

FACT BOOK



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※ NSKは2016年3月期から国際財務報告基準(IFRS)を任意適用しています。

NSK has adopted International Financial Reporting Standards (IFRS) from the fiscal year ended March 2016.

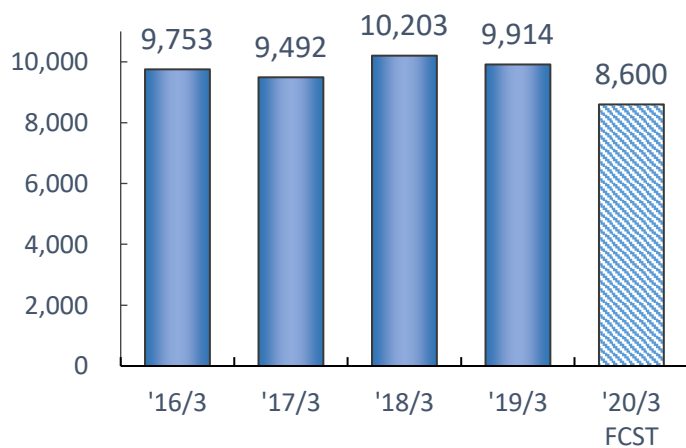
November 5, 2019
NSK Ltd.

サマリー情報 1

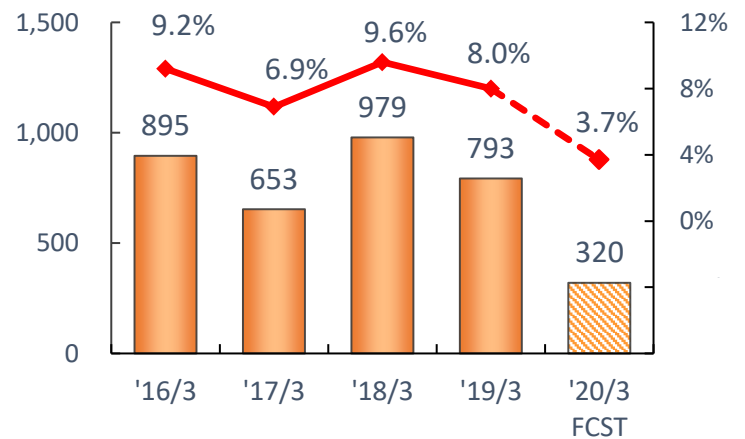
Summary 1

	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
(百万円 / ¥ Million)	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	489,735	975,319	455,580	949,170	493,325	1,020,338	509,576	991,365	434,820	
営業利益 Operating income	48,513	89,534	27,328	65,341	42,734	97,875	44,964	79,279	15,765	
営業利益率 %	9.9%	9.2%	6.0%	6.9%	8.7%	9.6%	8.8%	8.0%	3.6%	
当期利益 (親会社所有者帰属) Net income attributable to owners of the parent	32,558	65,719	19,869	45,560	28,383	69,312	30,941	55,809	11,816	
当期利益率 %	6.6%	6.7%	4.4%	4.8%	5.8%	6.8%	6.1%	5.6%	2.7%	
基本的1株当たり当期利益 (円) Basic earnings per share (yen)	60.14	121.38	37.48	86.08	53.71	131.16	58.79	107.46	23.07	
1株当たり配当額 (円) Dividends per share (yen)	17.00	34.00	※24.00	※38.00	19.00	40.00	20.00	40.00	20.00	
為替換算レート(期中平均): USD	121.80	120.14	105.35	108.42	111.07	110.86	110.27	110.91	108.63	
Exchange rate EUR	135.07	132.58	118.22	118.84	126.29	129.70	129.84	128.40	121.41	
CNY	19.44	18.85	15.95	16.11	16.42	16.75	16.75	16.54	15.68	

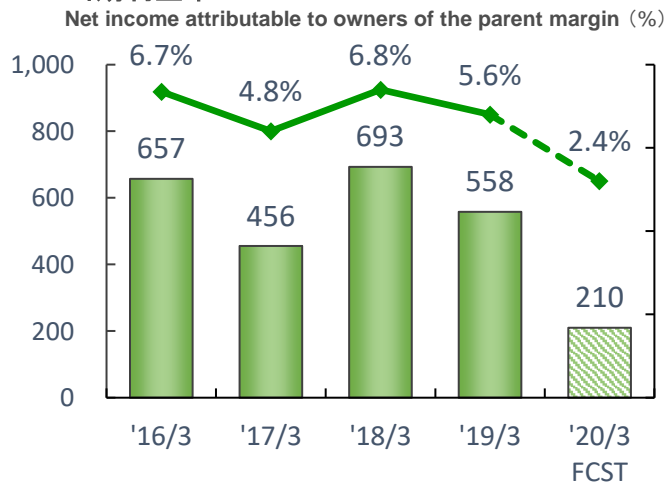
売上高 Sales (億円/¥100 Million)



