

FACT BOOK

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※ NSKは国際財務報告基準（IFRS）を任意適用しています。

NSK has adopted International Financial Reporting Standards (IFRS).

※2022年3月期第3四半期連結会計期間において、企業結合に係る暫定的な会計処理の確定を行ったため、

2021年3月期第4四半期及び2022年3月期上期に関連する数値は、暫定的な会計処理の確定内容を反映させています。

In the third quarter ended December 31, 2021, NSK finalized provisional accounting treatment for business combination, which is reflected in the relevant figures for the fourth quarter of the fiscal year 2020 and the first half of the fiscal year 2021.

May 13, 2022

NSK Ltd.

サマリー情報 1

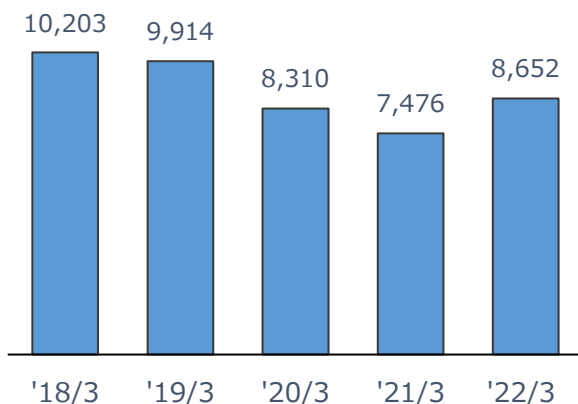
Summary 1

< 連結 Consolidated >



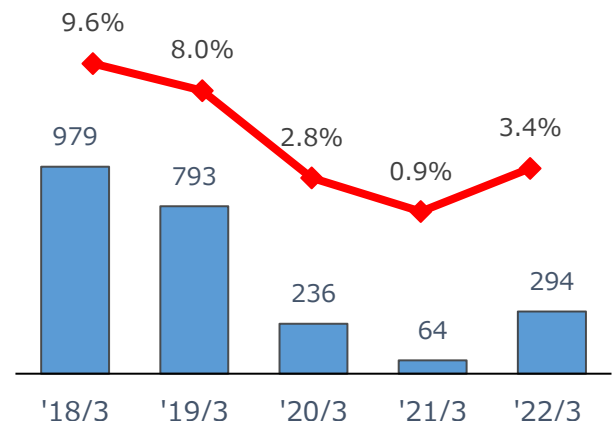
| (百万円 / ¥ Million) | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|--|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|
| | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year |
| 売上高 Sales | 493,325 | 1,020,338 | 509,576 | 991,365 | 434,820 | 831,034 | 315,892 | 747,559 | 417,764 | 865,166 |
| 営業利益 Operating income | 42,734 | 97,875 | 44,964 | 79,279 | 15,765 | 23,604 | (10,636) | 6,364 | 15,688 | 29,430 |
| 営業利益率 % | 8.7% | 9.6% | 8.8% | 8.0% | 3.6% | 2.8% | (3.4%) | 0.9% | 3.8% | 3.4% |
| 当期利益 (親会社所有者帰属) Net income attributable to owners of the parent | 28,383 | 69,312 | 30,941 | 55,809 | 11,816 | 17,412 | (12,287) | 355 | 7,760 | 16,587 |
| 当期利益率 % | 5.8% | 6.8% | 6.1% | 5.6% | 2.7% | 2.1% | (3.9%) | 0.0% | 1.9% | 1.9% |
| 基本的1株当たり当期利益 (円) Basic earnings per share (yen) | 53.71 | 131.16 | 58.79 | 107.46 | 23.07 | 34.00 | (23.98) | 0.69 | 15.14 | 32.35 |
| 1株当たり配当額 (円) Dividends per share (yen) | 19.00 | 40.00 | 20.00 | 40.00 | 20.00 | 30.00 | 10.00 | 20.00 | 10.00 | 25.00 |
| 為替換算レート (期中平均) :USD | 111.07 | 110.86 | 110.27 | 110.91 | 108.63 | 108.75 | 106.92 | 106.06 | 109.80 | 112.38 |
| Exchange rate | EUR | 126.29 | 129.70 | 129.84 | 128.40 | 121.41 | 120.83 | 121.29 | 123.70 | 130.89 |
| | CNY | 16.42 | 16.75 | 16.75 | 16.54 | 15.68 | 15.60 | 15.26 | 15.67 | 17.51 |

売上高 Sales (億円/¥100 Million)



営業利益 Operating income (億円/¥100 Million)

営業利益率 O.I. margin (%)

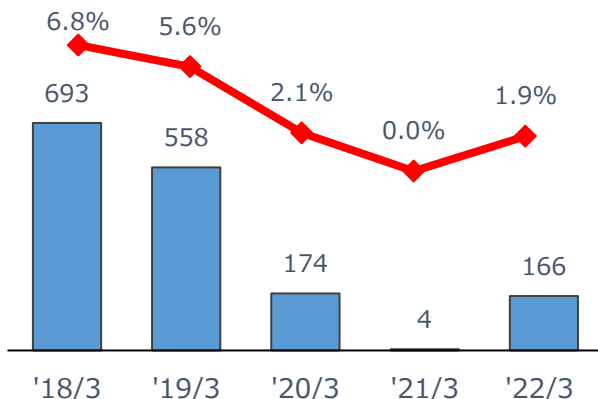


当期利益 (親会社所有者帰属) (億円/¥100 Million)

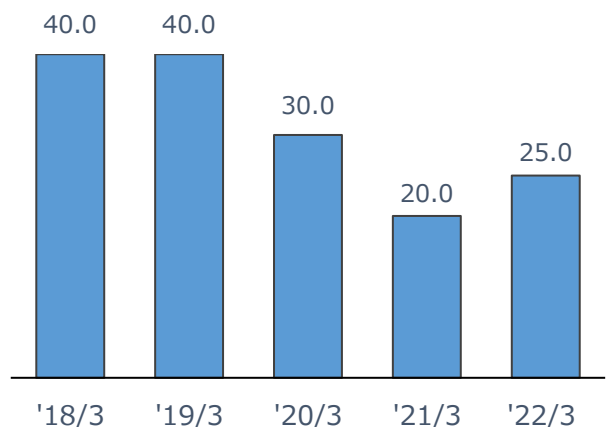
Net income attributable to owners of the parent

