



CONSOLIDATED BUSINESS RESULTS OF THE THIRD QUARTER ENDED DECEMBER 31, 2006

**February 02, 2007
NSK Ltd.**

Cautionary Statements with Respect to Forward-Looking Statements

Statements made in this report with respect to plans, strategies and future performance that are not historical fact are forward-looking statements. NSK cautions that a number of factors could cause actual results to differ materially from those discussed in the forward-looking statements.

Note : This document is an English translation of material written initially in Japanese. The Japanese original should be considered the primary version.

Financial results for Q3 shows strong business performance continuing since 1st half of FY '06

Sales and operating income increased 13.6% and 52.3% respectively YOY.

Demand from machine tools/industrial machinery/automobile manufacturers remains robust.

Productivity improved each quarter.

Expected to achieve the full year forecast announced Nov. 1st, 2006.

No revision made to forecast for full year ending Mar. 31, 2007

Summary of the Consolidated Business Results for FY 2006:Q3



(¥100 million)	FY 2005					FY 2006				
	Q1 Japan: Apr.-Jun. Non-Japan: Jan.-Mar. <Actual>	Q2 Japan: Jul.-Sep. Non-Japan: Apr.-Jun. <Actual>	Q3 Japan: Oct.-Dec. Non-Japan: Jul.-Sep. <Actual>	Q4 Japan: Jan.-Mar. Non-Japan: Oct.-Dec. <Actual>	Full year Japan: Apr.-Mar. Non-Japan: Jan.-Dec. <Actual>	Q1 Japan: Apr.-Jun. Non-Japan: Apr.-Jun. <Actual>	Q2 Japan: Jul.-Sep. Non-Japan: Jul.-Sep. <Actual>	Q3 Japan: Oct.-Dec. Non-Japan: Oct.-Dec. <Actual>	Difference On a year- on-year basis(%)	Full year Japan: Apr.-Mar. Non-Japan: Apr.-Mar. <Forecast>
Sales	1,471	1,558	1,596	1,660	6,285	1,741	1,752	1,813	+13.6%	7,050
Operating income	81	103	111	131	426	148	152	169	+52.3%	610
<Margin>	<5.5%>	<6.6%>	<6.9%>	<7.9%>	<6.8%>	<8.5%>	<8.7%>	<9.3%>		<8.7%>
Ordinary income	76	93	115	105	389	137	141	170	+48.3%	565
Profit before tax	103	87	136	105	431	137	143	173	+28.0%	567
Net income	56	44	83	73	256	84	89	111	+32.8%	345
(Rate: 1 US\$=)	(¥104.72)	(¥107.82)	(¥111.93)	(¥117.02)	(¥110.37)	(¥114.34)	(¥116.25)	(¥117.56)		(¥115.79)
(Rate: 1 EURO=)	(¥138.08)	(¥136.12)	(¥135.81)	(¥139.53)	(¥137.39)	(¥144.02)	(¥148.30)	(¥151.96)		(¥147.32)

Exchange rate
for the 2nd half
forecasted in the end of
1st half of FY'06
1US\$:115.00
1EURO :145.00

