# NSK Ltd.

# For Immediate Release CONSOLIDATED RESULTS FOR THE THREE MONTHS ENDED JUNE 30, 2021 (Unaudited)

July 30, 2021

[IFRS]

Company name Stock exchange on which the shares are listed Code number URL Representative Contact person Filing date of quarterly securities report NSK Ltd. Tokyo Stock Exchange in Japan 6471 https://www.nsk.com/ Akitoshi Ichii, President and CEO Keita Suzuki, Senior Vice President August 6, 2021

(Figures are rounded down to the nearest million yen) **1. Consolidated financial highlights for the three months ended June 30, 2021** 

| (1) Consolidated financial results (% indi- |                 |       |   |   |                 |   |  | icates | changes from                 | the pro | evious year)    |   |
|---|-----------------|-------|---|---|-----------------|---|--|--------|------------------------------|---------|-----------------|---|
|   | Sales           | ;     | Operating<br>income Income before<br>income taxes |   | Net income      |   | Net income<br>attributable to<br>owners of the<br>parent |        | Total<br>comprehen<br>income |         |                 |   |
|   | Millions of Yen | %     | Millions of Yen                                   | % | Millions of Yen | % | Millions of Yen  | %      | Millions of Yen              | %       | Millions of Yen | % |
| Three months ended<br>Jun. 30, 2021         | 213,458         | 65.6  | 9,177   | _ | 9,478           | _ | 5,395  | _      | 4,833                        | _       | 19,146          | _ |
| Three months ended Jun. 30, 2020            | 128,870         | -42.2 | -12,903   | _ | -12,527         | _ | -9,910   | _      | -9,699                       | _       | -2,838          | _ |

|                                     | Basic earnings<br>per share | Diluted earnings<br>per share |
|-------------------------------------|-----------------------------|-------------------------------|
|                                     | Yen                         | Yen                           |
| Three months ended<br>Jun. 30, 2021 | 9.43                        | 9.40                          |
| Three months ended<br>Jun. 30, 2020 | -18.94                      | -18.94                        |

### (2) Consolidated financial position

|                     | Total assets    | Total equity    | Total equity attributable to owners of the parent | Ratio of equity<br>attributable to owners of<br>the parent to total assets |
|---------------------|-----------------|-----------------|---|--|
|                     | Millions of Yen | Millions of Yen | Millions of Yen                                   | %  |
| As of Jun. 30, 2021 | 1,172,294       | 587,661         | 569,165   | 48.6   |
| As of Mar. 31, 2021 | 1,167,498       | 573,428         | 554,375   | 47.5   |

### 2. Cash dividends

|   |                           | Cash dividends per share  |                           |          |                    |  |  |  |  |
|---|---------------------------|---------------------------|---------------------------|----------|--------------------|--|--|--|--|
| (Record date)                           | End of the<br>1st quarter | End of the<br>2nd quarter | End of the<br>3rd quarter | Year-end | Full-year<br>total |  |  |  |  |
|   | Yen                       | Yen                       | Yen                       | Yen      | Yen                |  |  |  |  |
| Year ended Mar. 31, 2021                | —                         | 10.00                     | —                         | 10.00    | 20.00              |  |  |  |  |
| Year ending Mar. 31, 2022               | _                         |                           |                           |          |                    |  |  |  |  |
| Year ending Mar. 31, 2022<br>(Forecast) |                           | 10.00                     | _                         | 15.00    | 25.00              |  |  |  |  |

(Note) Revision to the forecast of cash dividends from the latest announcement: None

## 3. Forecast of consolidated results for the year ending March 31, 2022

|                                 | (% indicates changes from same period of previous year) |      |                  |       |                               |       |  |   |                             |  |
|---------------------------------|---|------|------------------|-------|-------------------------------|-------|--|---|-----------------------------|--|
|                                 | Sales   |      | Operating income |       | Income before<br>income taxes |       | Net income<br>attributable to<br>owners of the<br>parent |   | Basic earnings<br>per share |  |
|                                 | Millions of Yen   | %    | Millions of Yen  | %     | Millions of Yen               | %     | Millions of Yen  | % | Yen                         |  |
| Six months ending Sep. 30, 2021 | 425,000   | 34.5 | 18,000           | —     | 18,000                        | _     | 13,000   | _ | 25.36                       |  |
| Year ending Mar. 31, 2022       | 860,000   | 15.0 | 53,000           | 732.7 | 52,500                        | 791.5 | 38,000   | - | 74.14                       |  |

(Note) Revision to the forecast of consolidated results from the latest announcement: None

### Others

- (1) Changes in the significant subsidiaries during the period (Changes in specified subsidiaries resulting in change in the scope of consolidation): None
- (2) Changes in accounting policies, or changes in accounting estimates
  - (i) Changes in accounting policies required by IFRS: None
  - (ii) Changes excluding the above: None
  - (iii) Changes in accounting estimates: None
- (3) Number of shares issued and outstanding (common stock)

| (i) Number of shares issued and outstandir               | ng at the end of each period | (including treasury stock):      |                    |  |  |  |  |
|--|------------------------------|----------------------------------|--------------------|--|--|--|--|
| As of Jun. 30, 2021                                      | 551,268,104 shares           | As of Mar. 31, 2021              | 551,268,104 shares |  |  |  |  |
| (ii) Number of treasury stock at the end of each period: |                              |                                  |                    |  |  |  |  |
| As of Jun. 30, 2021                                      | 38,713,303 shares            | As of Mar. 31, 2021              | 38,717,721 shares  |  |  |  |  |
| (iii) Average number of shares issued and o              | outstanding in each period:  |                                  |                    |  |  |  |  |
| Three months ended Jun. 30, 2021                         | 512,553,816 shares           | Three months ended Jun. 30, 2020 | 512,164,857 shares |  |  |  |  |

This summary of quarterly financial results is out of scope of review by certified public accountants or an auditor.