当期利益率

Net income attributable to owners of the parent margin (%)

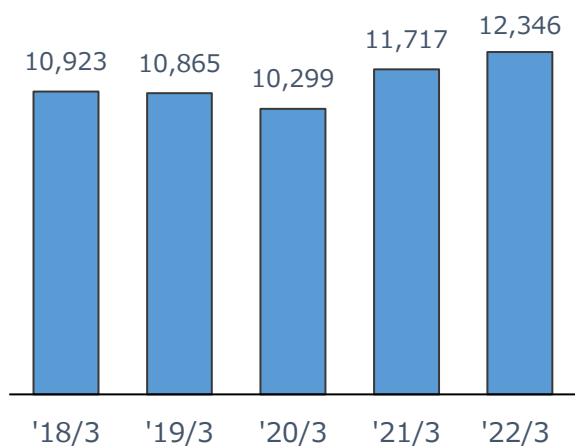


1株当たり配当額 Dividends per share (円/¥)



| (百万円 / ¥ Million) | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|--|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | Interim | Year-end | Interim | Year-end | Interim | Year-end | Interim | Year-end | Interim | Year-end |
| 資産合計 Total assets | 1,086,354 | 1,092,310 | 1,097,410 | 1,086,456 | 1,064,869 | 1,029,884 | 1,077,037 | 1,171,699 | 1,166,345 | 1,234,551 |
| 親会社の所有者に帰属する持分合計 Total equity attributable to owners of the parent | 505,915 | 537,175 | 551,102 | 536,676 | 524,626 | 505,505 | 504,134 | 554,516 | 577,322 | 617,800 |
| 親会社所有者帰属持分比率 % | 46.6% | 49.2% | 50.2% | 49.4% | 49.3% | 49.1% | 46.8% | 47.3% | 49.5% | 50.0% |
| 1株当たり純資産額 (円) Equity per share attributable to owners of the parent (yen) | 957.37 | 1,016.30 | 1,060.18 | 1,048.18 | 1,024.34 | 987.01 | 983.61 | 1,081.88 | 1,125.71 | 1,204.63 |
| 有利子負債 Interest-bearing debt | 266,620 | 250,908 | 250,502 | 274,780 | 280,108 | 279,170 | 341,638 | 332,440 | 307,594 | 303,457 |
| Net D/E レシオ Net D/E ratio | 0.22 | 0.22 | 0.23 | 0.27 | 0.28 | 0.28 | 0.31 | 0.28 | 0.29 | 0.27 |
| 為替換算レート (期末) : Exchange rate | USD 112.74 | 106.27 | 113.58 | 111.01 | 107.96 | 108.83 | 105.81 | 110.72 | 111.95 | 122.41 |
| | EUR 132.81 | 130.58 | 132.15 | 124.56 | 118.04 | 119.65 | 124.16 | 129.76 | 129.90 | 136.77 |
| | CNY 16.96 | 16.92 | 16.50 | 16.48 | 15.14 | 15.30 | 15.54 | 16.86 | 17.29 | 19.26 |
| ROA | 5.3% | 6.5% | 5.7% | 5.1% | 2.2% | 1.6% | (2.3%) | 0.0% | 1.3% | 1.4% |
| ROE | 11.7% | 13.9% | 11.4% | 10.4% | 4.5% | 3.3% | (4.9%) | 0.1% | 2.7% | 2.8% |

資産合計 Total assets (億円/¥ 100 Million)

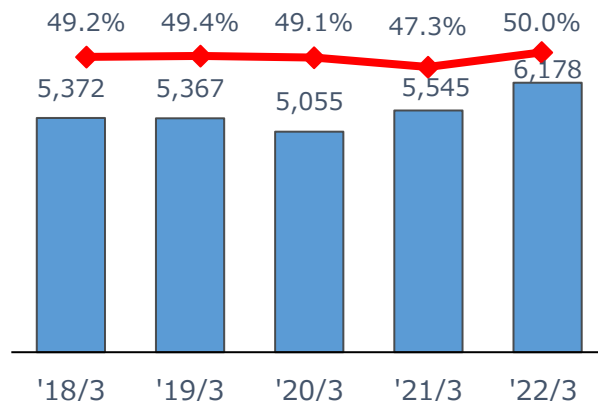


親会社の所有者に帰属する持分合計 (億円/¥ 100 Million)

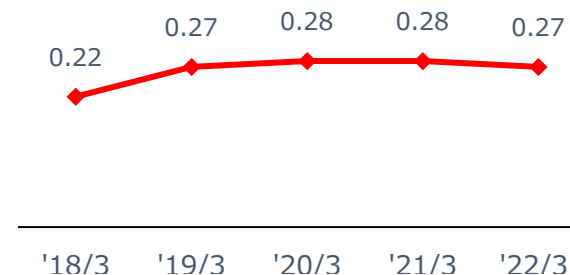
Total equity attributable to owners of the parent

親会社所有者帰属持分比率

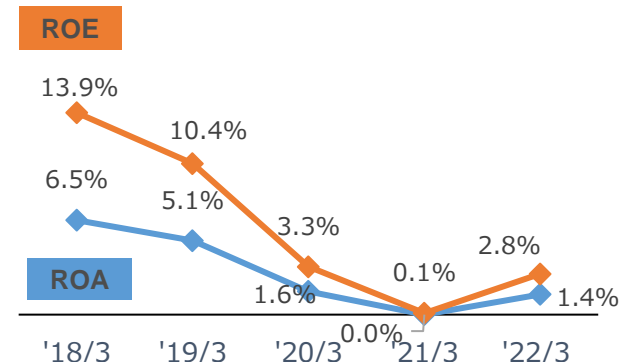
Ratio of equity attributable to owners of the parent to total assets (%)



Net D/Eレシオ Net D/E ratio



ROE (%) / ROA (%)