Business Results by Business segment



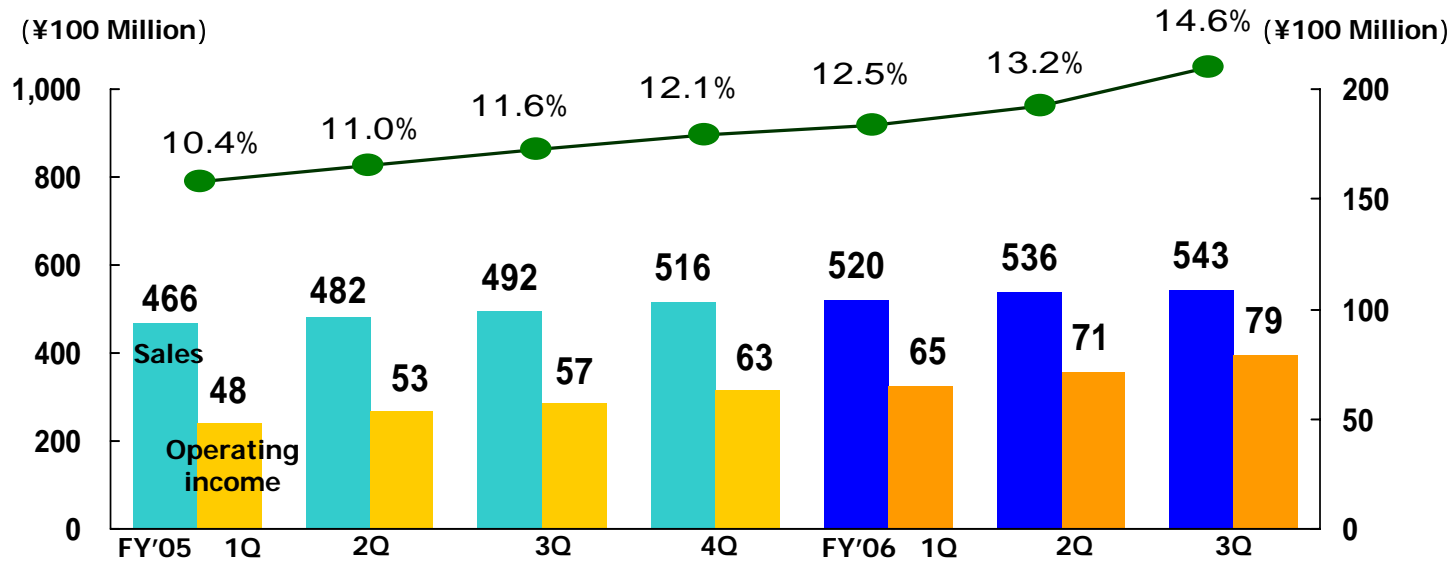
(¥100 Million)		FY '05					FY '06				
		Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Q4 < Actual >	Full year < Actual >	Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Difference On a year- on-year basis(%)	Full year < Forecast >
Total	Sales	1,471	1,558	1,596	1,660	6,285	1,741	1,752	1,813	+13.6%	7,050
	Operating income	81	103	111	131	426	148	152	169	+52.3%	610
	Margin	5.5%	6.6%	6.9%	7.9%	6.8%	8.5%	8.7%	9.3%		8.7%
Industrial bearings	Sales	466	482	492	516	1,956	520	536	543	+10.7%	2,160
	Operating income	48	53	57	63	221	65	71	79	+38.8%	280
	Margin	10.4%	11.0%	11.6%	12.1%	11.3%	12.5%	13.2%	14.6%		13.0%
Automotive Products	Sales	822	866	900	943	3,531	977	945	1,012	+12.3%	3,865
	Operating income	30	45	43	56	174	59	49	60	+40.1%	220
	Margin	3.6%	5.2%	4.8%	5.9%	4.9%	6.1%	5.2%	6.0%		5.7%
Precision machinery & parts	Sales	148	174	172	164	658	181	208	195	+13.4%	778
	Operating income	7	12	17	20	56	26	34	32	+86.9%	120
	Margin	4.7%	6.9%	10.0%	12.2%	8.5%	14.3%	16.4%	16.5%		15.4%
Others	Sales	56	62	53	64	235	116	110	113	+111.5%	450
	Operating income	4	4	3	2	13	8	5	7	+166.3%	26
	Margin	6.5%	7.5%	4.8%	3.4%	5.5%	6.5%	5.0%	6.1%		5.8%
Eliminations/ Corporate		-21	-26	-21	-27	-95	-53	-47	-50		-203
		-8	-11	-9	-10	-38	-10	-7	-9		-36

Business Results by Business segment - Industrial Machinery Bearings -



Industrial machinery bearings Quarterly business performance trends

Left : Sales
Right : Operating income
● : Margin



Demand from machine tools/general machinery sectors remains strong; sales to aftermarket increased. Total sales for 3Q increased 10.7% YOY.