#### Cautionary statement with respect to forward-looking statements

The forecasts in this document are based on currently available information and certain assumptions that the Company regards as reasonable, and actual results may materially differ from any future results expressed herein due to various factors.

### 1. Business overview

### (1) Qualitative information regarding consolidated business results

The NSK Group is promoting a range of initiatives toward its 6th Mid-Term Management Plan, which spans the three years beginning April 2019 and sets a target of "building a business base and strengthening resources in preparation for the next growth phase." Positioning safety, quality, compliance and environment as NSK core values, we continue to implement two key policies of "operational excellence" and "challenging innovation" and are addressing three main management themes: new initiatives targeting growth, enhancement of managerial resources, and contribution to the environment and society.

Looking at the global economy during the first quarter of the fiscal year ending March 31, 2022, although COVID-19 infection rates varied by country and region, economic activity has gradually progressed and the global economy continued moving toward recovery.

In Japan, although exports increased due to economic recovery overseas, consumer spending remained weak in certain categories. In the US, large-scale economic stimulus measures and easing of restrictions supported consumer spending and the economy is steadily picking up. In Europe, the rollout of COVID-19 vaccines put the brakes on the spread of infection and consumer spending and capital expenditure increased in line with the resumption of economic activity. In China, capital expenditure and exports to the US continued growth steadily and the economy is recovering.

In this economic environment, consolidated sales for the first quarter of the year ending March 31, 2022 totaled ¥213,458 million, a year-on-year increase of 65.6%, and operating income totaled ¥9,177 million (compared to an operating loss of ¥12,903 million in the same period last year). Income before income taxes was ¥9,478 million (compared to a loss before income taxes of ¥12,527 million in the same period last year). Net income attributable to owners of the parent was ¥4,833 million (compared to a net loss attributable to owners of the parent of ¥9,699 million in the same period last year).

### **Business segment information**

### 1) Industrial Machinery Business segment

In the industrial machinery business, a global recovery in capital expenditure was seen in the first quarter due to improved business conditions in the manufacturing industry in addition to increasing demand in the semiconductor industry. Sales increased compared to the same period of the previous year.

Looking at the Company's results by geographic breakdown, demand in Japan increased, especially in the machine tool, semiconductor, electrical and electrical accessory sectors. In the Americas and Europe, sales in the electrical and electrical accessory and aftermarket sectors increased. In China, demand steadily increased in the machine tool and aftermarket sectors.

As a result, sales in the industrial machinery business totaled \$82,193 million, a year-on-year increase of 40.6%, and operating income was \$6,531 million (compared to an operating loss of \$679 million in the same period last year).

### 2) Automotive Business segment

With global vehicle production dropping significantly during the first quarter of the previous fiscal year due to the spread of COVID-19, a rebound in sales saw a year-on-year increase, although this was partially restricted by semiconductor supply shortages.

Looking at the Company's results by geographic breakdown, sales in Japan increased as demand recovered from the same period last year. In the Americas and Europe, sales increased due to recovery from the previous year's weak vehicle sales, which had been impacted by the COVID-19 lockdown restrictions. In China, sales increased slightly compared to the same period last year, as sales in the previous year had already shown recovery due to China's rapid recovery from the impact of COVID-19. In other Asian countries, mainly ASEAN nations and India, sales increased compared to the same period last year.

As a result, sales in the automotive business totaled ¥121,732 million, a year-on-year increase of 84.5%, and operating income was ¥1,675 million (operating loss was ¥11,939 million in the same period last year).

### (2) Qualitative information regarding consolidated financial position

### Assets and liabilities

At the end of the period, following the recovery of overall business conditions, cash and cash equivalents and other financial liabilities (current) decreased due to repayment of part of the borrowings procured as a countermeasure for liquidity risks posed by the global spread of COVID-19. Cash and cash equivalents decreased by ¥15,032 million and other financial liabilities (current) decreased by ¥13,206 million compared to the same period of the previous year. There was an increase of ¥13,527 million in inventories due to increased production volume in anticipation of demand growth.

Total assets at the end of the period were ¥1,172,294 million, an increase of ¥4,796 million compared to total assets as of March 31, 2021. Total liabilities at the end of the period were ¥584,632 million, a decrease of ¥9,437 million compared to total liabilities as of March 31, 2021.

### **Total equity**

Total equity at the end of the period was ¥587,661 million, an increase of ¥14,233 million compared to total equity as of March 31, 2021 primarily due to the increase in net income attributable to owners of the parent and other components of equity, which offset the payment of cash dividends.

### Qualitative information regarding cash flow

Total cash and cash equivalents at the end of the period were  $\pm 161,606$  million, a decrease of  $\pm 15,032$  million compared to total cash and cash equivalents as of March 31, 2021. This represents a decrease of  $\pm 24,284$  million compared to total cash and cash equivalents as of the same period last year due to repayment of borrowings as the current business condition is improving.