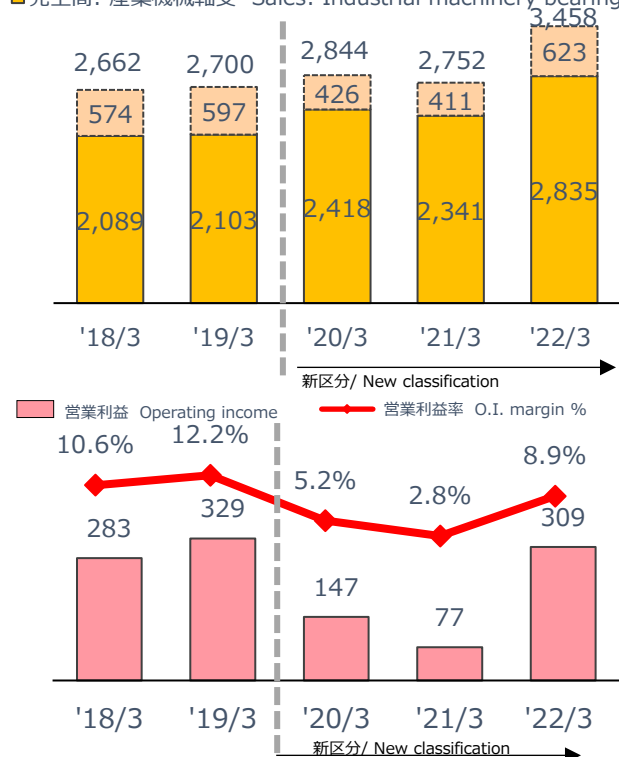
| (百万円 / ¥ Million) | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|--|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|
| | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year |
| 売上高 Sales | 493,325 | 1,020,338 | 509,576 | 991,365 | 434,820 | 831,034 | 315,892 | 747,559 | 417,764 | 865,166 |
| 営業利益 Operating income | 42,734 | 97,875 | 44,964 | 79,279 | 15,765 | 23,604 | (10,636) | 6,364 | 15,688 | 29,430 |
| 営業利益率 O.I. margin % | 8.7% | 9.6% | 8.8% | 8.0% | 3.6% | 2.8% | (3.4%) | 0.9% | 3.8% | 3.4% |
| 産業機械事業 * Industrial machinery business | 126,917 | 266,249 | 135,872 | 269,974 | 146,247 | 284,426 | 123,967 | 275,226 | 165,346 | 345,785 |
| 産業機械軸受 Industrial machinery bearings | 100,049 | 208,873 | 104,675 | 210,261 | 123,743 | 241,794 | 105,665 | 234,106 | 136,180 | 283,456 |
| 精機製品 Precision machinery and parts | 26,868 | 57,376 | 31,197 | 59,713 | 22,504 | 42,632 | 18,301 | 41,119 | 29,166 | 62,329 |
| 営業利益 Operating income | 10,246 | 28,333 | 16,729 | 32,887 | 8,951 | 14,732 | 282 | 7,697 | 14,161 | 30,943 |
| 営業利益率 O.I. margin % | 8.1% | 10.6% | 12.3% | 12.2% | 6.1% | 5.2% | 0.2% | 2.8% | 8.6% | 8.9% |
| 自動車事業 * Automotive business | 352,139 | 723,564 | 357,577 | 689,658 | 275,582 | 521,857 | 182,841 | 449,722 | 233,924 | 482,547 |
| 自動車軸受 Automotive bearings | 170,558 | 350,922 | 176,512 | 348,907 | 135,635 | 261,310 | 95,387 | 233,488 | 124,480 | 259,574 |
| 自動車部品 Automotive components | 181,581 | 372,642 | 181,064 | 340,750 | 139,947 | 260,546 | 87,453 | 216,233 | 109,443 | 222,973 |
| 営業利益 Operating income | 31,232 | 65,963 | 26,703 | 44,949 | 6,423 | 9,174 | (13,170) | (4,018) | 254 | (13,762) |
| 営業利益率 O.I. margin % | 8.9% | 9.1% | 7.5% | 6.5% | 2.3% | 1.8% | (7.2%) | (0.9%) | 0.1% | (2.9%) |
| その他 Others | 26,684 | 57,913 | 30,349 | 62,919 | 25,476 | 48,687 | 18,065 | 42,918 | 29,528 | 59,745 |
| 営業利益 Operating income | 2,571 | 5,672 | 2,835 | 5,607 | 1,210 | 1,365 | (249) | 979 | 1,691 | 2,282 |
| 営業利益率 O.I. margin % | 9.6% | 9.8% | 9.3% | 8.9% | 4.8% | 2.8% | (1.4%) | 2.3% | 5.7% | 3.8% |
| 消去 (売上高) Eliminations (sales) | (12,416) | (27,388) | (14,223) | (31,186) | (12,485) | (23,937) | (8,981) | (20,307) | (11,034) | (22,911) |
| その他の営業費用/調整額 Other operating expenses/Adjustments | (1,315) | (2,093) | (1,303) | (4,165) | (819) | (1,668) | 2,500 | 1,705 | (418) | 9,967 |

*事業別の売上高、営業利益は、2021年3月期中に一部事業の担当領域を「自動車軸受」から「産業機械軸受」へ変更したことに伴い、2020年3月期に遡って新区分で表示しています。
Part of the automotive bearings business was transferred to the industrial machinery bearings business in the fiscal year ended March 31, 2021. Accordingly, sales and operating income by business segment have been reclassified from the fiscal year ended March 31, 2020 to match current segments.