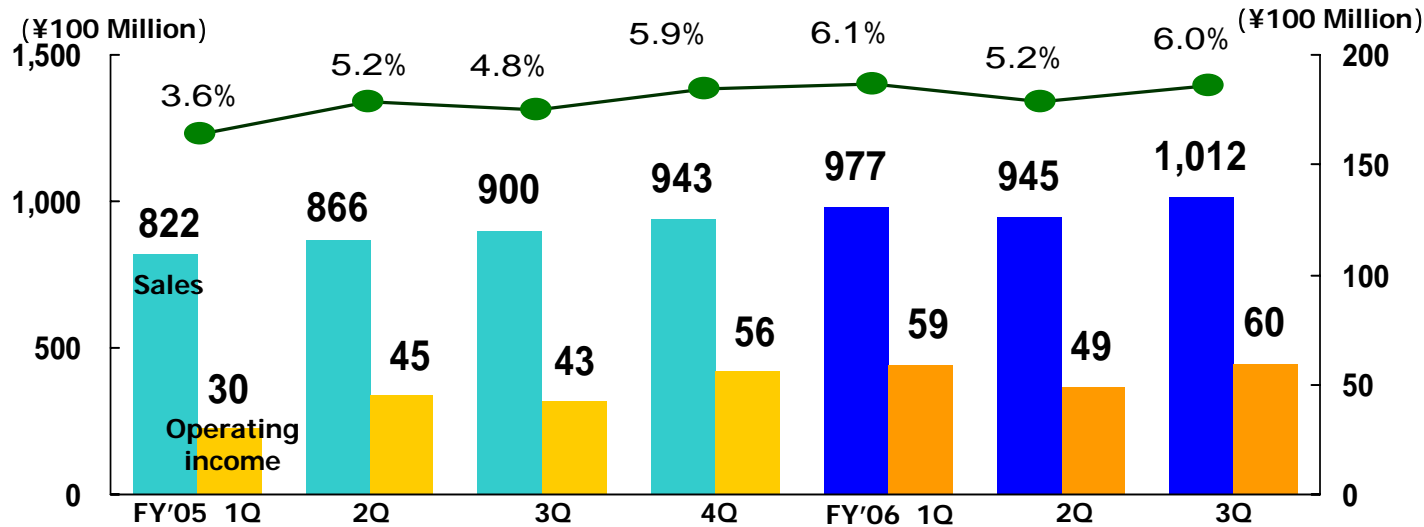
Operating income for 3Q increased 38.8% compared to the same period last year due to volume growth, increase in sales prices, and increase resulting from exchange rate fluctuations due to the depreciation of the yen. Profitability improved each quarter.