### 1) Net cash flow provided by operating activities

Net cash flow provided by operating activities totaled ¥12,949 million, an increase of ¥3,540 million compared to the previous year. This includes the net income before income taxes of ¥9,478 million with subsequent adjustments including depreciation and amortisation, and change in working capital.

### 2) Net cash flow used in investing activities

Net cash flow used in investing activities totaled ¥5,984 million, a decrease of ¥2,820 million compared to the previous year. This includes purchases of property, plant and equipment totaling ¥6,078 million.

### 3) Net cash flow provided by financing activities

Net cash flow used by financing activities resulted in an outflow of ¥22,757million (net cash provided by financing activities was ¥47,313 million at the same period last year.) The main cash outflows were ¥5,005 million in dividends paid and ¥15,647 million in decrease in short-term loans.

## (3) Explanation regarding future forecast information including consolidated business forecast

No revision has been made to the consolidated business forecasts for the year ending March 31, 2022 announced on May 11, 2021.

# 2. Quarterly consolidated financial statements and notes

# (1) Quarterly consolidated statements of financial position

|   | As of Mar. 31, 2021  | As of Jun. 30, 2021  |
|---|----------------------|----------------------|
| Assets  | 7.6 61 Mai: 61, 2621 | 710 01 0411 00, 2021 |
| Current assets                                    |                      |                      |
| Cash and cash equivalents                         | 176,638              | 161,606              |
| Trade receivables and other receivables           | 185,228              | 184,443              |
| Inventories                                       | 150,046              | 163,574              |
| Other financial assets                            | 1,569                | 1,617                |
| Income tax receivables                            | 4,670                | 4,528                |
| Other current assets                              | 15,850               | 4,520                |
| Total current assets                              |                      |                      |
|   | 534,004              | 535,314              |
| Non-current assets                                | 070.077              | 074 47               |
| Property, plant and equipment                     | 378,677              | 371,47               |
| Intangible assets                                 | 39,435               | 39,50                |
| Investments accounted for using equity method     | 29,773               | 27,138               |
| Other financial assets                            | 79,203               | 78,83                |
| Deferred tax assets                               | 10,962               | 11,29                |
| Net defined benefit assets                        | 88,809               | 101,943              |
| Other non-current assets                          | 6,632                | 6,79                 |
| Total non-current assets                          | 633,493              | 636,98               |
| Total assets                                      | 1,167,498            | 1,172,29             |
| Liabilities and Equity                            |                      |                      |
| Liabilities                                       |                      |                      |
| Current liabilities                               |                      |                      |
| Trade payables and other payables                 | 111,609              | 109,31               |
| Other financial liabilities                       | 130,205              | 116,99               |
| Provisions  | 318                  | 27                   |
| Income tax payables                               | 3,203                | 5,63                 |
| Other current liabilities                         | 54,888               | 59,41                |
| Total current liabilities                         | 300,224              | 291,63               |
| Non-current liabilities                           |                      |                      |
| Financial liabilities                             | 223,211              | 218,83               |
| Provisions  | 2,919                | 3,002                |
| Deferred tax liabilities                          | 42,225               | 45,30                |
| Net defined benefit liabilities                   | 17,349               | 17,65                |
| Other non-current liabilities                     | 8,139                | 8,19                 |
| Total non-current liabilities                     | 293,845              | 292,994              |
| Total liabilities                                 | 594,070              | 584,63               |
| Equity  |                      | · · ·                |
| Issued capital                                    | 67,176               | 67,17                |
| Capital surplus                                   | 80,338               | 80,62                |
| Retained earnings                                 | 397,837              | 398,68               |
| Treasury shares                                   | -37,303              | -37,29               |
| Other components of equity                        | 46,325               | 59,97                |
| Total equity attributable to owners of the parent | 554,375              | 569,16               |
|   |                      |                      |
| Non-controlling interests                         |                      |                      |
| Non-controlling interests Total equity            | 19,052<br>573,428    | 18,490<br>587,66     |

# (2) Quarterly consolidated statements of income and quarterly consolidated statements of comprehensive income

Quarterly consolidated statements of income

|  |                                     | (Millions of yen)                   |
|--|-------------------------------------|-------------------------------------|
|  | Three months ended<br>Jun. 30, 2020 | Three months ended<br>Jun. 30, 2021 |
| Sales  | 128,870                             | 213,458                             |
| Cost of sales  | 111,950                             | 169,643                             |
| Gross profit   | 16,920                              | 43,814                              |
| Selling, general and administrative expenses                                 | 29,451                              | 35,598                              |
| Share of profits (loss) of investments accounted for using the equity method | -8                                  | 1,104                               |
| Other operating expenses   | 363                                 | 143                                 |
| Operating income (loss)  | -12,903                             | 9,177                               |
| Financial income   | 1,007                               | 813                                 |
| Financial expenses   | 631                                 | 511                                 |
| Income (loss) before income taxes  | -12,527                             | 9,478                               |
| Income tax expense   | -2,616                              | 4,083                               |
| Net income (loss)  | -9,910                              | 5,395                               |
| Net income attributable to:  |                                     |                                     |
| Owners of the parent   | -9,699                              | 4,833                               |
| Non-controlling interests  | -210                                | 561                                 |
| (Earnings per share attributable to owners of the parent)                    |                                     |                                     |
| Basic earnings (loss) per share (yen)  | -18.94                              | 9.43                                |
| Diluted earnings (loss) per share (yen)                                      | -18.94                              | 9.40                                |