産業機械事業 Industrial Machinery Business

(億円/¥100 Million)

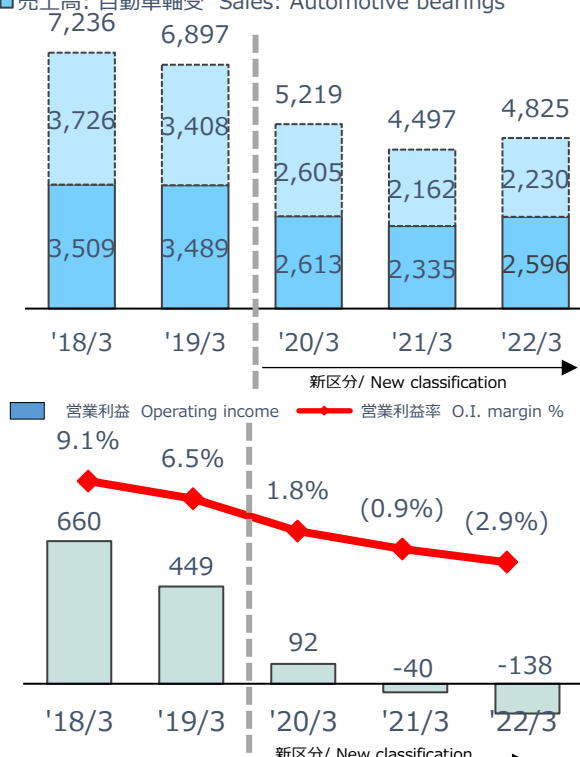
■売上高: 精機製品 Sales: Precision machinery and parts
■売上高: 産業機械軸受 Sales: Industrial machinery bearings



自動車事業 Automotive Business

(億円/¥100 Million)

■売上高: 自動車部品 Sales: Automotive components
■売上高: 自動車軸受 Sales: Automotive bearings



顧客地域別売上高

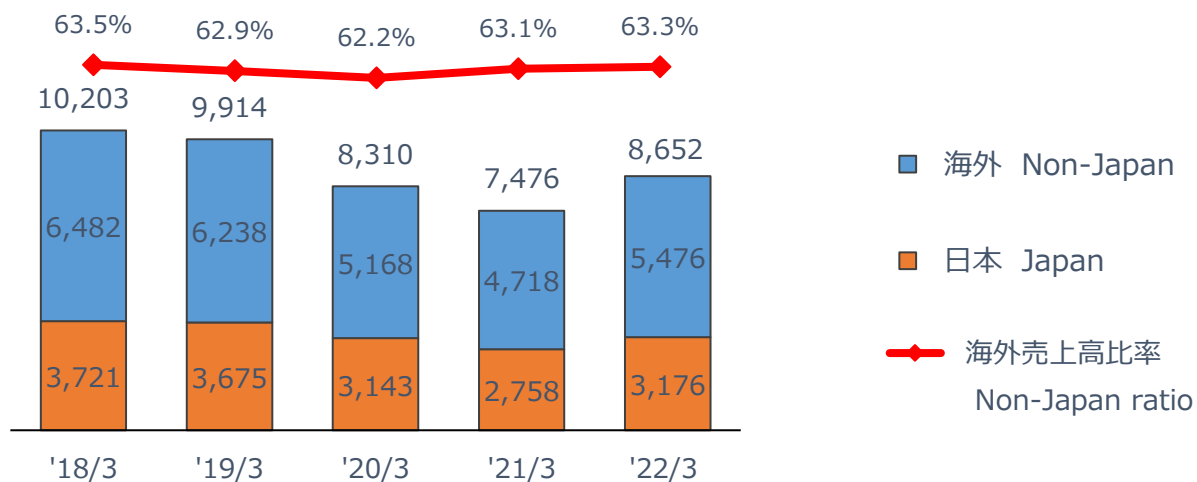
Sales by Customer Location

< 連結 Consolidated >



| (百万円 / ¥ Million) | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|-------------------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|
| | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year |
| 売上高 Sales | 493,325 | 1,020,338 | 509,576 | 991,365 | 434,820 | 831,034 | 315,892 | 747,559 | 417,764 | 865,166 |
| 日本 Japan | 179,264 | 372,134 | 186,857 | 367,537 | 161,735 | 314,281 | 112,674 | 275,777 | 156,766 | 317,612 |
| 海外 Non-Japan | 314,061 | 648,204 | 322,719 | 623,828 | 273,085 | 516,752 | 203,218 | 471,782 | 260,997 | 547,554 |
| 米州 The Americas | 75,712 | 155,498 | 79,510 | 157,581 | 74,304 | 139,249 | 46,716 | 107,829 | 60,411 | 125,094 |
| 欧州 Europe | 63,961 | 137,856 | 64,694 | 130,127 | 56,932 | 110,075 | 38,107 | 94,800 | 53,478 | 111,890 |
| 中国 China | 104,047 | 212,097 | 105,905 | 194,994 | 80,213 | 148,525 | 79,286 | 166,660 | 85,811 | 182,036 |
| その他アジア Other Asia | 70,339 | 142,752 | 72,608 | 141,124 | 61,634 | 118,902 | 39,108 | 102,492 | 61,295 | 128,532 |

(億円/¥100 Million)



| (百万円 / ¥ Million) | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|---|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|
| | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year |
| 売上高 Sales | 493,325 | 1,020,338 | 509,576 | 991,365 | 434,820 | 831,034 | 315,892 | 747,559 | 417,764 | 865,166 |
| 営業利益 Operating income | 42,734 | 97,875 | 44,964 | 79,279 | 15,765 | 23,604 | (10,636) | 6,364 | 15,688 | 29,430 |
| 営業利益率 O.I. margin % | 8.7% | 9.6% | 8.8% | 8.0% | 3.6% | 2.8% | (3.4%) | 0.9% | 3.8% | 3.4% |
| 日本 Japan | 264,167 | 542,461 | 269,405 | 536,327 | 238,044 | 461,080 | 171,999 | 421,549 | 240,934 | 488,031 |
| セグメント利益 Segment profit | 13,129 | 27,654 | 10,151 | 17,455 | (1,943) | (5,642) | (16,254) | (3,119) | 4,016 | 6,961 |
| セグメント利益率 Seg. margin % | 5.0% | 5.1% | 3.8% | 3.3% | (0.8%) | (1.2%) | (9.5%) | (0.7%) | 1.7% | 1.4% |
| 米州 The Americas | 74,121 | 152,597 | 76,947 | 153,470 | 72,396 | 136,502 | 45,934 | 105,961 | 59,430 | 123,530 |
| セグメント利益 Segment profit | 4,862 | 12,188 | 4,961 | 10,133 | 3,505 | 6,692 | (838) | 1,632 | (683) | 1,266 |
| セグメント利益率 Seg. margin % | 6.6% | 8.0% | 6.4% | 6.6% | 4.8% | 4.9% | (1.8%) | 1.5% | (1.2%) | 1.0% |
| 欧州 Europe | 65,792 | 141,330 | 66,493 | 133,485 | 58,232 | 112,119 | 38,387 | 95,600 | 55,544 | 117,080 |
| セグメント利益 Segment profit | 1,968 | 8,529 | 4,089 | 7,555 | 987 | 1,223 | (3,562) | (4,752) | (1,246) | (4,544) |
| セグメント利益率 Seg. margin % | 3.0% | 6.0% | 6.1% | 5.7% | 1.7% | 1.1% | (9.3%) | (5.0%) | (2.2%) | (3.9%) |
| アジア Asia | 186,771 | 379,442 | 194,108 | 364,535 | 152,829 | 286,274 | 122,009 | 282,185 | 159,514 | 334,731 |
| セグメント利益 Segment profit | 25,469 | 52,172 | 27,767 | 48,527 | 13,515 | 21,915 | 6,771 | 12,370 | 14,442 | 26,820 |
| セグメント利益率 Seg. margin % | 13.6% | 13.7% | 14.3% | 13.3% | 8.8% | 7.7% | 5.5% | 4.4% | 9.1% | 8.0% |
| 消去 (売上高) Eliminations (Sales) | (97,527) | (195,492) | (97,378) | (196,453) | (86,681) | (164,942) | (62,438) | (157,737) | (97,658) | (198,206) |
| 消去/その他営業費用 Eliminations / Other operating expenses | (2,695) | (2,669) | (2,004) | (4,393) | (299) | (584) | 3,247 | 232 | (839) | (1,074) |