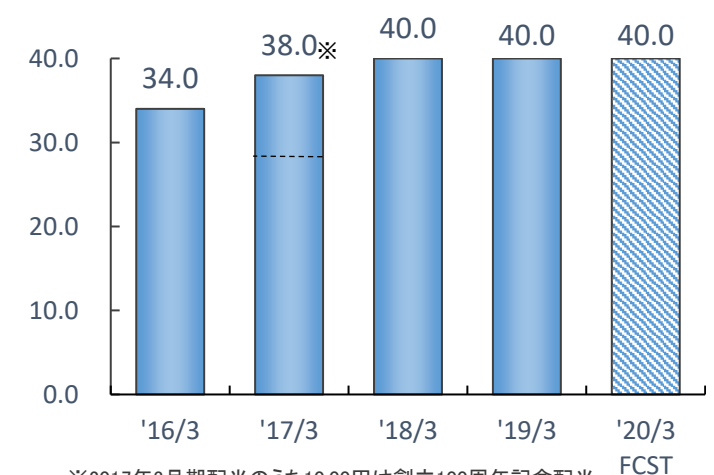
営業利益 Operating income (億円/¥100 Million)
営業利益率 O.I. margin (%)



当期利益 (親会社所有者帰属) (億円/¥100 Million)
Net income attributable to owners of the parent
当期利益率



1株当たり配当額 Dividends per share (円/¥)



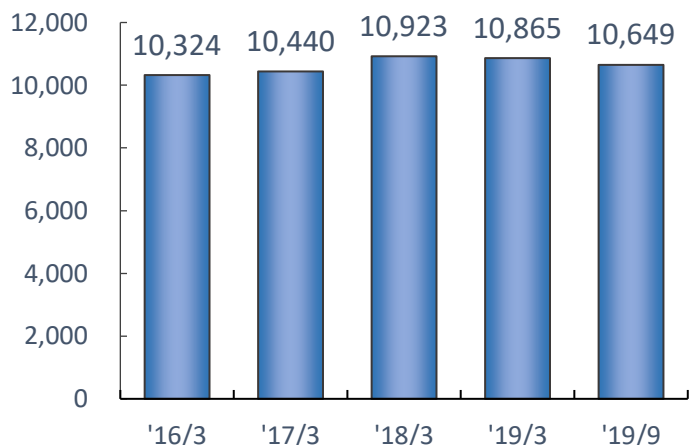
※2017年3月期配当のうち10.00円は創立100周年記念配当
Cash dividends for the fiscal year ended March 31, 2017 includes ¥10.00 per share as the 100th anniversary commemorative dividend.

サマリー情報 2

Summary 2

(百万円 / ¥ Million)	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
資産合計 Total assets	1,081,765	1,032,374	967,590	1,043,955	1,086,354	1,092,310	1,097,410	1,086,456	1,064,869	
親会社の所有者に帰属する持分合計 Total equity attributable to owners of the parent	460,038	454,661	418,828	461,350	505,915	537,175	551,102	536,676	524,626	
親会社所有者帰属持分比率 %	42.5%	44.0%	43.3%	44.2%	46.6%	49.2%	50.2%	49.4%	49.3%	
1株当たり純資産額 (円) Net assets per share (yen)	849.63	839.56	792.63	873.11	957.37	1,016.30	1,060.18	1,048.18	1,024.34	
有利子負債 Interest-bearing debt	317,016	278,152	265,869	267,399	266,620	250,908	250,502	274,780	280,108	
Net D/E レシオ Net D/E ratio	0.27	0.23	0.27	0.28	0.22	0.22	0.23	0.27	0.28	
為替換算レート(期末): Exchange rate	USD	119.96	112.68	101.12	112.20	112.74	106.27	113.58	111.01	107.96
	EUR	134.97	127.70	113.29	119.78	132.81	130.58	132.15	124.56	118.04
	CNY	18.96	17.39	15.15	16.29	16.96	16.92	16.50	16.48	15.14
ROA	5.9%	6.1%	4.0%	4.4%	5.3%	6.5%	5.7%	5.1%	2.2%	
ROE	14.1%	14.3%	9.1%	9.9%	11.7%	13.9%	11.4%	10.4%	4.5%	

資産合計 Total assets (億円/¥100 Million)

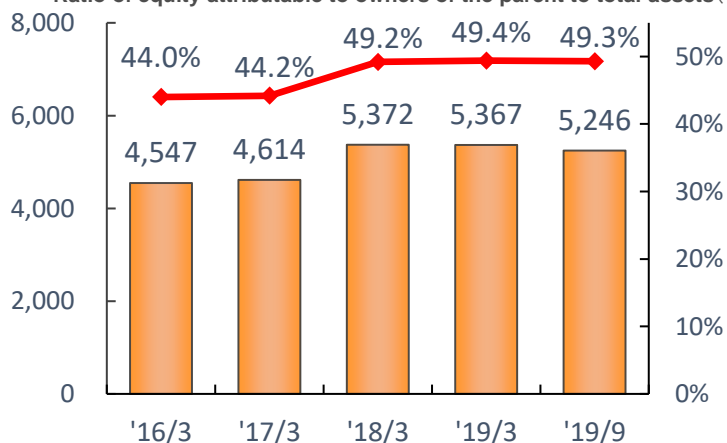


親会社の所有者に帰属する持分合計 (億円/¥100 Million)

