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June 25, 2021

To whom it may concern:

Company Name: NSK Ltd.
Representative: Akitoshi Ichii
President and Chief Executive Officer
Securities Code: 6471 (Tokyo Stock Exchange, First Section)
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Appointment of Independent Committee based on the Response Measures to Large-scale Purchases of the Company Shares (Takeover Defenses)

The terms of all five members of the Independent Committee, established based on “the Response Measures to Large-scale Purchases of the Company Shares (Takeover Defenses)” which were approved at the 159th Ordinary General Meeting of Shareholders of NSK (hereinafter referred to as “the Company”) held on June 30, 2020, expired at the close of the 160th Ordinary General Meeting of Shareholders of the Company.

Therefore the Company announces that it has appointed the following five persons as members of the Independent Committee, as approved by the Board of Directors in accordance with the Independent Committee Rules.

Each member’s term of office will continue until to the conclusion of the 161th Ordinary General Meeting of Shareholders of the Company, which will be held in June 2022.

Members of the Independent Committee

	Hajime Bada	(Outside Director)
	Akemi Mochizuki	(Outside Director)
	Yoshitaka Fujita	(Outside Director)
	Mitsuhiro Nagahama	(Outside Director)
(New Appointment)	Koichi Obara	(Outside Director)

For the career summary of each member of the Independent Committee, please see the following attachment:

Attachment

Name and Career Summary of Independent Committee Members

【Name】 Hajime Bada

【Date of birth】

October 7, 1948

【Career summary】

Apr. 1973 Joined Kawasaki Steel Corporation (currently JFE Steel Corporation)
Jun. 2000 Director of Kawasaki Steel Corporation
Apr. 2003 Senior Vice President of JFE Steel Corporation
Apr. 2005 Representative Director, President of JFE Steel Corporation
Jun. 2005 Director of JFE Holdings, Inc.
Apr. 2010 Representative Director, President of JFE Holdings, Inc.
Apr. 2015 Director of JFE Holdings, Inc.
Jun. 2015 Advisor of JFE Holdings, Inc.
Jun. 2018 Director (current), Member of the Nomination Committee
Jun. 2019 Chair of the Nomination Committee (current)
Honorary Advisor of JFE Holdings, Inc. (current)

【Name】 Akemi Mochizuki

【Date of birth】

June 10, 1954

【Career summary】

Oct. 1984 Joined Aoyama Audit Corporation
Mar. 1988 Registered as a Certified Public Accountant
Aug. 1996 Joined Tohmatsu Audit Corporation (currently Deloitte Touche Tohmatsu
LLC)
Jun. 2001 Partner of Tohmatsu Audit Corporation
Jul. 2018 Director (current), Member of the Audit Committee
Jun. 2019 Chair of the Audit Committee (current)

【Name】 Yoshitaka Fujita

【Date of birth】

January 27, 1952

【Career summary】

- Apr. 1975 Joined Murata Manufacturing Co., Ltd.
- Jun. 1998 Member of the Board of Directors of Murata Manufacturing Co., Ltd
- Jun. 2000 Member of the Board of Directors, Vice President of Murata Manufacturing Co., Ltd.
- Jun. 2003 Member of the Board of Directors, Senior Executive President of Murata Manufacturing Co., Ltd.
- Jun. 2005 Member of the Board of Directors, Corporate Senior Executive Vice President of Murata Manufacturing Co., Ltd.
- Jun. 2008 Representative Director and Executive Deputy President of Murata Manufacturing Co., Ltd.
- Jun. 2017 Vice Chairman of the Board of Murata Manufacturing Co., Ltd.
- Jun. 2019 Director (current), Member of the Nomination Committee (current)
Senior Corporate Advisor of Murata Manufacturing Co., Ltd. (current)
- Jun. 2020 Member of the Audit Committee (current)

【Name】 Mitsuhiro Nagahama

【Date of birth】

October 24, 1953

【Career summary】

- Apr. 1976 Joined Fuji Bank, Ltd.
- Apr. 2002 General Manager of Americas Non-Japanese Corporate Banking Division No. 2 of Mizuho Corporate Bank, Ltd. (currently Mizuho Bank, Ltd.)
- Mar. 2003 Executive Officer and General Manager of Otemachi Corporate Banking Division No.6 and Otemachi Corporate Banking Division No.7 of Mizuho Corporate Bank, Ltd.
- Apr. 2005 Senior Executive Officer in Charge of Corporate Banking of Mizuho Corporate Bank, Ltd.
- Mar. 2006 Senior Executive Officer and Head of the Americas of Mizuho Corporate Bank, Ltd.
- Apr. 2010 Deputy President and Deputy President-Executive Officer and Head of the Americas of Mizuho Corporate Bank, Ltd.
- Apr. 2013 Chairman of the Board of Mizuho Securities, Co., Ltd. and Mizuho Securities USA, Inc.
- Apr. 2015 Advisor of Mizuho Securities, Co., Ltd.
- Jun. 2020 Director (current), Member of the Audit Committee (current),
Chair of the Compensation Committee (current)

【Name】 Koichi Obara

【Date of birth】

June 22, 1949

【Career summary】

Apr. 1972 Joined Maeda Corporation

Nov. 2003 General Manager of Corporate Planning Department of Maeda Corporation

Jan. 2005 Executive Officer of Maeda Corporation

Jan. 2007 Deputy General Manager of Procurement Division of Maeda Corporation

Jun. 2007 Director of Maeda Corporation

Nov. 2007 General Manager of Procurement Division of Maeda Corporation

Jun. 2008 Director, Managing Officer and General Manager, Business Administration
Division of Maeda Corporation

Apr. 2009 President and Representative Director of Maeda Corporation

Apr. 2016 Chairman and Representative Director of Maeda Corporation

Apr. 2019 Advisor and Representative Director of Maeda Corporation

Jun. 2019 Advisor of Maeda Corporation

Apr. 2020 Standing Advisor of Maeda Corporation (current)

Jun. 2021 Director (current), Member of the Compensation Committee (current)