設備投資額・減価償却費・研究開発費

< 連結 Consolidated >

Capital Expenditures / Depreciation and Amortisation / R&D Expenses

| (百万円 / ¥ Million) | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|--|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|
| | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year |
| 設備投資額 (有形及び無形) Capital expenditures (Including intangible assets) | 24,182 | 68,788 | 27,083 | 81,102 | 21,676 | 54,927 | 13,866 | 37,303 | 18,753 | 52,311 |
| 日本 Japan | 13,769 | 39,155 | 13,940 | 43,015 | 11,143 | 33,037 | 7,726 | 22,284 | 11,319 | 33,110 |
| 海外 Non-Japan | 10,413 | 29,632 | 13,143 | 38,087 | 10,533 | 21,890 | 6,140 | 15,019 | 7,434 | 19,201 |
| 米州 The Americas | 2,058 | 5,612 | 2,770 | 5,831 | 2,586 | 4,129 | 920 | 2,839 | 2,001 | 3,856 |
| 欧州 Europe | 2,813 | 6,043 | 2,478 | 8,014 | 1,934 | 4,186 | 1,032 | 2,718 | 1,644 | 4,374 |
| アジア Asia | 5,542 | 17,975 | 7,893 | 24,240 | 6,012 | 13,574 | 4,187 | 9,462 | 3,788 | 10,970 |
| 減価償却費 (有形及び無形) Depreciation and amortisation (Including intangible assets) | 22,992 | 46,785 | 23,928 | 48,801 | 26,783 | 53,926 | 26,940 | 54,527 | 28,374 | 56,558 |
| 研究開発費 R&D expenses | 8,174 | 17,059 | 9,436 | 19,023 | 9,160 | 18,265 | 8,425 | 16,820 | 9,364 | 19,175 |

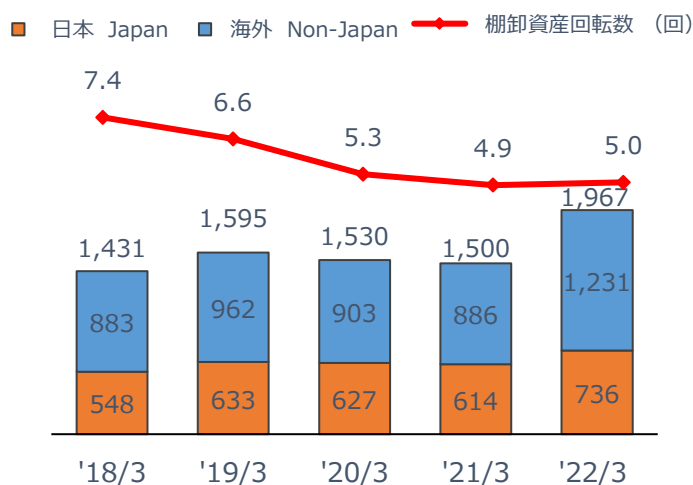
棚卸資産・有利子負債



Inventories / Interest-bearing Debt < 連結 Consolidated >

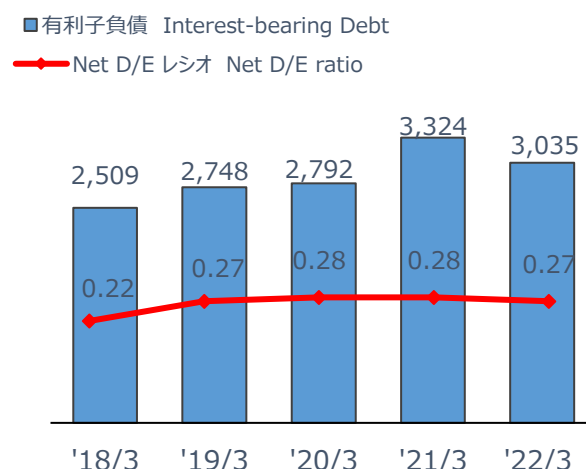
| (百万円 / ¥ Million) | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|---|---------|----------|---------|----------|---------|----------|---------|----------|---------|----------|
| | Interim | Year-end | Interim | Year-end | Interim | Year-end | Interim | Year-end | Interim | Year-end |
| 棚卸資産 Inventories | 142,983 | 143,052 | 158,236 | 159,517 | 157,574 | 152,971 | 146,202 | 150,046 | 178,130 | 196,736 |
| 日本 Japan | 52,658 | 54,751 | 61,852 | 63,324 | 64,853 | 62,684 | 63,036 | 61,448 | 69,076 | 73,615 |
| 海外 Non-Japan | 90,325 | 88,300 | 96,383 | 96,192 | 92,721 | 90,286 | 83,166 | 88,598 | 109,053 | 123,121 |
| 米州 The Americas | 24,201 | 21,570 | 24,171 | 26,620 | 26,107 | 23,944 | 22,233 | 24,016 | 29,724 | 38,377 |
| 欧州 Europe | 24,026 | 23,533 | 26,439 | 25,116 | 26,253 | 25,565 | 23,648 | 24,401 | 31,432 | 33,601 |
| アジア Asia | 42,096 | 43,196 | 45,772 | 44,455 | 40,360 | 40,776 | 37,284 | 40,180 | 47,896 | 51,142 |
| 棚卸資産回転数 (回) Inventory turnover (times) | 7.2 | 7.4 | 6.8 | 6.6 | 5.5 | 5.3 | 4.2 | 4.9 | 5.1 | 5.0 |
| 有利子負債 Interest-bearing debt | 266,620 | 250,908 | 250,502 | 274,780 | 280,108 | 279,170 | 341,638 | 332,440 | 307,594 | 303,457 |
| 短期借入金 Short-term loans | 117,703 | 108,727 | 100,689 | 80,640 | 76,396 | 67,684 | 120,418 | 115,546 | 94,583 | 98,056 |
| 長期借入金 Long-term loans | 88,916 | 62,180 | 69,812 | 74,139 | 73,711 | 81,486 | 91,220 | 86,893 | 83,011 | 85,401 |
| 社債 Corporate bonds | 60,000 | 80,000 | 80,000 | 120,000 | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 | 120,000 |
| Net D/E レシオ Net D/E ratio | 0.22 | 0.22 | 0.23 | 0.27 | 0.28 | 0.28 | 0.31 | 0.28 | 0.29 | 0.27 |