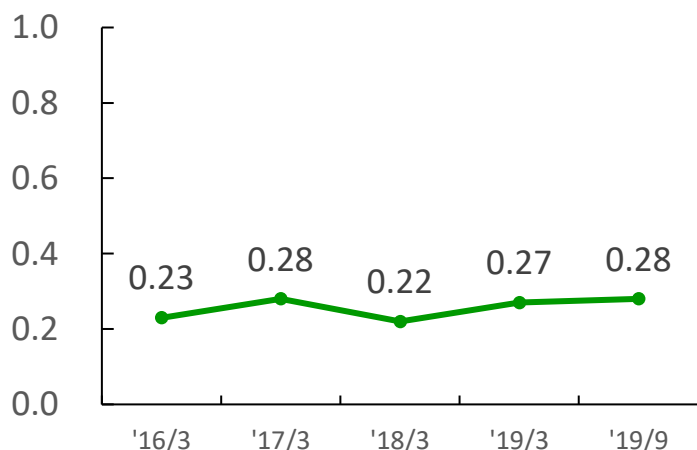
Total equity attributable to owners of the parent

親会社所有者帰属持分比率

Ratio of equity attributable to owners of the parent to total assets (%)

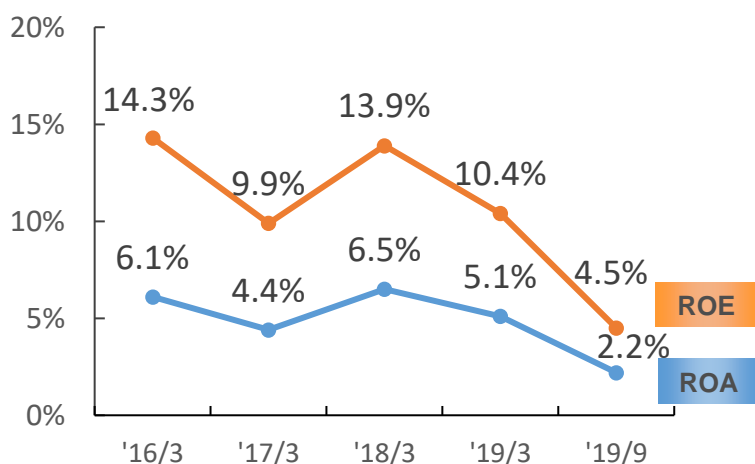


Net D/Eレシオ Net D/E ratio



ROE (%)

ROA (%)



事業別セグメント情報 Business Segment Data

< 連結 Consolidated >



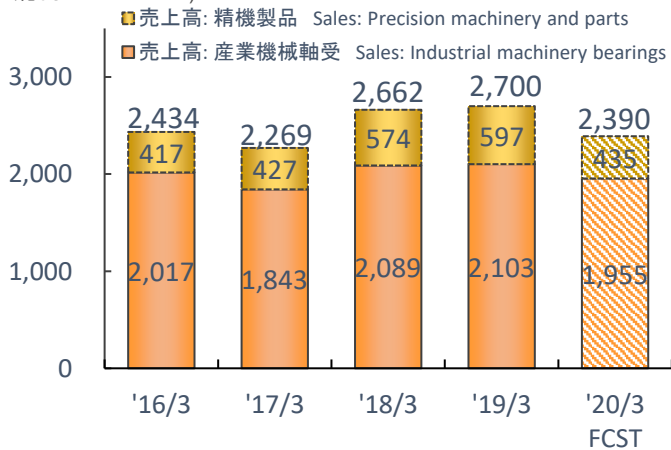
	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
(百万円 / ¥ Million)	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	489,735	975,319	455,580	949,170	493,325	1,020,338	509,576	991,365	434,820	
営業利益 Operating income	48,513	89,534	27,328	65,341	42,734	97,875	44,964	79,279	15,765	
営業利益率 O.I. margin %	9.9%	9.2%	6.0%	6.9%	8.7%	9.6%	8.8%	8.0%	3.6%	
産業機械事業 Industrial machinery business	128,088	243,395	107,858	226,924	126,917	266,249	135,872	269,974	119,677	
産業機械軸受 Industrial machinery bearings	105,696	201,696	88,022	184,257	100,049	208,873	104,675	210,261	97,173	
精機製品 Precision machinery and parts	22,391	41,699	19,835	42,666	26,868	57,376	31,197	59,713	22,504	
営業利益 Operating income	13,900	20,159	5,288	14,660	10,246	28,333	16,729	32,887	8,313	
営業利益率 O.I. margin %	10.9%	8.3%	4.9%	6.5%	8.1%	10.6%	12.3%	12.2%	6.9%	
自動車事業 Automotive business	347,453	705,511	335,407	696,271	352,139	723,564	357,577	689,658	302,152	
自動車軸受 Automotive bearings	163,555	330,708	157,800	327,987	170,558	350,922	176,512	348,907	162,204	
自動車部品 Automotive components	183,898	374,803	177,606	368,284	181,581	372,642	181,064	340,750	139,947	
営業利益 Operating income	33,616	70,841	28,083	64,577	31,232	65,963	26,703	44,949	7,061	
営業利益率 O.I. margin %	9.7%	10.0%	8.4%	9.3%	8.9%	9.1%	7.5%	6.5%	2.3%	
その他 Others	27,080	52,004	23,834	52,858	26,684	57,913	30,349	62,919	25,476	
営業利益 Operating income	2,530	3,059	1,518	4,415	2,571	5,672	2,835	5,607	1,210	
営業利益率 O.I. margin %	9.3%	5.9%	6.4%	8.4%	9.6%	9.8%	9.3%	8.9%	4.8%	
消去(売上高) Eliminations (sales)	(12,886)	(25,592)	(11,519)	(26,883)	(12,416)	(27,388)	(14,223)	(31,186)	(12,485)	
その他の営業費用/調整額 Other operating expenses/Adjustments	(1,534)	(4,525)	(7,561)	(18,312)	(1,315)	(2,093)	(1,303)	(4,165)	(819)	

※四捨五入等による調整せず。 Not including minor adjustments to match the total.

