

## NSK Vision 2026

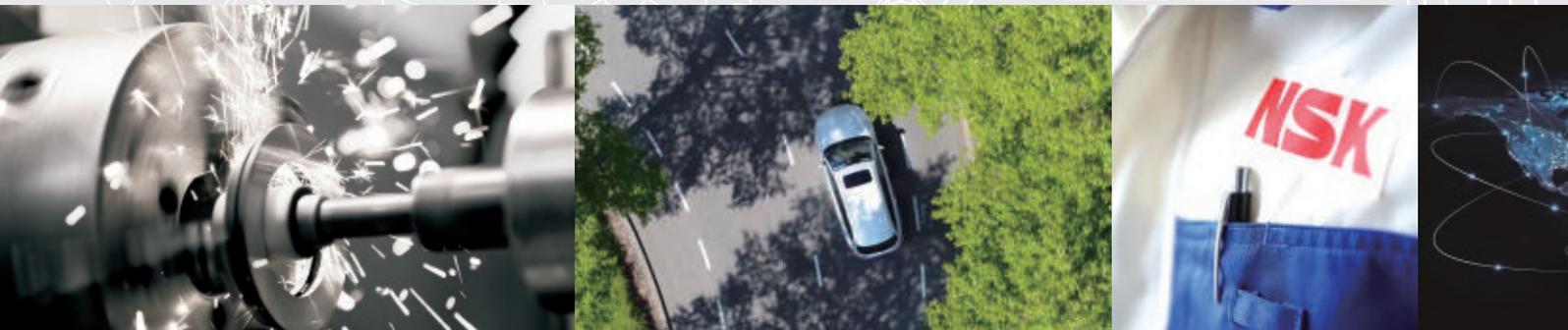
# SETTING THE FUTURE IN MOTION

We bring motion to life,  
to enrich lifestyles,  
and to build a brighter future.

Dedicated to uncovering society's needs,  
we set ideas in motion,  
to deliver solutions beyond imagination.  
We're NSK.

And, we're setting the future in motion.

The NSK Vision 2026: Setting the Future in Motion is an expression of our commitment to uncovering the needs of society and leading the world in bringing motion to life. As we set the future in motion, we aim to be a company that continually creates and provides value.



## NSK Report 2018 CONTENTS

### Complete Picture and Value Creation Story of NSK

- 02 NSK's History of Creating Value
- 04 To Our Stakeholders
- 10 Corporate Value Creation Model
- 14 NSK's Business Activities and Corporate Value Creation
- 16 **Feature**  
SETTING THE FUTURE IN MOTION
  - 16 **1** NSK Value Creation for Technological Innovation in Automobiles  
—Change as a Chance to Soar
  - 20 **2** NSK's Vision 2026 Initiatives  
—Efforts to Set the Future in Motion Underway Around the World
- 22 Financial and Non-Financial Highlights

### Performance and Strategies of Corporate Value Creation

- 26 Looking Back on Past Mid-Term Management Plans
- 27 Outline of the Fifth Mid-Term Management Plan
- 28 Progress of Mid-Term Management Plan
- 30 Review of Operations
  - 30 Industrial Machinery Business
  - 34 Automotive Business
- 38 Financial Strategy / Policy on Shareholder Returns

### The Underlying Strength of Corporate Value

- 40 Core Technologies and Taking Up the Challenge of Creating New Value
  - 40 NSK's Four Core Technologies
  - 41 Interview with NSK's Head of Technology
- 44 Global Business Foundation
- 46 CSR/ESG Management
  - 46 NSK's Approach: CSR in Corporate Value Creation
  - 48 Quality Management
  - 49 Safety Management
  - 50 Environmental Management
  - 52 Human Resource Management
  - 54 Supply Chain Management
  - 55 Corporate Governance
  - 59 Compliance
  - 60 Dialogue with Shareholders and Investors
- 62 Management