# Quarterly consolidated statements of comprehensive income

(Millions of yen)

|                                     | (Millions of yen)  |
|-------------------------------------|--|
| Three months ended<br>Jun. 30, 2020 | Three months ended<br>Jun. 30, 2021  |
| -9,910                              | 5,395  |
|                                     |  |
|                                     |  |
| 2,095                               | 9,452  |
| 4,261                               | 149  |
| 21                                  | -3   |
| 6,378                               | 9,597  |
|                                     |  |
| 481                                 | 4,116  |
| 210                                 | 38   |
| 692                                 | 4,154  |
| 7,071                               | 13,751   |
| -2,838                              | 19,146   |
|                                     |  |
| -2,807                              | 18,627   |
| -31                                 | 519  |
| · · · ·                             | Jun. 30, 2020<br>-9,910<br>2,095<br>4,261<br>21<br>6,378<br>481<br>210<br>692<br>7,071<br>-2,838 |

# (3) Quarterly consolidated statements of changes in equity From April 1, 2020 to June 30, 2020

|  |   |                 | 1)                   | Villions of yen)   |  |  |  |
|--|---|-----------------|----------------------|--------------------|--|--|--|
|  | Equity attributable to owners of the parent |                 |                      |                    |  |  |  |
|  | Issued capital                              | Capital surplus | Retained<br>earnings | Treasury<br>shares |  |  |  |
| Opening balance                              | 67,176                                      | 80,456          | 405,842              | -37,662            |  |  |  |
| Net income (loss)                            | -   | —               | -9,699               | -                  |  |  |  |
| Other comprehensive<br>income                | _   | _               | _                    | _                  |  |  |  |
| Total comprehensive<br>income for the period | _   | —               | -9,699               | _                  |  |  |  |
| Purchase of treasury shares                  | _   | _               | _                    | -1                 |  |  |  |
| Disposal of treasury<br>shares               | _   | 1               | —                    | 12                 |  |  |  |
| Share-based payment<br>transactions          | _   | 218             | _                    | _                  |  |  |  |
| Cash dividends                               | _   | —               | -5,126               | —                  |  |  |  |
| Other  | _   | —               | 361                  | _                  |  |  |  |
| Total transactions with owners, etc.         | _   | 220             | -4,764               | 10                 |  |  |  |
| Closing balance                              | 67,176                                      | 80,676          | 391,378              | -37,651            |  |  |  |

|  | Equity attributable to owners of the parent                        |   |  |         |         |                              |              |  |
|--|--|---|--|---------|---------|------------------------------|--------------|--|
|  |  | Other compor  | nents of equity  |         |         |                              |              |  |
|  | Exchange<br>differences on<br>translating<br>foreign<br>operations | Net changes in<br>financial assets<br>measured at<br>fair value<br>through other<br>comprehensive<br>income | Remeasurements<br>of net defined<br>benefit liability<br>(asset) | Total   | Total   | Non-controlling<br>interests | Total equity |  |
| Opening balance                              | -34,462  | 17,166  | 6,988  | -10,308 | 505,505 | 21,013                       | 526,518      |  |
| Net income (loss)                            | _  | _   | _  | _       | -9,699  | -210                         | -9,910       |  |
| Other comprehensive income                   | 521  | 4,275   | 2,095  | 6,892   | 6,892   | 178                          | 7,071        |  |
| Total comprehensive<br>income for the period | 521  | 4,275   | 2,095  | 6,892   | -2,807  | -31                          | -2,838       |  |
| Purchase of treasury shares                  | _  | _   | _  | _       | -1      | _                            | -1           |  |
| Disposal of treasury shares                  | _  | -   | _  | _       | 13      | -                            | 13           |  |
| Share-based payment<br>transactions          | _  | -   | -  | _       | 218     | _                            | 218          |  |
| Cash dividends                               | _  | -   | -  | _       | -5,126  | -142                         | -5,269       |  |
| Other  | -  | -344  | —  | -344    | 16      | -                            | 16           |  |
| Total transactions with owners, etc.         | -  | -344  | _  | -344    | -4,878  | -142                         | -5,021       |  |
| Closing balance                              | -33,941  | 21,097  | 9,084  | -3,760  | 497,819 | 20,838                       | 518,658      |  |

### From April 1, 2021 to June 30, 2021

(Millions of yen)

|  | Equity attributable to owners of the parent |                 |                      |                    |  |  |  |
|--|---|-----------------|----------------------|--------------------|--|--|--|
|  | Issued capital                              | Capital surplus | Retained<br>earnings | Treasury<br>shares |  |  |  |
| Opening balance                              | 67,176                                      | 80,338          | 397,837              | -37,303            |  |  |  |
| Net income                                   | _   | —               | 4,833                | -                  |  |  |  |
| Other comprehensive income                   | _   | —               | _                    | —                  |  |  |  |
| Total comprehensive<br>income for the period | _   | _               | 4,833                | _                  |  |  |  |
| Purchase of treasury shares                  | _   | _               | _                    | -2                 |  |  |  |
| Disposal of treasury<br>shares               | -   | 0               | _                    | 5                  |  |  |  |
| Share-based payment transactions             | _   | 289             | _                    | _                  |  |  |  |
| Cash dividends                               | -   | -               | -5,130               | -                  |  |  |  |
| Other  |   | _               | 1,146                |                    |  |  |  |
| Total transactions with owners, etc.         | _   | 289             | -3,983               | 3                  |  |  |  |
| Closing balance                              | 67,176                                      | 80,628          | 398,687              | -37,299            |  |  |  |

