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June 28, 2022

To whom it may concern:

Company Name: NSK Ltd.  
Representative: Akitoshi Ichii,  
President and Chief Executive Officer  
Securities Code: 6471 (Tokyo Stock Exchange, Prime Market)  
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Senior Vice President  
Head of Human Resources and General  
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**Appointment of Independent Committee based on the Response Measures to Large-scale Purchases of the Company Shares (Takeover Defenses)**

The terms of all five members of the Independent Committee, established based on “the Response Measures to Large-scale Purchases of the Company Shares (Takeover Defenses)” which were approved at the 159th Ordinary General Meeting of Shareholders of NSK (hereinafter referred to as “the Company”) held on June 30, 2020, expired at the close of the 161st Ordinary General Meeting of Shareholders of the Company.

Therefore the Company announces that it has appointed the following five persons as members of the Independent Committee, as approved by the Board of Directors in accordance with the Independent Committee Rules.

Each member’s term of office will continue until to the conclusion of the 162nd Ordinary General Meeting of Shareholders of the Company, which will be held in June 2023.

**Members of the Independent Committee**

	Yoshitaka Fujita	(Outside Director)
	Mitsuhiro Nagahama	(Outside Director)
	Koichi Obara	(Outside Director)
(New Appointment)	Junji Tsuda	(Outside Director)
(New Appointment)	Sayoko Izumoto	(Outside Director)

For the career summary of each member of the Independent Committee, please see the following attachment:

## Attachment

### Name and Career Summary of Independent Committee Members

Name: Yoshitaka Fujita

Date of birth:

January 27, 1952

Career summary:

- Apr. 1975 Joined Murata Manufacturing Co., Ltd.
- Jun. 1998 Director of the same company
- Jun. 2000 Director, Vice President of the same company
- Jun. 2003 Director, Senior Vice President of the same company
- Jun. 2005 Director, Executive Vice President of the same company.
- Jun. 2008 Representative Director, Senior Executive Vice President of the same company
- Jun. 2017 Vice Chairman of the Board of the same company
- Jun. 2019 Director (current), and Member of Nomination Committee, NSK Ltd.,  
Executive Advisor of Murata Manufacturing Co., Ltd.
- Jun. 2020 Member of Audit Committee, NSK Ltd. (current)
- Jul. 2021 Advisor of Murata Manufacturing Co., Ltd. (current)
- Jun. 2022 Chair of Nomination Committee, NSK Ltd. (current)

Name: Mitsuhiro Nagahama

Date of birth:

October 24, 1953

Career summary:

- Apr. 1976 Joined Fuji Bank, Ltd.
- Apr. 2002 General Manager of Americas Non-Japanese Corporate Banking Division No. 2 of  
Mizuho Corporate Bank, Ltd. (currently Mizuho Bank, Ltd.)
- Mar. 2003 Executive Officer and General Manager of Otemachi Corporate Banking Division  
No.6 and Otemachi Corporate Banking Division No.7 of the same bank
- Apr. 2005 Senior Executive Officer in Charge of Corporate Banking of the same bank
- Mar. 2006 Senior Executive Officer and Head of the Americas of the same bank
- Apr. 2010 Deputy President and Deputy President-Executive Officer and Head of the  
Americas of the same bank (Stepped down April 2013)
- Apr. 2013 Chairman of the Board of Mizuho Securities, Co., Ltd. and Mizuho Securities USA,  
Inc.
- Apr. 2015 Executive Advisor of Mizuho Securities, Co., Ltd. (Stepped down March 2020)
- Jun. 2020 Director (current), Chair of Compensation Committee, NSK Ltd. (current) and  
Member of Audit Committee (current)

Name: Koichi Obara

Date of birth:

June 22, 1949

Career summary:

- Apr. 1972 Joined Maeda Corporation
- Nov. 2003 General Manager of Corporate Planning Department of the same company
- Jan. 2005 Executive Officer, General Manager of Corporate Planning Department of the same company
- Jan. 2007 Executive Officer, Deputy General Manager of Procurement Division of the same company
- Jun. 2007 Director, Executive Officer, Deputy General Manager of Procurement Division of the same company
- Nov. 2007 Director, Executive Officer, General Manager of Procurement Division of the same company
- Jun. 2008 Director, Managing Executive Officer, General Manager of Business Administration Division of the same company
- Apr. 2009 President and Representative Director of the same company
- Apr. 2016 Chairman and Representative Director of the same company
- Apr. 2019 Advisor and Representative Director of the same company
- Jun. 2019 Advisor of the same company
- Apr. 2020 Executive Advisor of the same company
- Jun. 2021 Director (current), and Member of Compensation Committee, NSK Ltd. (current)
- Jul. 2021 Consultant of Maeda Corporation (current)

Name: Junji Tsuda

Date of birth:

March 15, 1951

Career summary:

- Mar. 1976 Joined Yaskawa Electric Mfg Co., Ltd (currently Yaskawa Electric Corporation)
- Jun. 1998 Executive Vice President of Yaskawa Electric America, Inc.
- Aug. 2003 Marketing Manager, Drives Division, Motion Control Division of Yaskawa Electric Corporation
- Mar. 2004 General Manager of Drives Division, Motion Control Division of the same company
- Jun. 2005 Director, General Manager of Drives Division, Motion Control Division of the same company
- Mar. 2006 Director, General Manager of Drives Division of the same company
- Mar. 2007 Director, General Manager of Robotics Division of the same company
- Jun. 2009 Managing Director, General Manager of Robotics Division of the same company
- Mar. 2010 President and Representative Director of the same company
- Mar. 2013 President, Chairman and Representative Director of President of the same company
- Mar. 2016 Chairman and Representative Director of President of the same company
- Mar. 2022 Director of the same company
- May 2022 Senior Advisor of the same company (current)
- Jun. 2022 Director (current), and Member of Nomination Committee, NSK Ltd. (current)

Name: Sayoko Izumoto

Date of birth:

July 8, 1953

Career summary:

Mar. 1976 Tohmatsu Awoki & Co. (currently known as Deloitte Touche Tohmatsu LLC)

Mar. 1979 Registered as a Certified Public Accountant

Jul. 1995 Partner, Deloitte Touche Tohmatsu LLC

Jan. 2015 Member of Information and Communications Council, Ministry of Internal Affairs and Communications (current)

Jul. 2016 Left Deloitte Touche Tohmatsu LLC

Aug. 2016 Established Izumoto Certified Public Accountant Office (current)

Apr. 2017 Member of Information Disclosure and Personal Information Protection Review Board, Ministry of Internal Affairs and Communications (current)

Jun. 2022 Director (current), and Chair of Audit Committee, NSK Ltd. (current)