棚卸資産 Inventories (億円/¥100 Million)



有利子負債 Interest-bearing Debt (億円/¥100 Million)

Net D/Eレシオ Net D/E ratio



人員

Number of Employees

< 連結 Consolidated >

| (人 / Head-counts) | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|------------------------|---------|----------|---------|----------|---------|----------|---------|----------|---------|----------|
| | Interim | Year-end | Interim | Year-end | Interim | Year-end | Interim | Year-end | Interim | Year-end |
| 人員 Number of employees | 31,760 | 31,861 | 31,890 | 31,484 | 31,387 | 30,747 | 30,309 | 30,378 | 30,573 | 30,577 |
| 日本 Japan | 11,564 | 11,607 | 11,814 | 11,755 | 11,953 | 11,803 | 11,906 | 11,774 | 11,914 | 11,853 |
| 海外 Non-Japan | 20,196 | 20,254 | 20,076 | 19,729 | 19,434 | 18,944 | 18,403 | 18,604 | 18,659 | 18,724 |
| 米州 The Americas | 3,087 | 3,080 | 3,120 | 3,093 | 2,978 | 2,804 | 2,628 | 2,617 | 2,679 | 2,696 |
| 欧州 Europe | 3,674 | 3,908 | 4,014 | 4,259 | 4,284 | 4,206 | 4,104 | 4,333 | 4,277 | 4,312 |
| アジア Asia | 13,435 | 13,266 | 12,942 | 12,377 | 12,172 | 11,934 | 11,671 | 11,654 | 11,703 | 11,716 |

| | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | Interim | Year-end | Interim | Year-end | Interim | Year-end | Interim | Year-end | Interim | Year-end |
| (百万円 / ¥ Million) | | | | | | | | | | |
| 資産 Assets | | | | | | | | | | |
| 流動資産 Current assets | 524,688 | 511,346 | 506,425 | 507,618 | 481,326 | 466,452 | 507,857 | 534,769 | 516,212 | 569,879 |
| 現金及び現金同等物 Cash and cash equivalents | 154,103 | 131,283 | 121,079 | 129,965 | 132,560 | 137,298 | 187,401 | 176,638 | 138,206 | 137,504 |
| 売上債権及びその他の債権 Trade receivables and other receivables | 209,249 | 217,200 | 208,191 | 195,288 | 171,777 | 154,226 | 155,899 | 185,993 | 180,273 | 209,351 |
| 棚卸資産 Inventories | 142,983 | 143,052 | 158,236 | 159,517 | 157,574 | 152,971 | 146,202 | 150,046 | 178,130 | 196,736 |
| その他 Others | 18,351 | 19,808 | 18,918 | 22,847 | 19,414 | 21,956 | 18,353 | 22,090 | 19,602 | 26,286 |
| 非流動資産 Non-current assets | 561,665 | 580,964 | 590,984 | 578,837 | 583,542 | 563,431 | 569,180 | 636,930 | 650,133 | 664,672 |
| 有形固定資産 Property, plant and equipment | 336,402 | 351,875 | 355,346 | 378,333 | 380,542 | 383,978 | 372,495 | 378,677 | 370,153 | 379,042 |
| 無形資産 Intangible assets | 17,471 | 18,191 | 18,501 | 19,550 | 19,198 | 19,768 | 18,755 | 42,872 | 42,121 | 43,987 |
| その他 Others | 207,792 | 210,898 | 217,136 | 180,953 | 183,801 | 159,684 | 177,929 | 215,380 | 237,857 | 241,642 |
| 資産合計 Total assets | 1,086,354 | 1,092,310 | 1,097,410 | 1,086,456 | 1,064,869 | 1,029,884 | 1,077,037 | 1,171,699 | 1,166,345 | 1,234,551 |
| 負債 Liabilities | | | | | | | | | | |
| 流動負債 Current liabilities | 321,083 | 307,960 | 314,950 | 285,411 | 234,074 | 217,939 | 255,528 | 300,989 | 268,580 | 297,003 |
| 仕入債務及びその他の債務 Trade payables and other payables | 145,514 | 141,797 | 133,483 | 130,333 | 99,744 | 97,193 | 79,922 | 112,374 | 102,750 | 119,855 |
| その他の金融負債 Other financial liabilities | 118,787 | 109,168 | 121,629 | 101,145 | 80,397 | 71,806 | 124,310 | 130,205 | 108,916 | 113,882 |
| その他 Others | 56,781 | 56,994 | 59,838 | 53,932 | 53,932 | 48,939 | 51,294 | 58,409 | 56,912 | 63,265 |
| 非流動負債 Non-current liabilities | 236,188 | 223,335 | 208,835 | 240,643 | 284,989 | 285,426 | 296,967 | 297,140 | 301,639 | 300,088 |
| 金融負債 Financial liabilities | 149,784 | 143,009 | 130,681 | 175,467 | 220,770 | 228,707 | 237,734 | 223,211 | 222,023 | 214,684 |
| その他 Others | 86,404 | 80,326 | 78,153 | 65,176 | 64,218 | 56,718 | 59,233 | 73,929 | 79,615 | 85,404 |
| 負債合計 Total liabilities | 557,272 | 531,296 | 523,785 | 526,055 | 519,063 | 503,365 | 552,495 | 598,130 | 570,219 | 597,091 |
| 資本 Equity | | | | | | | | | | |
| 資本金 Issued capital | 67,176 | 67,176 | 67,176 | 67,176 | 67,176 | 67,176 | 67,176 | 67,176 | 67,176 | 67,176 |
| 資本剰余金 Capital surplus | 80,033 | 80,264 | 80,179 | 80,426 | 80,468 | 80,456 | 80,356 | 80,338 | 80,388 | 80,374 |
| 利益剰余金 Retained earnings | 329,513 | 362,859 | 382,717 | 400,720 | 404,443 | 405,842 | 388,932 | 397,837 | 402,252 | 410,872 |
| 自己株式 Treasury shares | (17,905) | (17,815) | (28,580) | (37,779) | (37,658) | (37,662) | (37,314) | (37,303) | (37,028) | (37,025) |
| その他の資本の構成要素 Other components of equity | 47,097 | 44,689 | 49,609 | 26,131 | 10,196 | (10,308) | 4,983 | 46,467 | 64,534 | 96,402 |
| 親会社の所有者に帰属する持分合計 Total equity attributable to owners of the parent | 505,915 | 537,175 | 551,102 | 536,676 | 524,626 | 505,505 | 504,134 | 554,516 | 577,322 | 617,800 |
| 非支配持分 Non-controlling interests | 23,167 | 23,839 | 22,523 | 23,724 | 21,178 | 21,013 | 20,406 | 19,052 | 18,803 | 19,659 |
| 資本合計 Total equity | 529,082 | 561,014 | 573,625 | 560,400 | 545,805 | 526,518 | 524,541 | 573,569 | 596,126 | 637,460 |
| 負債及び資本合計 Total liabilities and equity | 1,086,354 | 1,092,310 | 1,097,410 | 1,086,456 | 1,064,869 | 1,029,884 | 1,077,037 | 1,171,699 | 1,166,345 | 1,234,551 |