* 売上高、営業利益は、2017年3月期中に一部事業の担当領域を「産業機械事業」から「自動車事業」に変更したことに伴い、2016年3月期に遡って組み替えて表示しています。 Part of industrial machinery business operations were transferred to the automotive business in the fiscal year ended March 31, 2017. Accordingly, sales and operating income have been reclassified from the fiscal year ended March 31, 2016 to match current segments.

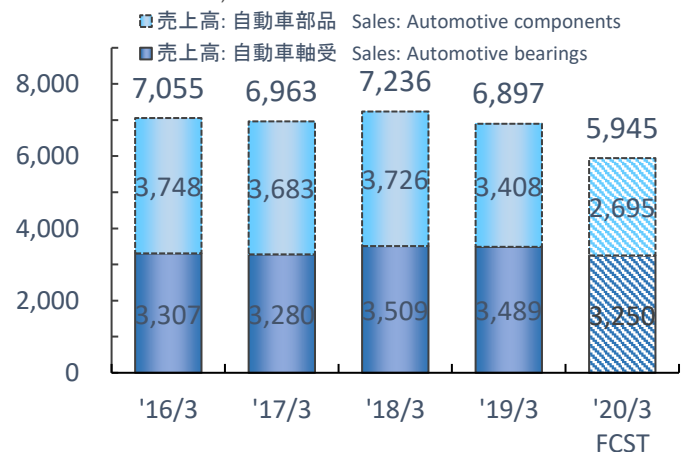
産業機械事業 Industrial Machinery Business

(億円/¥100 Million)

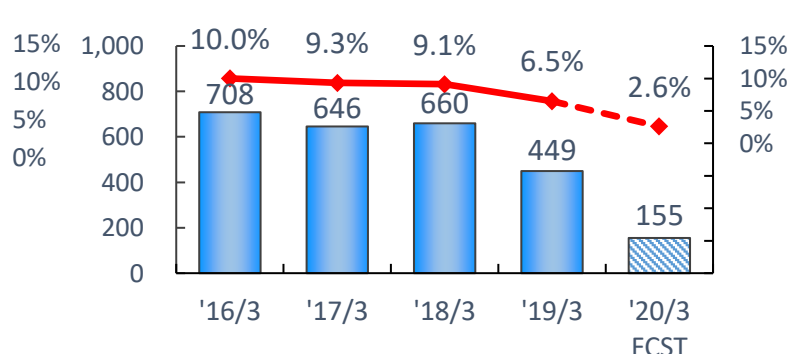
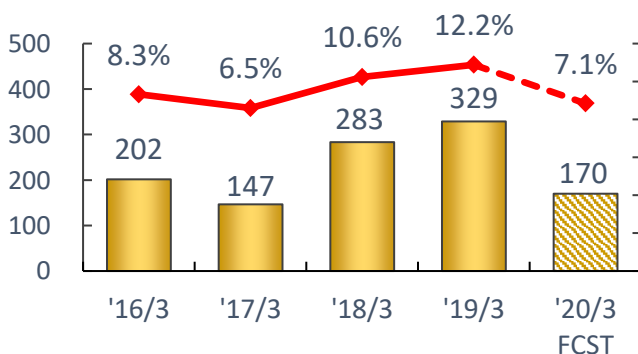


自動車事業 Automotive Business

(億円/¥100 Million)



営業利益 Operating income (棒グラフ) 営業利益率 O.I. margin % (折線グラフ)