Business Results by Business segment - Automotive Products -



Automotive products Quarterly business performance trends

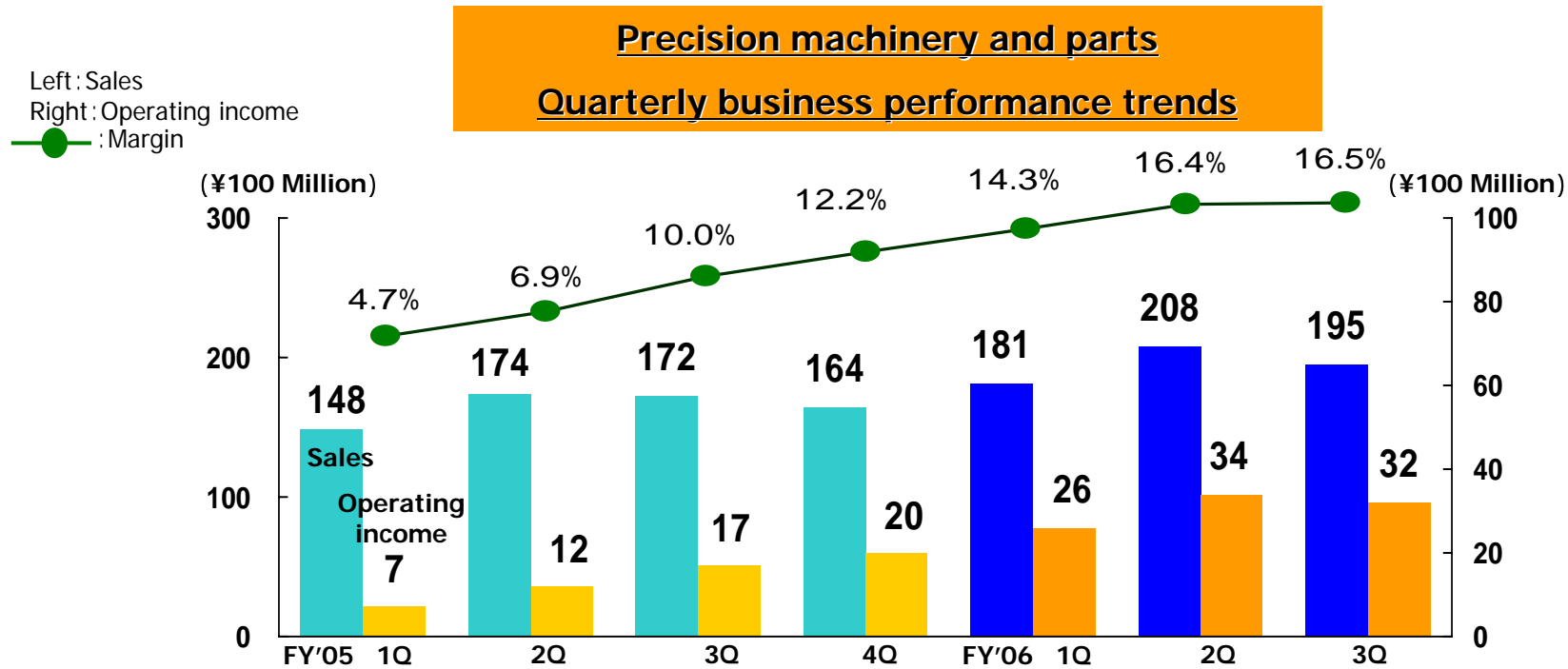
Left : Sales
Right : Operating income
● : Margin



Demand continues to be robust; sales of hub unit bearings/needle roller bearings/AT components/EPS systems increased. Total sales for 3Q increased 12.3% YOY.

Operating income for 3Q increased 40.1% compared to same period last year due to volume growth and reduction of external procurement costs.

Business Results by Business segment - Precision Machinery and Parts -



Demand from machine tools/general machinery remains robust. Adjustment continues in semiconductors/liquid crystal sectors since 2Q. Sales for 3Q increased 13.4% compared to the same period last year due to increase in sales of photofabrication equipment for LCD color filter production.

Productivity improved due to volume growth and improvement of productivity. Operating income for 3Q increased 86.9% YOY.

Business Results by Geographical Segment



(¥100 Million)		FY '05					FY '06				
		Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Q4 < Actual >	Full year < Actual >	Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Difference On a year-on- year basis(%)	Full year < Forecast >
Total	Sales	1,471	1,558	1,596	1,660	6,285	1,741	1,752	1,813	+13.6%	7,050
	Operating income	81	103	111	131	426	148	152	169	+52.3%	610
	Margin	5.5%	6.6%	6.9%	7.9%	6.8%	8.5%	8.7%	9.3%		8.7%
Japan	Sales	1,096	1,178	1,215	1,273	4,762	1,255	1,283	1,339	+10.2%	5,243
	Operating income	58	79	85	94	316	99	103	125	+46.8%	417
	Margin	5.3%	6.7%	7.0%	7.4%	6.6%	7.9%	8.1%	9.3%		8.0%
Americas	Sales	209	226	229	240	904	256	246	251	+9.1%	1,029
	Operating income	3	10	3	8	24	10	10	5	+29.9%	45
	Margin	1.7%	4.4%	1.5%	3.0%	2.7%	3.8%	4.2%	1.8%		4.4%
Europe	Sales	274	260	249	266	1,049	330	288	316	+26.6%	1,186
	Operating income	10	6	12	14	42	21	11	16	+43.5%	59
	Margin	3.5%	2.5%	4.6%	5.5%	4.0%	6.5%	3.7%	5.2%		5.0%
Asia	Sales	165	185	196	212	758	225	271	244	+25.1%	976
	Operating income	10	12	14	15	51	19	27	27	+96.9%	91
	Margin	5.8%	6.9%	7.0%	7.2%	6.7%	8.5%	9.8%	11.1%		9.3%
Eliminations/ Corporate		-273	-291	-293	-331	-1,188	-325	-336	-337		-1,384
		0	-4	-3	0	-7	-1	+1	-4		-2