連結損益計算書

Consolidated Statements of Income



| (百万円 / ¥ Million) | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|--|----------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|
| | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year |
| 売上高 Sales | 493,325 | 1,020,338 | 509,576 | 991,365 | 434,820 | 831,034 | 315,892 | 747,559 | 417,764 | 865,166 |
| 国内売上高 Japan | 179,264 | 372,134 | 186,857 | 367,537 | 161,735 | 314,281 | 112,674 | 275,777 | 156,766 | 317,612 |
| 海外売上高 Non-Japan | 314,061 | 648,204 | 322,719 | 623,828 | 273,085 | 516,752 | 203,218 | 471,782 | 260,997 | 547,554 |
| 売上原価 Cost of sales | 383,076 | 788,052 | 394,745 | 771,783 | 351,539 | 677,511 | 270,666 | 621,318 | 333,618 | 695,440 |
| 原価率 Cost ratio % | 77.7% | 77.2% | 77.5% | 77.9% | 80.8% | 81.5% | 85.7% | 83.1% | 79.9% | 80.4% |
| 販売費及び一般管理費 Selling, general and administrative expenses | 68,865 | 138,459 | 71,174 | 141,808 | 67,785 | 130,238 | 58,827 | 125,425 | 69,819 | 144,724 |
| 持分法による投資利益 Share of profits of investments accounted for using the equity method | 2,829 | 6,448 | 2,727 | 5,493 | 1,231 | 2,282 | 612 | 4,076 | 1,922 | 3,785 |
| その他の営業収益 Other operating income | - | - | - | - | - | - | - | - | - | 10,225 |
| その他の営業費用 Other operating expenses | 1,479 | 2,398 | 1,419 | 3,987 | 961 | 1,961 | (2,352) | (1,472) | 559 | 9,582 |
| 営業利益 Operating income | 42,734 | 97,875 | 44,964 | 79,279 | 15,765 | 23,604 | (10,636) | 6,364 | 15,688 | 29,430 |
| 金融収益 Financial income | 1,306 | 2,476 | 1,356 | 2,661 | 1,216 | 3,409 | 1,184 | 2,137 | 979 | 2,229 |
| 金融費用 Financial expenses | 1,601 | 3,103 | 1,217 | 2,710 | 1,429 | 2,948 | 1,219 | 2,612 | 1,044 | 2,143 |
| 税引前利益 Income before income taxes | 42,439 | 97,248 | 45,104 | 79,229 | 15,552 | 24,065 | (10,671) | 5,889 | 15,624 | 29,516 |
| 法人所得税費用 Income tax expense | 12,014 | 24,087 | 12,479 | 20,491 | 3,231 | 5,956 | 1,715 | 6,637 | 6,856 | 11,851 |
| 当期利益 Net income (当期利益の帰属) | 30,424 | 73,160 | 32,624 | 58,738 | 12,320 | 18,108 | (12,386) | (748) | 8,768 | 17,664 |
| Net income attributable to: | | | | | | | | | | |
| 親会社の所有者 Owners of the parent | 28,383 | 69,312 | 30,941 | 55,809 | 11,816 | 17,412 | (12,287) | 355 | 7,760 | 16,587 |
| 非支配持分 Non-controlling interests | 2,041 | 3,848 | 1,683 | 2,928 | 504 | 696 | (98) | (1,103) | 1,007 | 1,077 |
| (親会社の所有者に帰属する1株当たり当期利益) (Earnings per share attributable to owners of the parent) | | | | | | | | | | |
| 基本的1株当たり当期利益 (円) Basic earnings per share (yen) | 53.71 | 131.16 | 58.79 | 107.46 | 23.07 | 34.00 | (23.98) | 0.69 | 15.14 | 32.35 |
| 希薄化後1株当たり当期利益 (円) Diluted earnings per share (yen) | 53.66 | 130.96 | 58.69 | 107.24 | 23.01 | 33.91 | (23.98) | 0.69 | 15.09 | 32.26 |