|  |  | Equity attribu  | table to owners                                       | of the parent |         |                              |              |  |
|--|--|---|---|---------------|---------|------------------------------|--------------|--|
|  |  | Other compor  | nents of equity                                       |               |         |                              |              |  |
|  | Exchange<br>differences on<br>translating<br>foreign<br>operations | Net changes in<br>financial assets<br>measured at<br>fair value<br>through other<br>comprehensive<br>income | Remeasurements<br>of net defined<br>benefit liability | Total         | Total   | Non-controlling<br>interests | Total equity |  |
| Opening balance                              | -10,757  | 34,797  | 22,286  | 46,325        | 554,375 | 19,052                       | 573,428      |  |
| Net income                                   | _  | -   | -   | _             | 4,833   | 561                          | 5,395        |  |
| Other comprehensive income                   | 4,192  | 153   | 9,447   | 13,793        | 13,793  | -41                          | 13,751       |  |
| Total comprehensive<br>income for the period | 4,192  | 153   | 9,447   | 13,793        | 18,627  | 519                          | 19,146       |  |
| Purchase of treasury<br>shares               | -  | _   | _   | _             | -2      | -                            | -2           |  |
| Disposal of treasury<br>shares               | _  | _   | _   | _             | 5       | -                            | 5            |  |
| Share-based payment transactions             | _  | _   | -   | _             | 289     | -                            | 289          |  |
| Cash dividends                               | _  | _   | _   | _             | -5,130  | -1,076                       | -6,206       |  |
| Other  | _  | -146  | —   | -146          | 1,000   | -                            | 1,000        |  |
| Total transactions with owners, etc.         | -  | -146  | _   | -146          | -3,837  | -1,076                       | -4,913       |  |
| Closing balance                              | -6,564   | 34,803  | 31,734  | 59,973        | 569,165 | 18,496                       | 587,661      |  |

# (4) Quarterly consolidated statements of cash flows

|   |                                     | (Millions of yen)                   |
|---|-------------------------------------|-------------------------------------|
|   | Three months ended<br>Jun. 30, 2020 | Three months ended<br>Jun. 30, 2021 |
| Operating activities  |                                     |                                     |
| Income (loss) before income taxes   | -12,527                             | 9,478                               |
| Depreciation and amortisation   | 13,376                              | 13,902                              |
| Increase (decrease) in net defined benefit liability and<br>net defined benefit asset                   | 144                                 | 144                                 |
| Interest and dividend income  | -842                                | -740                                |
| Interest expenses   | 719                                 | 633                                 |
| Share of losses (profits) of investments accounted for using the equity method                          | 8                                   | -1,104                              |
| Decrease (increase) in trade receivables  | 23,912                              | 994                                 |
| Decrease (increase) in inventories  | -6,110                              | -12,429                             |
| Increase (decrease) in trade payables   | -17,549                             | 1,698                               |
| Other   | 9,509                               | -629                                |
| Subtotal  | 10,642                              | 11,948                              |
| Interest and dividend received  | 907                                 | 4,260                               |
| Interest expenses paid  | -580                                | -981                                |
| Income tax paid   | -1,559                              | -2,277                              |
| Net cash provided by operating activities   | 9,409                               | 12,949                              |
| Investing activities  |                                     |                                     |
| Purchases of property, plant and equipment  | -9,565                              | -6,078                              |
| Proceeds from sale of property, plant and   | 74                                  | 1,185                               |
| equipment<br>Purchases of other financial assets  | -5                                  | -5                                  |
| Proceeds from sale of other financial assets  | -5<br>509                           | -5<br>240                           |
| Other   | 181                                 | -1,326                              |
| Net cash used in investing activities   | -8,805                              | -5,984                              |
| Financial activities  | -0,005                              | -3,904                              |
| Increase (decrease) in short-term loans   | 44,041                              | -15,647                             |
| Proceeds from long-term loans   | 9,727                               | -13,047                             |
| Repayments of long-term loans   | -131                                | -56                                 |
| Repayments of lease liabilities   | -1,213                              | -1,217                              |
| Acquisition of treasury shares  | -0                                  | -0                                  |
| Dividends paid  | -4,980                              | -5,005                              |
| Dividends paid to non-controlling interests   | -142                                | -837                                |
|   |                                     |                                     |
| Other   | 13                                  | 5                                   |
| Net cash provided by (used in) financial activities<br>Effect of exchange rate changes on cash and cash | 47,313                              | -22,757                             |
| equivalents   | 673                                 | 759                                 |
| Net increase (decrease) in cash and cash equivalents  | 48,591                              | -15,032                             |
| Cash and cash equivalents at the beginning of the period  | 137,298                             | 176,638                             |
| Cash and cash equivalents at the end of the period  | 185,890                             | 161,606                             |

#### (5) Notes to consolidated financial statements

### Going concern assumption

None.