Japan : Profitability improvement continued due to volume growth, productivity improvement, reduction of external procurement costs, and positive effects of exchange rate fluctuations.

Americas : Negatively affected by business restructuring in North America.

Europe : Increased sales resulting from volume growth of industrial machinery bearings and automotive products pushed up total income.

7 Asia : Profitability improved due to production stabilization in China. Profits increased in ASEAN .

Business Results by Customer Location



(¥100 Million)	FY '05					FY '06				
	Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Q4 < Actual >	Full year < Actual >	Q1 < Actual >	Q2 < Actual >	Q3 < Actual >	Difference On a year-on- year basis(%)	Full year < Forecast >
Sales	1,471	1,558	1,596	1,660	6,285	1,741	1,752	1,813	+13.6%	7,050
Japan	765	798	846	892	3,301	865	899	935	+10.5%	3,608
Americas	215	231	235	242	923	262	252	255	+8.5%	1,049
Europe	251	246	236	249	982	317	272	302	+27.9%	1,130
Asia	240	283	279	277	1,079	297	329	321	+15.2%	1,263

Japan: Demand from machine tools/general machinery remains strong,; sales of automotive products such as EPS systems increased.

Americas: Sales to automobile manufacturers, especially Japanese car manufacturers, increased.

Europe: Sales to automobile manufacturers and machine tools/general machinery sectors increased.

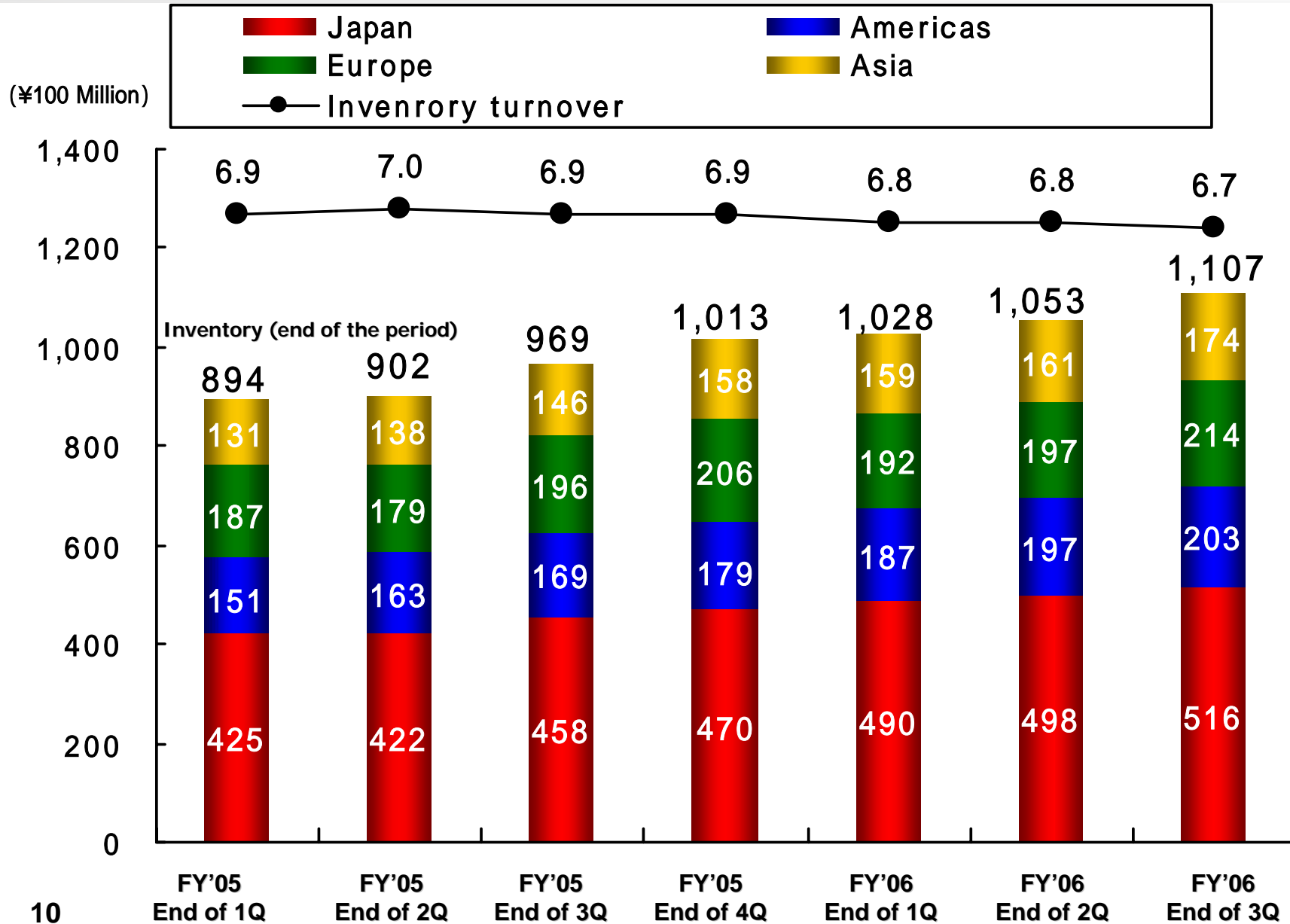
Asia: Sales to automobile sector in Thailand increased. In China, sales to industrial machinery and automobile manufacturers increased. Sales of precision machinery and parts (photofabrication equipment for LCD color filter production) grew.