顧客地域別売上高

Sales by Customer Location

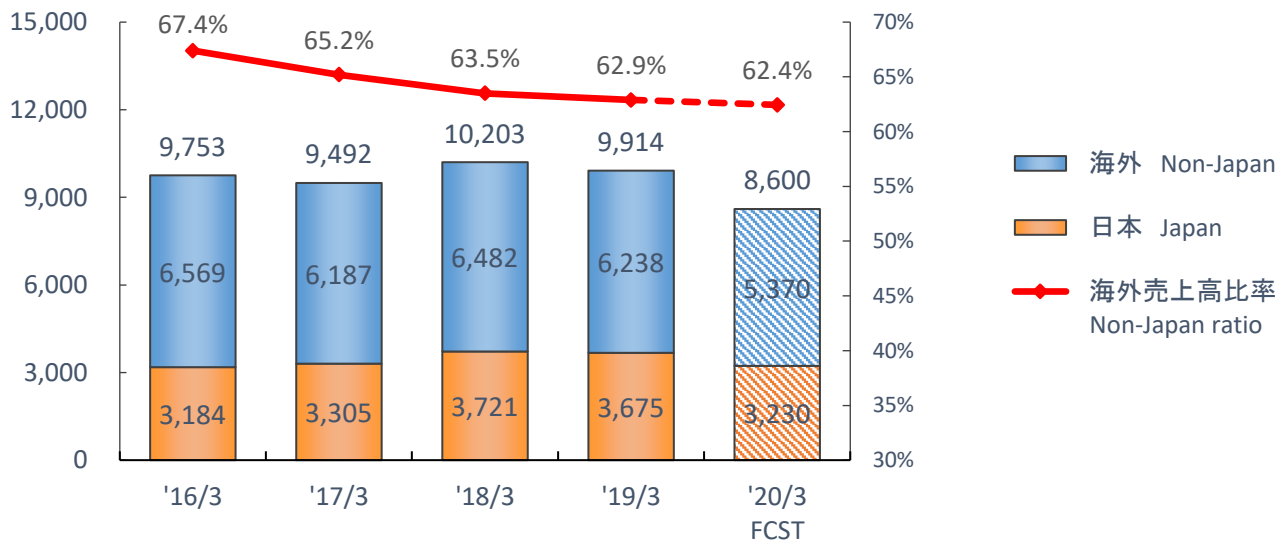
< 連結 Consolidated >



(百万円 / ¥ Million)	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	489,735	975,319	455,580	949,170	493,325	1,020,338	509,576	991,365	434,820	
日本 Japan	161,960	318,434	157,208	330,512	179,264	372,134	186,857	367,537	161,735	
海外 Non-Japan	327,775	656,885	298,371	618,657	314,061	648,204	322,719	623,828	273,085	
米州 The Americas	92,336	183,652	82,731	165,177	75,712	155,498	79,510	157,581	74,304	
欧州 Europe	63,563	131,830	59,464	121,920	63,961	137,856	64,694	130,127	56,932	
中国 China	101,408	204,361	94,672	201,185	104,047	212,097	105,905	194,994	80,213	
その他アジア Other Asia	70,468	137,042	61,502	130,373	70,339	142,752	72,608	141,124	61,634	

※四捨五入等による調整を含む(2016年3期まで)。 Including minor adjustments for rounding, etc. (until the fiscal year ended March 31, 2016).

(億円/¥100 Million)



法人所在地別情報 Sales and O.I. by Region

< 連結 Consolidated >



	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
(百万円 / ¥ Million)	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	489,735	975,319	455,580	949,170	493,325	1,020,338	509,576	991,365	434,820	
営業利益 Operating income	48,513	89,534	27,328	65,341	42,734	97,875	44,964	79,279	15,765	
営業利益率 O.I. margin %	9.9%	9.2%	6.0%	6.9%	8.7%	9.6%	8.8%	8.0%	3.6%	
日本 Japan	248,272	484,780	230,701	489,070	264,167	542,461	269,405	536,327	238,044	
セグメント利益 Segment profit	16,406	19,330	340	11,143	13,129	27,654	10,151	17,455	(1,943)	
セグメント利益率 Seg. margin %	6.6%	4.0%	0.1%	2.3%	5.0%	5.1%	3.8%	3.3%	(0.8%)	
米州 The Americas	89,118	177,738	80,197	160,981	74,121	152,597	76,947	153,470	72,396	
セグメント利益 Segment profit	6,940	15,099	5,369	12,241	4,862	12,188	4,961	10,133	3,505	
セグメント利益率 Seg. margin %	7.8%	8.5%	6.7%	7.6%	6.6%	8.0%	6.4%	6.6%	4.8%	
欧州 Europe	65,653	135,535	61,018	125,501	65,792	141,330	66,493	133,485	58,232	
セグメント利益 Segment profit	4,253	10,446	5,153	11,770	1,968	8,529	4,089	7,555	987	
セグメント利益率 Seg. margin %	6.5%	7.7%	8.4%	9.4%	3.0%	6.0%	6.1%	5.7%	1.7%	
アジア Asia	183,997	363,534	166,073	351,151	186,771	379,442	194,108	364,535	152,829	
セグメント利益 Segment profit	23,248	48,554	22,425	47,982	25,469	52,172	27,767	48,527	13,515	
セグメント利益率 Seg. margin %	12.6%	13.4%	13.5%	13.7%	13.6%	13.7%	14.3%	13.3%	8.8%	
消去 (売上高) Eliminations (Sales)	(97,306)	(186,269)	(82,410)	(177,534)	(97,527)	(195,492)	(97,378)	(196,453)	(86,681)	
消去/その他営業費用 Eliminations / Other operating expenses	(2,335)	(3,896)	(5,960)	(17,796)	(2,695)	(2,669)	(2,004)	(4,393)	(299)	

※四捨五入等による調整せず。 Not including minor adjustments to match the total.

設備投資額・減価償却費・研究開発費

< 連結 Consolidated >

Capital Expenditures / Depreciation and Amortisation / R&D Expenses

	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
(百万円 / ¥ Million)	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
設備投資額 (有形及び無形) Capital expenditures (Including intangible assets)	21,532	54,996	19,530	58,602	24,182	68,788	27,083	81,102	21,676	
日本 Japan	10,442	28,077	10,322	31,494	13,769	39,155	13,940	43,015	11,143	
海外 Non-Japan	11,089	26,918	9,207	27,108	10,413	29,632	13,143	38,087	10,533	
米州 The Americas	1,568	4,090	1,802	5,724	2,058	5,612	2,770	5,831	2,586	
欧州 Europe	1,723	4,557	1,743	5,881	2,813	6,043	2,478	8,014	1,934	
アジア Asia	7,797	18,271	5,661	15,502	5,542	17,975	7,893	24,240	6,012	
減価償却費 (有形及び無形) Depreciation and amortisation (Including intangible assets)	21,351	43,048	20,914	43,354	22,992	46,785	23,928	48,801	26,783	
研究開発費 R&D expenses	5,477	11,155	6,035	13,858	8,174	17,059	9,436	19,023	9,160	

※四捨五入等による調整せず。 Not including minor adjustments to match the total.