### Segment information

### 1) Overview of reportable segments

NSK operates the business on a business-division basis classified by the industry of customers, and each division develops and implements comprehensive global strategies. Given this background, the NSK Group classifies its reportable segments into the Industrial Machinery Business and the Automotive Business. In order to strengthen its response to IoT, 5G and electrification needs for vehicle and industrial machinery, the NSK Group reviewed its organization, transferring part of its automotive business operations to the industrial machinery business as of October 1st, 2020. Accordingly, figures for the first quarter of the previous year have been reclassified to match current segments.

### 2) Segment revenue and performance

From April 1, 2020 to June 30, 2020

|   |                                     |                        |          |                    |         | (Millions of yen)       |              |  |
|---|-------------------------------------|------------------------|----------|--------------------|---------|-------------------------|--------------|--|
|   | Rep                                 | oortable segme         | ents     |                    |         |                         |              |  |
|   | Industrial<br>Machinery<br>Business | Automotive<br>Business | Subtotal | Others<br>(Note 1) | Total   | Adjustments<br>(Note 2) | Consolidated |  |
| Sales                                       |                                     |                        |          |                    |         |                         |              |  |
| Sales to third parties                      | 58,454                              | 65,964                 | 124,418  | 4,451              | 128,870 | _                       | 128,870      |  |
| Intersegment sales                          | _                                   | _                      | _        | 4,380              | 4,380   | -4,380                  | _            |  |
| Total                                       | 58,454                              | 65,964                 | 124,418  | 8,831              | 133,250 | -4,380                  | 128,870      |  |
| Segment income<br>(Operating income) (loss) | -679                                | -11,939                | -12,618  | 4                  | -12,614 | -288                    | -12,903      |  |
| Total financial income (expenses)           |                                     |                        |          |                    |         |                         | 376          |  |
| Income (loss) before<br>income taxes        |                                     |                        |          |                    |         |                         | -12,527      |  |

(Note 1) "Others" refers to operating segments excluded from reportable segments and include such businesses as the production and sales of steel balls and production of machineries.

(Note 2) The -¥288 million adjustment made for segment income (loss) includes intersegment elimination of ¥75 million and -¥363 million in other operating expenses not allocated to the reportable segments.

(Millions of yen)

From April 1, 2021 to June 30, 2021

|                                      |                                     |                        |          |                    |         | (Millio                 | ons of yen)  |
|--------------------------------------|-------------------------------------|------------------------|----------|--------------------|---------|-------------------------|--------------|
|                                      | Rep                                 | oortable segme         | ents     |                    |         |                         |              |
|                                      | Industrial<br>Machinery<br>Business | Automotive<br>Business | Subtotal | Others<br>(Note 1) | Total   | Adjustments<br>(Note 2) | Consolidated |
| Sales                                |                                     |                        |          |                    |         |                         |              |
| Sales to third parties               | 82,193                              | 121,732                | 203,925  | 9,532              | 213,458 | _                       | 213,458      |
| Intersegment sales                   | _                                   | _                      | _        | 5,635              | 5,635   | -5,635                  | _            |
| Total                                | 82,193                              | 121,732                | 203,925  | 15,168             | 219,094 | -5,635                  | 213,458      |
| Segment income<br>(Operating income) | 6,531                               | 1,675                  | 8,207    | 1,042              | 9,250   | -73                     | 9,177        |
| Total financial income (expenses)    |                                     |                        |          |                    |         |                         | 301          |
| Income before<br>income taxes        |                                     |                        |          |                    |         |                         | 9,478        |

(Note 1) "Others" refers to operating segments excluded from reportable segments and include such businesses as the production and sales of steel balls and condition monitoring systems, and production of machineries.

(Note 2) The -¥73 million adjustment made for segment income (loss) includes intersegment elimination of ¥70 million and -¥143 million in other operating expenses not allocated to the reportable segments.

# 2022年3月期 第1四半期決算短信 補足説明資料

Supplementary material of consolidated results for the three months ended June 30, 2021 (%表示は、通期は対前期比、四半期は対前年同四半期比)

### (% indicates previous year's comparison)

# 1. 決算概要 / Summary of financial results

|  |          | 202     |         | 2022年3月期 / FY2021 |           |         |        |
|--|----------|---------|---------|-------------------|-----------|---------|--------|
| (百万円 / ¥Million)   | 1Q       | 2Q      | 3Q      | 4Q                | Full year | 1Q      | YoY    |
| 売上高 Sales  | 128,870  | 187,022 | 214,445 | 217,221           | 747,559   | 213,458 | 165.6% |
| 営業利益 Operating income  | ∆ 12,903 | 2,266   | 5,659   | 11,342            | 6,364     | 9,177   | _      |
| 税引前四半期利益 Income before income taxes                                  | ∆ 12,527 | 1,855   | 5,775   | 10,784            | 5,889     | 9,478   | _      |
| 親会社の所有者に帰属する四半期利益<br>Net income attributable to owners of the parent | ∆ 9,699  | ∆ 2,587 | 4,339   | 8,303             | 355       | 4,833   | _      |
| 基本的1株当たり四半期利益(円)<br>Basic earnings per share (yen)                   | ∆ 18.94  | ∆ 5.05  | 8.47    | 16.20             | 0.69      | 9.43    | _      |
| 連結子会社数(社) Consolidated subsidiaries                                  | 89       | 89      | 89      | 92                |           | 90      |        |
| 日本 Japan   | 18       | 18      | 18      | 18                |           | 18      | _      |
| 海外 Non-Japan   | 71       | 71      | 71      | 74                |           | 72      | _      |
| 期末従業員数(人) Number of employees  | 30,620   | 30,309  | 30,276  | 30,378            |           | 30,520  | _      |
| 日本 Japan   | 11,987   | 11,906  | 11,850  | 11,774            |           | 11,957  | _      |
| 海外 Non-Japan   | 18,633   | 18,403  | 18,426  | 18,604            |           | 18,563  | _      |

