**NSK REPORT 2019**

**Information for Investors / Company Data**

**As of March 31, 2019**

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**Corporate Address**

NSK Ltd.
Nissei Bldg., 1-6-3 Ohsaki, Shinagawa-ku,
Tokyo 141-8560, Japan
Tel: +81-3-3779-7111

**Contact Information**

For questions or additional information, please contact:
IR Office, NSK Ltd.
Nissei Bldg., 1-6-3 Ohsaki, Shinagawa-ku,
Tokyo 141-8560, Japan
Tel: +81-3-5487-2564
E-mail: ir@nsk.com

**NSK’s Website**

>[https://www.nsk.com/](https://www.nsk.com/)

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**Common Stock**

Authorized: 1,700,000,000 shares
Issued: 551,268,104 shares
(including 36,735,014 shares of treasury stock)

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**Number of Shareholders**

46,727

**Transfer Agent**

Mizuho Trust & Banking Co., Ltd.
1-2-1 Yaesu, Chuo-ku, Tokyo 103-8670, Japan

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**Other Information Concerning the Company**

**IR-Related Information**

Please refer to the Company’s IR website for other IR information including the latest news and detailed financial data.
https://www.nsk.com/investors/

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**CSR-Related Information**

Please refer to the Company’s CSR website and Sustainability Report (formerly the CSR Report) for more details on CSR activities and other related information.
https://www.nsk.com/sustainability/

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**Key Question and Answers at Recent Meetings**

Investors>FAQ
https://www.nsk.com/investors/faq.html
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**Listing**

Tokyo

**Security Code**

6471

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**Breakdown of Shareholders (%)**

<table>
<thead>
<tr>
<th>Year</th>
<th>(by shareholder type)</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Financial Institutions</td>
<td>28.5</td>
<td>24.2</td>
<td>25.3</td>
<td>24.1</td>
<td>18.1</td>
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<tr>
<td></td>
<td>Securities Companies</td>
<td>49.6</td>
<td>51.6</td>
<td>50.1</td>
<td>50.9</td>
<td>49.9</td>
</tr>
<tr>
<td></td>
<td>Other Japanese Corporations</td>
<td>9.2</td>
<td>9.2</td>
<td>8.9</td>
<td>8.7</td>
<td>8.2</td>
</tr>
<tr>
<td></td>
<td>Foreign Investors</td>
<td>9.7</td>
<td>10.2</td>
<td>9.7</td>
<td>10.9</td>
<td>13.7</td>
</tr>
<tr>
<td></td>
<td>Individuals / Others</td>
<td>2.2</td>
<td>3.3</td>
<td>2.4</td>
<td>1.7</td>
<td>3.5</td>
</tr>
<tr>
<td></td>
<td>Treasury Stock</td>
<td>3.7</td>
<td>3.7</td>
<td>3.6</td>
<td>3.6</td>
<td>3.6</td>
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**NSK Report 2018**

NSK issued its third integrated report, “NSK Report 2018” last year. This marked the third consecutive year that NSK was recognized with the WICI Japan Award for Excellence in Integrated Reporting.

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**Sustainability Report 2019**

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**NSK Report 2018**

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The main topic covered in this integrated report is that of sustainability (sustainable growth).

Launched in May 2019, NSK’s 6th Mid-Term Management Plan is an initiative designed to “establish a corporate foundation for sustainable growth” as our Vision for 2026, the 110th anniversary of the Company’s founding. In this integrated report, we have enhanced the explanations about NSK’s corporate foundation that is aimed to be achieved under the Plan and our efforts to increase sustainability.

In addition, NSK’s business is built on relationships of trust with various stakeholders, and this report describes these in detail on the pages devoted to “Creating Value with Stakeholders.”

Furthermore, a section entitled “Interviews with NSK’s Outside Directors” has been included to introduce some of NSK’s efforts to improve the effectiveness of its corporate governance.

This report was produced primarily by the IR Office, which worked in cooperation with many of the departments involved and edited the opinions expressed. As the executive officer responsible for IR and thus the creation of this report, I expressly stated that the production process be valid and the information contained herein be accurate.

Looking to the future as well, NSK will work to further enrich the NSK Report as an aid to dialogue with stakeholders. By all means, read through this report. I would be delighted to hear your frank views and any requests for future content.

At the Time of Publishing the NSK Report 2019

The main topic covered in this integrated report is that of sustainability (sustainable growth).

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Third-Party Assurances

To ensure the reliability and accuracy of NSK Report 2019 as an integrated report, NSK obtained assurances from an external third party for the following data information described in this report.

<table>
<thead>
<tr>
<th>Items Subject to Assurance</th>
<th>Third-Party Assurances</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lost-Worktime Injury Frequency Rate (P. 48)</td>
<td>Independent Verification Report</td>
</tr>
<tr>
<td>Energy Use (P. 46)</td>
<td>Independent Assurance Statement</td>
</tr>
<tr>
<td>Water Withdrawal (P. 46)</td>
<td></td>
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<tr>
<td>Greenhouse Gases Emissions (P. 46)</td>
<td></td>
</tr>
<tr>
<td>Total Waste (P. 46)</td>
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<td>VOC Emissions (P. 46)</td>
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Director, Representative Executive Vice President
Responsible for Administrative Divisions
Head of Corporate Planning Division HQ
Responsible for Investor Relations Office

Akitoshi Ichii

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