棚卸資産・有利子負債

Inventories / Interest-bearing Debt

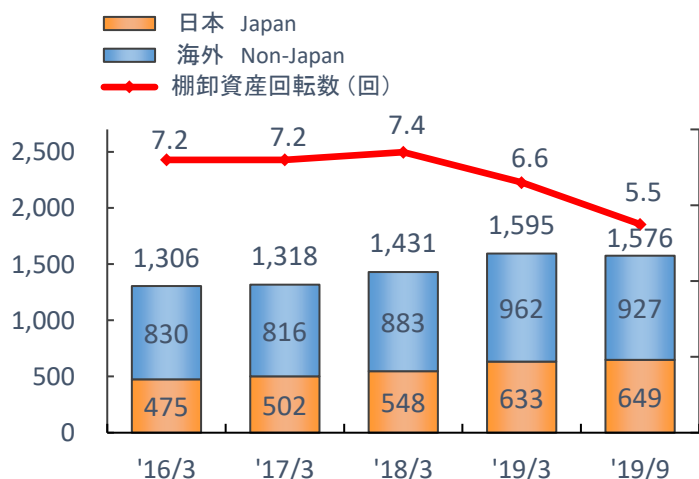
<連結 Consolidated>



(百万円 / ¥ Million)	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
棚卸資産 Inventories	140,226	130,564	125,763	131,810	142,983	143,052	158,236	159,517	157,574	
日本 Japan	50,091	47,519	49,520	50,193	52,658	54,751	61,852	63,324	64,853	
海外 Non-Japan	90,135	83,045	76,242	81,616	90,325	88,300	96,383	96,192	92,721	
米州 The Americas	24,809	21,940	20,304	22,267	24,201	21,570	24,171	26,620	26,107	
欧州 Europe	22,321	21,150	19,246	19,537	24,026	23,533	26,439	25,116	26,253	
アジア Asia	43,005	39,955	36,692	39,811	42,096	43,196	45,772	44,455	40,360	
棚卸資産回転数(回) Inventory turnover (times)	6.9	7.2	7.1	7.2	7.2	7.4	6.8	6.6	5.5	
有利子負債 Interest-bearing debt	317,016	278,152	265,869	267,399	266,620	250,908	250,502	274,780	280,108	
短期借入金 Short-term loans	113,268	79,248	75,318	110,861	117,703	108,727	100,689	80,640	76,396	
長期借入金 Long-term loans	143,748	138,903	130,550	96,538	88,916	62,180	69,812	74,139	73,711	
社債 Corporate bonds	60,000	60,000	60,000	60,000	60,000	80,000	80,000	120,000	130,000	
Net D/E レシオ Net D/E ratio	0.27	0.23	0.27	0.28	0.22	0.22	0.23	0.27	0.28	

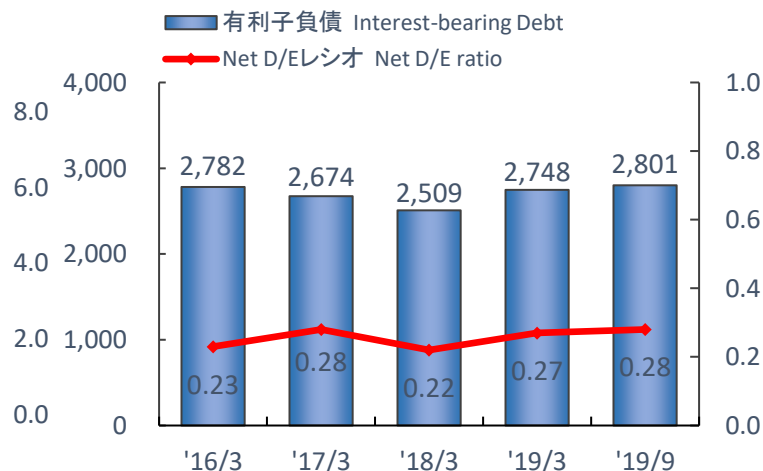
※棚卸資産: 四捨五入等による調整を含む(2016年3期まで)。 Inventories: Including minor adjustments for rounding, etc. (until the fiscal year ended March 31, 2016).
 ※有利子負債: 四捨五入等による調整せず。 Interest-bearing Debt: Not including minor adjustments to match the total.

棚卸資産 Inventories (億円/¥100 Million)



有利子負債 Interest-bearing Debt (億円/¥100 Million)

Net D/E レシオ Net D/E ratio



人員

Number of Employees

<連結 Consolidated>

(人 / Head-counts)	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
人員 Number of employees	31,162	31,587	31,544	31,501	31,760	31,861	31,890	31,484	31,387	
日本 Japan	11,065	11,291	11,419	11,291	11,564	11,607	11,814	11,755	11,953	
海外 Non-Japan	20,097	20,296	20,125	20,210	20,196	20,254	20,076	19,729	19,434	
米州 The Americas	3,263	3,229	3,150	3,065	3,087	3,080	3,120	3,093	2,978	
欧州 Europe	3,559	3,531	3,520	3,667	3,674	3,908	4,014	4,259	4,284	
アジア Asia	13,275	13,536	13,455	13,478	13,435	13,266	12,942	12,377	12,172	

