------------------------|---|
| Securities Code: Contact: | 6471 (Tokyo Stock Exchange, Prime Market) Hidenori Oka Senior Vice President Head of Human Resources and General Affairs Division Headquarters Telephone (representative) +81-3-3779-7111 |

Announcement of Dividend

We hereby give notice that the Board of Directors of NSK Ltd. approved a resolution on May 20, 2022 to pay a dividend from retained earnings as follows with a record date of March 31, 2022.

1. Details of Dividend

| | | Most recent | Dividend paid |
|----------------------|-------------------|--------------------------|--------------------|
| | Decided | dividend forecast | for the year ended |
| | | (Announced May 10, 2022) | March 31, 2021 |
| Record date | March 31, 2022 | March 31, 2021 | March 31, 2021 |
| Dividend per share | ¥15.00 | ¥15.00 | ¥10.00 |
| Total dividends paid | ¥7,775 million | — | ¥5,183 million |
| Payment date | June 9, 2022 | _ | June 11, 2021 |
| Source of dividends | Retained earnings | _ | Retained earnings |

2. Reason

NSK places great importance on shareholder returns. As part of the 6th Mid-Term Management Plan, spanning the three years beginning April 2019, we have aimed to provide stable dividends to our shareholders on an ongoing basis, and set the target of dividend payout ratio ranging from 30% to 50% as well as a per-share annual dividend of 40 yen or more on a consolidated basis. Also we regard treasury shares as an option to execute agile capital policy, and set a target of a total return ratio of 50% during the three-year period. We take into account the financial situation and so forth to make proper decisions for the execution.

Based on the policy stated above, we comprehensively took into account our business performance in this fiscal year and future business environment. As a result, the year-end dividends for the fiscal year ended March 31, 2022, we have decided to issue a year-end cash dividend of \$15.00.

The dividends for the first half of the year, paid on December 3, 2021, was \$10.00 per share. Accordingly, the full year dividends for the fiscal year ended March 31, 2022 will be \$25.00 per share, a \$5 increase from the fiscal year ended March 31, 2021.

| | Cash dividend per share | | |
|---------------------------|---------------------------------------|----------|-----------------|
| Record date | End of the 2 nd quarter | Year-end | Full-year total |
| Year ended March 31, 2022 | ¥10.00 | ¥15.00 | ¥25.00 |
| Year ended March 31, 2021 | ¥10.00 | ¥10.00 | ¥20.00 |

(Reference) Details of Total Annual Dividends