#### [予想 / Forecast]

|   | 2022年3月期 / FY2021 |        |         |        |               |        |  |  |  |
|---|-------------------|--------|---------|--------|---------------|--------|--|--|--|
| (百万円 / ¥Million)  | 1H FCT            | YoY    | 2H FCT  | YoY    | Full year FCT | YoY    |  |  |  |
| 売上高 Sales   | 425,000           | 134.5% | 435,000 | 100.8% | 860,000       | 115.0% |  |  |  |
| 営業利益 Operating income   | 18,000            | _      | 35,000  | 205.9% | 53,000        | 832.7% |  |  |  |
| 税引前利益 Income before income taxes                                    | 18,000            | _      | 34,500  | 208.3% | 52,500        | 891.5% |  |  |  |
| 親会社の所有者に帰属する当期利益<br>Net income attributable to owners of the parent | 13,000            |        | 25,000  | 197.7% | 38,000        | _      |  |  |  |

### 2. 売上高 / Sales

|                                      |         | 202     |         | 2022年3月期 / FY2021 |           |         |        |
|--------------------------------------|---------|---------|---------|-------------------|-----------|---------|--------|
| (百万円 / ¥Million)                     | 1Q      | 2Q      | 3Q      | 4Q                | Full year | 1Q      | YoY    |
| 報告セグメント Business segment data        |         |         |         |                   |           |         |        |
| 産業機械事業 Industrial machinery business | 58,454  | 65,513  | 72,261  | 78,997            | 275,226   | 82,193  | 140.6% |
| 自動車事業 Automotive business            | 65,964  | 116,876 | 135,807 | 131,073           | 449,722   | 121,732 | 184.5% |
| その他 Others                           | 8,831   | 9,233   | 12,024  | 12,828            | 42,918    | 15,168  | 171.7% |
| 調整額 Adjustments                      | ∆ 4,380 | ∆ 4,601 | ∆ 5,647 | ∆ 5,678           | △ 20,307  | ∆ 5,635 |        |
| 合計 Total                             | 128,870 | 187,022 | 214,445 | 217,221           | 747,559   | 213,458 | 165.6% |
|                                      |         |         |         |                   |           |         |        |

### [予想 / Forecast]

|                                      |          | 2022年3月期 / FY2021 |          |        |               |        |  |  |  |  |
|--------------------------------------|----------|-------------------|----------|--------|---------------|--------|--|--|--|--|
| (百万円 / ¥Million)                     | 1H FCT   | YoY               | 2H FCT   | YoY    | Full year FCT | YoY    |  |  |  |  |
| 産業機械事業 Industrial machinery business | 153,000  | 123.4%            | 159,000  | 105.1% | 312,000       | 113.4% |  |  |  |  |
| 自動車事業 Automotive business            | 257,000  | 140.6%            | 263,000  | 98.5%  | 520,000       | 115.6% |  |  |  |  |
| その他 Others                           | 26,500   | 146.7%            | 26,500   | 106.6% | 53,000        | 123.5% |  |  |  |  |
| 調整額 Adjustments                      | ∆ 11,500 | _                 | ∆ 13,500 |        | ∆ 25,000      | _      |  |  |  |  |
| 合計 Total                             | 425,000  | 134.5%            | 435,000  | 100.8% | 860,000       | 115.0% |  |  |  |  |

### 3. 営業利益 / Operating income

|                                      |          | 202     |         | 2022年3月期 / FY2021 |           |       |     |
|--------------------------------------|----------|---------|---------|-------------------|-----------|-------|-----|
| (百万円 / ¥Million)                     | 1Q       | 2Q      | 3Q      | 4Q                | Full year | 1Q    | YoY |
| 報告セグメント Business segment data        |          |         |         |                   |           |       |     |
| 産業機械事業 Industrial machinery business | ∆ 679    | 961     | 2,220   | 5,194             | 7,697     | 6,531 |     |
| 自動車事業 Automotive business            | ∆ 11,939 | ∆ 1,230 | 3,921   | 5,230             | ∆ 4,018   | 1,675 |     |
| その他 Others                           | 4        | ∆ 254   | 520     | 708               | 979       | 1,042 | _   |
| 調整額 Adjustments                      | ∆ 288    | 2,789   | ∆ 1,003 | 209               | 1,705     | ∆ 73  |     |
| 合計 Total                             | ∆ 12,903 | 2,266   | 5,659   | 11,342            | 6,364     | 9,177 |     |

※売上高、営業利益は、2021年3月期中に一部事業の担当領域を「自動車事業」から「産業機械事業」に変更したことに伴い、2021年3月期1Qに遡って組み替えて表示しています。 Part of automotive business operations were transferred to the industrial machinery business in the year ended March 31, 2021. Accordingly, sales and operating income have been reclassified from the first quarter of the year to match current segments.