連結財政状態計算書

Consolidated Statements of Financial Position



(百万円 / ¥ Million)	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
資産 Assets										
流動資産 Current assets	543,522	511,253	473,455	506,284	524,688	511,346	506,425	507,618	481,326	
現金及び現金同等物 Cash and cash equivalents	193,436	175,515	153,162	139,573	154,103	131,283	121,079	129,965	132,560	
売上債権及びその他の債権 Trade receivables and other receivables	188,252	182,332	175,455	200,954	209,249	217,200	208,191	195,288	171,777	
棚卸資産 Inventories	140,226	130,564	125,763	131,810	142,983	143,052	158,236	159,517	157,574	
その他 Others	21,606	22,840	19,074	33,946	18,351	19,808	18,918	22,847	19,414	
非流動資産 Non-current assets	538,243	521,121	494,134	537,670	561,665	580,964	590,984	578,837	583,542	
有形固定資産 Property, plant and equipment	326,618	323,116	299,976	329,183	336,402	351,875	355,346	378,333	380,542	
無形資産 Intangible assets	14,195	15,785	15,937	17,174	17,471	18,191	18,501	19,550	19,198	
その他 Others	197,430	182,219	178,220	191,312	207,792	210,898	217,136	180,953	183,801	
資産合計 Total assets	1,081,765	1,032,374	967,590	1,043,955	1,086,354	1,092,310	1,097,410	1,086,456	1,064,869	
負債 Liabilities										
流動負債 Current liabilities	302,805	293,247	281,837	318,603	321,083	307,960	314,950	285,411	234,074	
仕入債務及びその他の債務 Trade payables and other payables	132,787	140,713	132,741	150,212	145,514	141,797	133,483	130,333	99,744	
その他の金融負債 Other financial liabilities	113,250	99,674	95,689	111,240	118,787	109,168	121,629	101,145	80,397	
その他 Others	56,767	52,859	53,405	57,149	56,781	56,994	59,838	53,932	53,932	
非流動負債 Non-current liabilities	295,753	260,255	246,109	240,340	236,188	223,335	208,835	240,643	284,989	
金融負債 Financial liabilities	204,550	179,654	171,284	157,240	149,784	143,009	130,681	175,467	220,770	
その他 Others	91,202	80,601	74,825	83,100	86,404	80,326	78,153	65,176	64,218	
負債合計 Total liabilities	598,558	553,503	527,947	558,943	557,272	531,296	523,785	526,055	519,063	
資本 Equity										
資本金 Issued capital	67,176	67,176	67,176	67,176	67,176	67,176	67,176	67,176	67,176	
資本剰余金 Capital surplus	79,382	79,603	79,598	79,676	80,033	80,264	80,179	80,426	80,468	
利益剰余金 Retained earnings	254,133	278,524	289,265	308,395	329,513	362,859	382,717	400,720	404,443	
自己株式 Treasury shares	(3,981)	(3,949)	(17,932)	(17,937)	(17,905)	(17,815)	(28,580)	(37,779)	(37,658)	
その他の資本の構成要素 Other components of equity	63,326	33,306	720	24,039	47,097	44,689	49,609	26,131	10,196	
親会社の所有者に帰属する持分合計 Total equity attributable to owners of the parent	460,038	454,661	418,828	461,350	505,915	537,175	551,102	536,676	524,626	
非支配持分 Non-controlling interests	23,168	24,210	20,815	23,661	23,167	23,839	22,523	23,724	21,178	
資本合計 Total equity	483,207	478,871	439,643	485,011	529,082	561,014	573,625	560,400	545,805	
負債及び資本合計 Total liabilities and equity	1,081,765	1,032,374	967,590	1,043,955	1,086,354	1,092,310	1,097,410	1,086,456	1,064,869	

連結損益計算書

Consolidated Statements of Income



(百万円 / ¥ Million)	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	489,735	975,319	455,580	949,170	493,325	1,020,338	509,576	991,365	434,820	
国内売上高 Japan	161,960	318,434	157,208	330,512	179,264	372,134	186,857	367,537	161,735	
海外売上高 Non-Japan	327,775	656,885	298,371	618,657	314,061	648,204	322,719	623,828	273,085	
売上原価 Cost of sales	376,018	755,663	356,934	738,434	383,076	788,052	394,745	771,783	351,539	
原価率 Cost ratio %	76.8%	77.5%	78.3%	77.8%	77.7%	77.2%	77.5%	77.9%	80.8%	
販売費及び一般管理費 Selling, general and administrative expenses	65,638	130,130	65,354	132,021	68,865	138,459	71,174	141,808	67,785	
持分法による投資利益 Share of profits of investments accounted for using the equity method	2,096	4,740	1,697	5,086	2,829	6,448	2,727	5,493	1,231	
その他の営業費用 Other operating expenses	1,662	4,731	7,660	18,458	1,479	2,398	1,419	3,987	961	
営業利益 Operating income	48,513	89,534	27,328	65,341	42,734	97,875	44,964	79,279	15,765	
金融収益 Financial income	1,371	2,388	1,268	2,576	1,306	2,476	1,356	2,661	1,216	
金融費用 Financial expenses	2,469	4,714	2,085	4,301	1,601	3,103	1,217	2,710	1,429	
税引前利益 Income before income taxes	47,416	87,208	26,511	63,617	42,439	97,248	45,104	79,229	15,552	
法人所得税費用 Income tax expense	13,225	17,904	5,122	14,619	12,014	24,087	12,479	20,491	3,231	
当期利益 Net income	34,190	69,303	21,389	48,997	30,424	73,160	32,624	58,738	12,320	
(当期利益の帰属) Net income attributable to:										
親会社の所有者 Owners of the parent	32,558	65,719	19,869	45,560	28,383	69,312	30,941	55,809	11,816	
非支配持分 Non-controlling interests	1,631	3,584	1,520	3,437	2,041	3,848	1,683	2,928	504	
(親会社の所有者に帰属する1株当たり当期利益) (Earnings per share attributable to owners of the parent)										
基本的1株当たり当期利益 (円) Basic earnings per share (yen)	60.14	121.38	37.48	86.08	53.71	131.16	58.79	107.46	23.07	
希薄化後1株当たり当期利益 (円) Diluted earnings per share (yen)	60.09	121.30	37.48	86.03	53.66	130.96	58.69	107.24	23.01	

