

Information for Investors/Company Data

As of March 31, 2021

▶ Corporate Address

NSK Ltd.
Nissei Bldg., 1-6-3 Ohsaki, Shinagawa-ku, Tokyo 141-8560, Japan
TEL +81-3-3779-7111

▶ Contact Information

IR Office, NSK Ltd.
Nissei Bldg., 1-6-3 Ohsaki, Shinagawa-ku, Tokyo 141-8560, Japan
TEL +81-3-5487-2564
E-MAIL ir@nsk.com

▶ NSK's Website

<https://www.nsk.com/>

▶ Common Stock

Authorized 1,700,000,000 shares
Issued 551,268,104 shares
(including 32,913,214 shares of treasury stock)

▶ Number of Shareholders

48,910

▶ Transfer Agent

Mizuho Trust & Banking Co., Ltd.
1-2-1 Yaesu, Chuo-ku, Tokyo 103-8670, Japan

▶ Listing

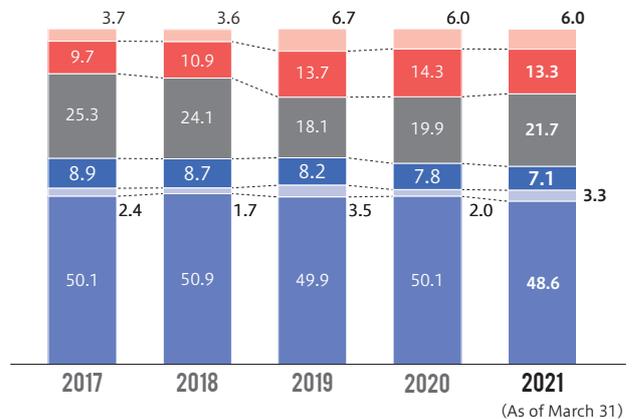
Tokyo

▶ Security Code

6471

■ Breakdown of Shareholders (%) (by shareholder type)

Financial Institutions Securities Companies Other Japanese Corporations
Foreign Investors Individuals/Others Treasury Stock



Other Information Concerning the Company

■ IR-Related Information

Please refer to the Company's IR website for other IR information including the latest news and detailed financial data.

<https://www.nsk.com/investors/>

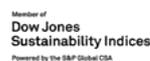
■ Sustainability Information

Please refer to the Company's Sustainability website for information on sustainability.

<https://www.nsk.com/sustainability/>

Highly Evaluated by Outside Agencies (SRI/ESG)

Over and above their financial aspects, companies that merit high evaluations for their environmental and social contributions are being recognized for their promise of long-term sustainable growth. These companies are also attracting interest from a socially responsible investment (SRI) perspective while forging an increasingly important presence among a wide range of institutional investors. Acknowledged for its integrity, NSK has been included in the following internationally recognized SRI/ESG indices as of July 2021.



<https://www.spglobal.com/esg/csa/indices/djsi-index-family>



*1

<https://www.ftserussell.com/products/indices/ftse4good>



*2

<https://www.ftserussell.com/products/indices/blossom-japan>



<https://www.issgovernance.com/esg/ratings/>



<https://www.sompo-am.com/>

*1: FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that NSK has been independently assessed according to the FTSE4Good criteria, and has satisfied the requirements to become a constituent of the FTSE4Good Index Series. Created by the global index provider FTSE Russell, the FTSE4Good Index Series is designed to measure the performance of companies demonstrating strong Environmental, Social, and Governance (ESG) practices. The FTSE4Good indices are used by a wide variety of market participants to create and assess responsible investment funds and other products.

*2: FTSE Russell (FTSE International Limited と Frank Russell Companyの登録商標)はここにNSKが第三者調査の結果、FTSE Blossom Japan Index組み入れの要件を満たし、本インデックスの構成銘柄となったことを証します。FTSE Blossom Japan IndexはグローバルなインデックスプロバイダーであるFTSE Russellが作成し、環境、社会、ガバナンス(ESG)について優れた対応を行っている日本企業のパフォーマンスを測定するために設計されたものです。FTSE Blossom Japan Indexはサステナブル投資のファンドや他の金融商品の作成・評価に広く利用されます。[Japanese Only]

Third-Party Assurances

To ensure the reliability and accuracy of NSK Report 2021 as an integrated report, NSK obtained assurances from an external third party for the following data information described in this report.

Items Subject to Assurance

- Energy usage
 - ▶ P. 44
- Greenhouse gas emissions (Scope 1, Scope 2, Scope 3)
 - ▶ P. 44
- Water withdrawal
 - ▶ P. 44
- Waste and valuables
 - ▶ P. 44
- Emissions of VOCs
 - ▶ P. 44
- Lost time injury frequency rate
 - ▶ P. 45



Independent Verification Report



Independent Assurance Statement

At the Time of Publishing the NSK Report 2021

Thank you very much for your understanding and support of NSK's daily business activities.

The importance of ESG, sustainability, and corporate social responsibility to achieve the SDGs has been increasing in recent years. However, 30 years ago in 1991, NSK formulated its Corporate Philosophy, which clearly states that "NSK contributes to a safer, smoother society" and "helps protect the global environment" and is "working across national boundaries to improve relationships between people throughout the world." Based on these objectives, we have been conducting corporate activities to meet the expectations of society.

This year's "NSK Report" reaffirms the aspirations embodied in NSK's Corporate Philosophy, as well as showcases NSK's continuing collaboration with its stakeholders to create the value that society needs through its business activities and NSK's aim to contribute to

both solving social issues and achieving sustainable growth, under the new organization that began in April 2021. In addition, the "Sustainability Report" has been integrated into the "NSK Report," making it easier to understand in a single publication such as "NSK's Collaborative Value Creation Process," "Strategies and Performance," and "Foundation Supporting Sustainability."

This report was produced primarily by the IR Office, which worked in cooperation with a broad range of departments involved. As the executive officer responsible for IR and thus the creation of this report, I expressly stated that the production process be valid and the information contained herein be accurate. We are making concerted efforts to further enrich the content of this report, so by all means read through this report. I would be delighted to hear your frank views and any requests for future content.



Vice President,
Head of Corporate Planning Division HQ,
Responsible for Investor Relations Office

Gen Murayama