### [予想 / Forecast]

|                                      | 2022年3月期 / FY2021 |     |        |        |               |        |  |  |  |  |
|--------------------------------------|-------------------|-----|--------|--------|---------------|--------|--|--|--|--|
| (百万円 / ¥Million)                     | 1H FCT            | YoY | 2H FCT | YoY    | Full year FCT | YoY    |  |  |  |  |
| 産業機械事業 Industrial machinery business | 12,000            | —   | 15,000 | 202.3% | 27,000        | 350.8% |  |  |  |  |
| 自動車事業 Automotive business            | 5,000             | _   | 9,000  | 98.3%  | 14,000        | _      |  |  |  |  |
| その他 Others                           | 1,500             | _   | 1,500  | 122.0% | 3,000         | 306.2% |  |  |  |  |
| 調整額 Adjustments                      | ∆ 500             | _   | 9,500  | _      | 9,000         | _      |  |  |  |  |
| 合計 Total                             | 18,000            | _   | 35,000 | 205.9% | 53,000        | 832.7% |  |  |  |  |

# 4. 設備投資額、減価償却費 / Capital expenditures, Depreciation and amortisation

|                                     |        | 202    | 2022年3月期 / FY2021 |        |           |        |        |
|-------------------------------------|--------|--------|-------------------|--------|-----------|--------|--------|
| (百万円 / ¥Million)                    | 1Q     | 2Q     | 3Q                | 4Q     | Full year | 1Q     | YoY    |
| 設備投資額 Capital expenditures          | 6,383  | 7,483  | 7,524             | 15,911 | 37,303    | 5,177  | 81.1%  |
| 減価償却費 Depreciation and amortisation | 13,376 | 13,563 | 13,558            | 14,028 | 54,527    | 13,902 | 103.9% |

## [予想 / Forecast]

|                                     | 2022年3月期 / FY2021 |     |        |     |               |        |  |
|-------------------------------------|-------------------|-----|--------|-----|---------------|--------|--|
| (百万円 / ¥Million)                    | 1H FCT            | YoY | 2H FCT | YoY | Full year FCT | YoY    |  |
| 設備投資額 Capital expenditures          |                   |     |        |     | 51,000        | 136.7% |  |
| 減価償却費 Depreciation and amortisation |                   |     |        |     | 55,000        | 100.9% |  |

### 5. 研究開発費、技術関連費用 / R&D expenses

|  |       | 202   | 2022年3月期 / FY2021 |       |           |       |        |
|--|-------|-------|-------------------|-------|-----------|-------|--------|
| (百万円 / ¥Million)   | 1Q    | 2Q    | 3Q                | 4Q    | Full year | 1Q    | YoY    |
| 研究開発費<br>R&D Expenses (on a statutory basis)             | 4,015 | 4,410 | 4,160             | 4,235 | 16,820    | 4,400 | 109.6% |
| (参考) 技術関連費用<br>Ref. R&D Expenses (on a managerial basis) | 6,976 | 7,161 | 7,034             | 7,378 | 28,550    | 7,398 | 106.0% |

### [予想 / Forecast]

|  | 2022年3月期 / FY2021 |     |        |     |               |        |  |  |
|--|-------------------|-----|--------|-----|---------------|--------|--|--|
| (百万円 / ¥Million)   | 1H FCT            | YoY | 2H FCT | YoY | Full year FCT | YoY    |  |  |
| 研究開発費<br>R&D Expenses (on a statutory basis)             |                   |     |        |     | 17,000        | 101.1% |  |  |
| (参考) 技術関連費用<br>Ref. R&D Expenses (on a managerial basis) |                   |     |        |     | 30,000        | 105.1% |  |  |

## 6. 為替換算レート / Currency exchange rate

|                                       |                   |        |        |        | 1         |                   |               |
|---------------------------------------|-------------------|--------|--------|--------|-----------|-------------------|---------------|
|                                       | 2021年3月期 / FY2020 |        |        |        |           | 2022年3月期 / FY2021 |               |
| 期中平均レート Average exchange rate (円 / ¥) | 1Q                | 2Q     | 3Q     | 4Q     | Full year | 1Q                | Full year FCT |
| USD                                   | 107.62            | 106.22 | 104.49 | 105.91 | 106.06    | 109.49            | 106.00        |
| EUR                                   | 118.47            | 124.11 | 124.53 | 127.69 | 123.70    | 131.95            | 124.00        |
| CNY                                   | 15.17             | 15.35  | 15.80  | 16.36  | 15.67     | 16.96             | 15.70         |

|                                      | 2021年3月期 / FY2020 |           |           |           |           | 2022年3月期 / FY2021 |               |
|--------------------------------------|-------------------|-----------|-----------|-----------|-----------|-------------------|---------------|
| 期末レート Term end exchange rate (円 / ¥) | End of 1Q         | End of 2Q | End of 3Q | End of 4Q | End of FY | End of 1Q         | Full year FCT |
| USD                                  | 107.74            | 105.81    | 103.52    | 110.72    | 110.72    | 110.61            | 106.00        |
| EUR                                  | 121.05            | 124.16    | 126.99    | 129.76    | 129.76    | 131.63            | 124.00        |
| CNY                                  | 15.23             | 15.54     | 15.89     | 16.86     | 16.86     | 17.12             | 15.70         |