連結キャッシュ・フロー計算書

Consolidated Statements of Cash Flows



	'16/3		'17/3		'18/3		'19/3		'20/3	
	[IFRS]		[IFRS]		[IFRS]		[IFRS]		[IFRS]	
(百万円 / ¥ Million)	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
営業活動によるキャッシュ・フロー Operating activities										
税引前利益 Income before income taxes	47,416	87,208	26,511	63,617	42,439	97,248	45,104	79,229	15,552	
減価償却費及び償却費 Depreciation and amortisation	21,351	43,048	20,914	43,354	22,992	46,785	23,928	48,801	26,783	
売上債権の増減額 (△は増加) Decrease (increase) in trade receivable	4,572	2,407	(5,233)	(22,007)	(2,740)	(12,464)	8,116	18,602	17,459	
棚卸資産の増減額 (△は増加) Decrease (increase) in inventories	(3,837)	519	(5,090)	(3,756)	(7,354)	(10,382)	(13,923)	(17,859)	(3,102)	
仕入債務の増減額 (△は減少) Increase (decrease) in trade payable	(7,381)	(5,902)	2,981	14,439	(1,871)	(11,116)	(1,212)	(10,856)	(17,306)	
法人税等の支払額 Income tax paid	(7,535)	(17,831)	(9,451)	(19,919)	(9,438)	(18,835)	(14,006)	(24,149)	(6,416)	
その他 Others	(3,414)	(827)	8,840	(7,792)	(580)	(7,489)	1,079	(1,151)	7,261	
営業活動によるキャッシュ・フロー Net cash provided by operating activities	51,170	108,622	39,472	67,936	43,445	83,746	49,085	92,617	40,232	
投資活動によるキャッシュ・フロー Investing activities										
有形固定資産の取得による支出 Purchases of property, plant and equipment	(22,277)	(45,869)	(23,175)	(53,297)	(24,532)	(61,397)	(30,205)	(73,379)	(26,916)	
その他 Others	4,449	657	240	(946)	7,484	8,395	(2,714)	705	279	
投資活動によるキャッシュ・フロー Net cash used in investing activities	(17,828)	(45,212)	(22,934)	(54,243)	(17,047)	(53,001)	(32,919)	(72,673)	(26,637)	
財務活動によるキャッシュ・フロー Financial activities										
長期借入金による調達／返済 (△は返済) Proceeds (repayments) of long-term loans	(9,602)	(38,058)	(6,008)	(11,049)	(6,695)	(36,687)	(298)	(12,475)	(434)	
社債の発行／償還 (△は償還) Issuance (redemption) of corporate bonds	-	-	-	-	-	20,000	-	40,000	10,000	
自己株式の取得による支出 Acquisition of treasury shares	(3)	(5)	(15,000)	(15,001)	(1)	(4)	(10,849)	(20,044)	(0)	
配当金の支払額 Dividends paid	(8,656)	(17,861)	(9,204)	(21,882)	(7,399)	(17,438)	(11,096)	(21,495)	(10,238)	
非支配株主への配当金の支払額 Dividends paid to non-controlling interests	(2,859)	(2,974)	(2,482)	(2,482)	(2,984)	(3,233)	(2,892)	(2,892)	(2,634)	
その他 Others	(2,238)	(9,174)	(944)	2,003	3,295	(2,440)	(925)	(3,569)	(4,302)	
財務活動によるキャッシュ・フロー Net cash used in financial activities	(23,360)	(68,073)	(33,640)	(48,413)	(13,786)	(39,804)	(26,062)	(20,477)	(7,611)	
現金及び現金同等物に係る換算差額 Effect of exchange rate changes on cash and cash equivalents	(919)	(4,195)	(5,251)	(1,221)	1,918	770	(307)	(784)	(3,388)	
現金及び現金同等物の増減額 (△は減少) Net increase (decrease) in cash and cash equivalents	9,062	(8,858)	(22,353)	(35,942)	14,530	(8,289)	(10,203)	(1,318)	2,595	
現金及び現金同等物の期首残高 Cash and cash equivalents at the beginning of the period	184,374	184,374	175,515	175,515	139,573	139,573	131,283	131,283	129,965	
現金及び現金同等物の期末残高 Cash and cash equivalents at the end of the period	193,436	175,515	153,162	139,573	154,103	131,283	121,079	129,965	132,560	