連結キャッシュ・フロー計算書

Consolidated Statements of Cash Flows



| | '18/3 | | '19/3 | | '20/3 | | '21/3 | | '22/3 | |
|--|----------------------|-----------|----------|-----------|----------|-----------|----------|-----------|----------|-----------|
| | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year | 1st half | Full year |
| (百万円 / ¥ Million) | | | | | | | | | | |
| 営業活動によるキャッシュ・フロー | Operating activities | | | | | | | | | |
| 税引前利益 | 42,439 | 97,248 | 45,104 | 79,229 | 15,552 | 24,065 | (10,671) | 5,889 | 15,624 | 29,516 |
| Income before income taxes | | | | | | | | | | |
| 減価償却費及び償却費 | 22,992 | 46,785 | 23,928 | 48,801 | 26,783 | 53,926 | 26,940 | 54,527 | 28,374 | 56,558 |
| Depreciation and amortisation | | | | | | | | | | |
| 売上債権の増減額 () は増加 | (2,740) | (12,464) | 8,116 | 18,602 | 17,459 | 34,335 | (1,808) | (20,822) | 5,928 | (11,902) |
| Decrease (increase) in trade receivable | | | | | | | | | | |
| 棚卸資産の増減額 () は増加 | (7,354) | (10,382) | (13,923) | (17,859) | (3,102) | 579 | 7,394 | 9,155 | (27,417) | (34,821) |
| Decrease (increase) in inventories | | | | | | | | | | |
| 仕入債務の増減額 () は減少 | (1,871) | (11,116) | (1,212) | (10,856) | (17,306) | (26,888) | (7,668) | 13,800 | (4,176) | 442 |
| Increase (decrease) in trade payable | | | | | | | | | | |
| 法人税等の支払額 Income tax paid | (9,438) | (18,835) | (14,006) | (24,149) | (6,416) | (12,629) | (3,391) | (9,880) | (5,023) | (11,447) |
| Income tax paid | | | | | | | | | | |
| その他 Others | (580) | (7,489) | 1,079 | (1,151) | 7,261 | (1,000) | 3,151 | 1,171 | (4,154) | (5,612) |
| Others | | | | | | | | | | |
| 営業活動によるキャッシュ・フロー | 43,445 | 83,746 | 49,085 | 92,617 | 40,232 | 72,387 | 13,945 | 53,842 | 9,155 | 22,733 |
| Net cash provided by operating activities | | | | | | | | | | |
| 投資活動によるキャッシュ・フロー | Investing activities | | | | | | | | | |
| 有形固定資産の取得による支出 | (24,532) | (61,397) | (30,205) | (73,379) | (26,916) | (47,876) | (19,591) | (33,797) | (14,980) | (36,063) |
| Purchases of property, plant and equipment | | | | | | | | | | |
| その他 Others | 7,484 | 8,395 | (2,714) | 705 | 279 | 8,091 | 681 | (17,299) | (1,075) | 16,089 |
| Others | | | | | | | | | | |
| 投資活動によるキャッシュ・フロー | (17,047) | (53,001) | (32,919) | (72,673) | (26,637) | (39,784) | (18,910) | (51,096) | (16,055) | (19,973) |
| Net cash used in investing activities | | | | | | | | | | |
| 財務活動によるキャッシュ・フロー | Financing activities | | | | | | | | | |
| 長期借入金による調達/返済 () は返済 | (6,695) | (36,687) | (298) | (12,475) | (434) | (4,099) | 9,429 | 6,584 | (162) | (304) |
| Proceeds (repayments) of long-term loans | | | | | | | | | | |
| 社債の発行/償還 () は償還 | - | 20,000 | - | 40,000 | 10,000 | 10,000 | - | - | - | (10,000) |
| Issuance (redemption) of corporate bonds | | | | | | | | | | |
| 自己株式の取得による支出 | (1) | (4) | (10,849) | (20,044) | (0) | (2) | (0) | (2) | (0) | (1) |
| Acquisition of treasury shares | | | | | | | | | | |
| 配当金の支払額 Dividends paid | (7,399) | (17,438) | (11,096) | (21,495) | (10,238) | (20,483) | (5,125) | (10,253) | (5,126) | (10,259) |
| Dividends paid | | | | | | | | | | |
| 非支配株主への配当金の支払額 | (2,984) | (3,233) | (2,892) | (2,892) | (2,634) | (2,652) | (543) | (1,519) | (1,157) | (1,164) |
| Dividends paid to non-controlling interests | | | | | | | | | | |
| その他 Others | 3,295 | (2,440) | (925) | (3,569) | (4,302) | (4,095) | 50,472 | 35,183 | (25,570) | (26,494) |
| Others | | | | | | | | | | |
| 財務活動によるキャッシュ・フロー | (13,786) | (39,804) | (26,062) | (20,477) | (7,611) | (21,333) | 54,232 | 29,992 | (32,018) | (48,224) |
| Net cash used in Financing activities | | | | | | | | | | |
| 現金及び現金同等物に係る換算差額 | 1,918 | 770 | (307) | (784) | (3,388) | (3,934) | 835 | 6,602 | 485 | 6,330 |
| Effect of exchange rate changes on cash and cash equivalents | | | | | | | | | | |
| 現金及び現金同等物の増減額 () は減少 | 14,530 | (8,289) | (10,203) | (1,318) | 2,595 | 7,333 | 50,103 | 39,340 | (38,432) | (39,133) |
| Net increase (decrease) in cash and cash equivalents | | | | | | | | | | |
| 現金及び現金同等物の期首残高 | 139,573 | 139,573 | 131,283 | 131,283 | 129,965 | 129,965 | 137,298 | 137,298 | 176,638 | 176,638 |
| Cash and cash equivalents at the beginning of the period | | | | | | | | | | |
| 現金及び現金同等物の期末残高 | 154,103 | 131,283 | 121,079 | 129,965 | 132,560 | 137,298 | 187,401 | 176,638 | 138,206 | 137,504 |
| Cash and cash equivalents at the end of the period | | | | | | | | | | |