## NSK Report 2018 Editorial Policy



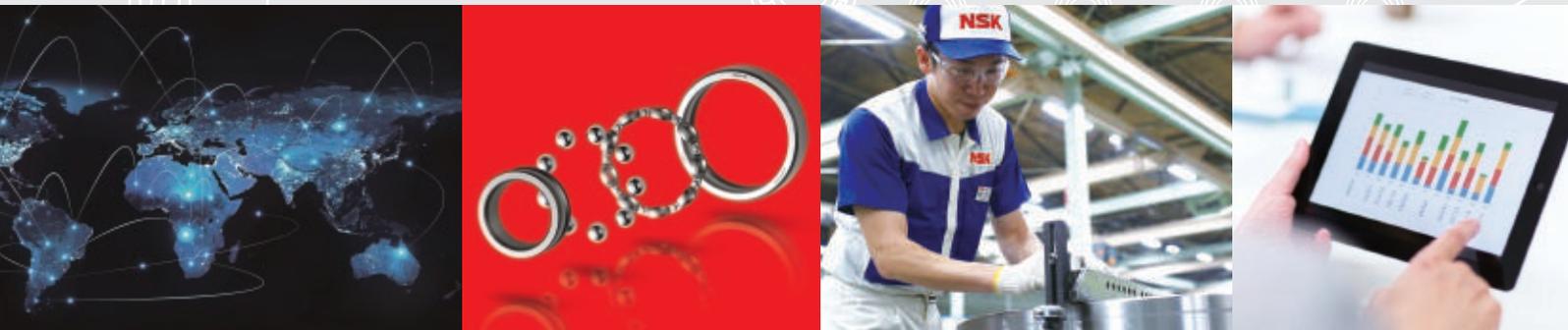
The NSK Report 2018 is designed to provide all stakeholders with a deeper understanding of the Company's creation of value over the medium to long term by providing a comprehensive picture of our business, our value creation story, strategies and outcomes related to the creation of corporate value, and our underlying strengths in supporting corporate value.

This Report provides a concise summary of all information deemed important in the Group's efforts to create corporate value. For more detailed information about the NSK Group's products, business activities and financials, we ask that you refer to the Company's website. Detailed information about NSK's approach and initiatives in corporate social responsibility (CSR) can be found in the CSR section of our website and in our CSR Report. In putting together this Report, we referred to the International Integrated Reporting Framework of the International Integrated Reporting Council (IIRC) as well as the Guidance for Collaborative Value Creation formulated by Japan's Ministry of Economy, Trade and Industry.

### Disclaimer

Statements made in this integrated report with respect to plans, strategies and future performance that are not historical facts are forward-looking statements. NSK cautions that several factors could cause actual results to differ materially from those discussed in forward-looking statements.

This document is an English translation of NSK Report 2018 dated September 20th, 2018, that was originally prepared in the Japanese language, and it is provided for convenience purposes only. Therefore, this document does not include any event that has occurred, or has been found to have occurred, on or after September 20th, 2018. NSK makes no representation or warranty that this document is a complete or accurate translation of the original Japanese text, and it is not intended to be relied upon. In the event that there is a discrepancy between the Japanese and English versions, the Japanese version shall prevail. This document is not intended and should not be construed as an inducement to purchase or sell stock in NSK.



## Data Section

- 64** Consolidated Financial Statements
- 68** Management's Discussion and Analysis of Financial Position, Results of Operations and Cash Flows
- 70** Basic Knowledge of Bearings
- 72** Glossary
- 74** NSK Group
- 76** Information for Investors / Company Data
- 77** Third-Party Assurances

### Highly Evaluated by Outside Agencies (SRI/ESG)

Over and above their financial aspects, companies that merit high evaluations for their environmental and social contributions are being recognized for their promise of long-term sustainable growth. These companies are also attracting interest from a socially responsible investment (SRI) perspective while forging an increasingly important presence among a wide range of institutional investors. Acknowledged for its integrity, NSK has been included in the following internationally recognized SRI/ESG indices as of September 2018.

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