Consolidated Balance Sheets

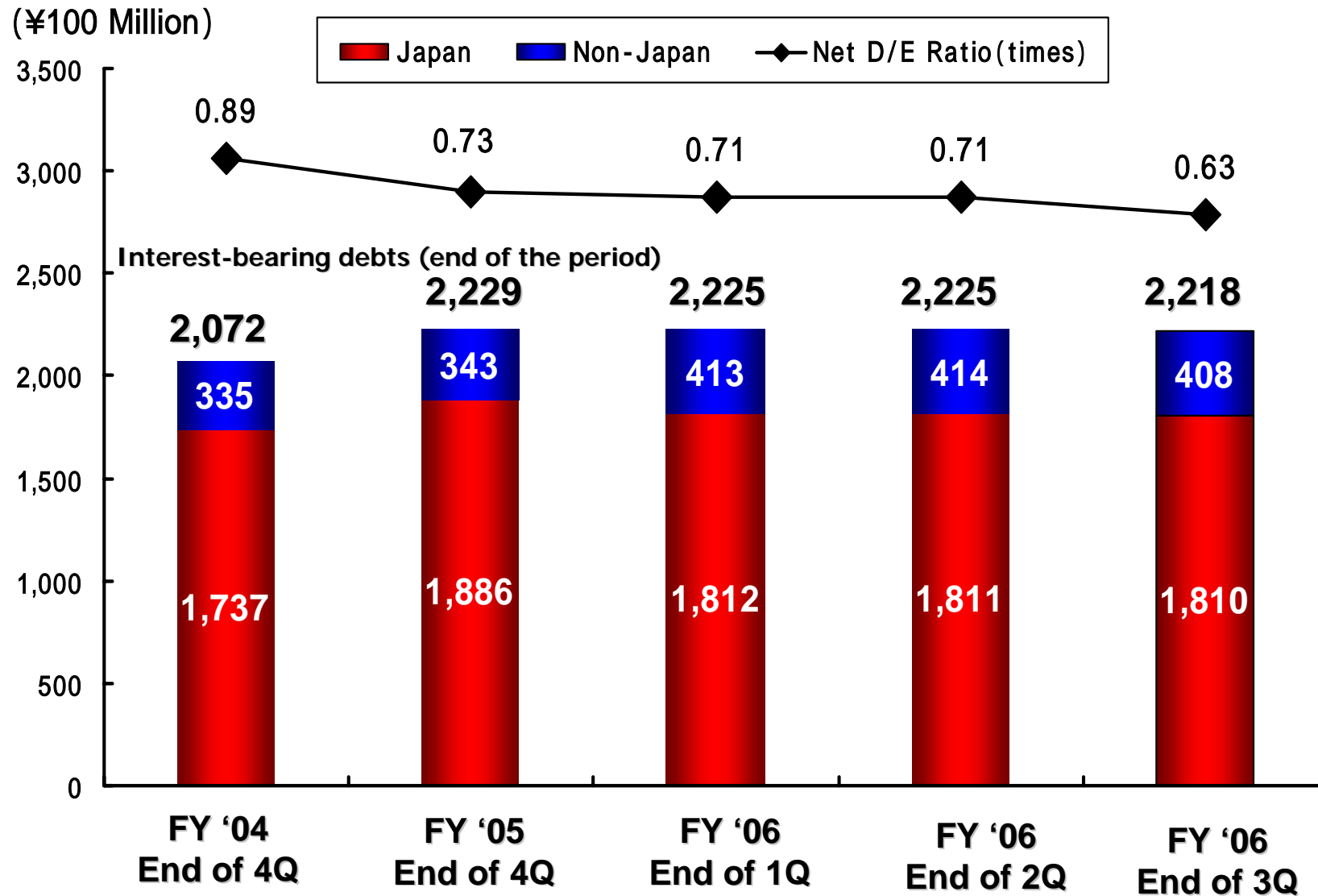


(¥100 Million)	FY '05				FY '06			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Difference compared to the end of 1st half
Assets								
Current assets	2,924	2,865	2,949	3,136	3,247	3,250	3,379	+129
Non-current assets	3,558	3,728	3,946	4,294	4,182	4,212	4,217	+5
Total assets	6,482	6,593	6,895	7,430	7,429	7,462	7,596	+134
Liabilities and Shareholder's equity								
Current liabilities	2,550	2,617	2,631	2,668	2,739	2,693	2,803	+110
Long-term liabilities	1,853	1,769	1,832	2,284	2,173	2,184	2,046	-138
Total liabilities	4,403	4,386	4,463	4,952	4,912	4,877	4,849	-28
Minority interests	118	123	128	121	-	-	-	-
Total shareholder's equity	1,961	2,084	2,304	2,357	-	-	-	-
Total Net assets	-	-	-	-	2,517	2,585	2,747	+162
Total liabilities and shareholder's equity (net assets)	6,482	6,593	6,895	7,430	7,429	7,462	7,596	+134
(Rate:1US\$=)	(¥107.39)	(¥110.62)	(¥113.19)	(¥118.07)	(¥115.24)	(¥117.90)	(¥119.11)	
(Rate: 1EURO=)	(¥138.87)	(¥133.63)	(¥136.13)	(¥139.83)	(¥146.00)	(¥149.77)	(¥156.50)	

Inventories



Interest-bearing debts



Capital expenditures Depreciation and Amortization



(¥100 Million)	FY '05					FY '06			
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Full year <Plan>
Capital expenditures	89	155	101	128	473	72	84	72	355
Japan	55	97	69	88	309	41	55	41	231
Non-Japan	34	58	32	40	164	31	29	31	124
Americas	9	10	10	12	41	15	7	6	32
Europe	4	14	6	12	36	4	10	9	22
Asia	21	34	16	16	87	12	12	16	70

(¥100 Million)	FY '05					FY '06			
	Q1	Q2	Q3	Q4	Full year	Q1	Q2	Q3	Full year <Plan>
Depreciation	65	69	76	84	294	80	85	88	320
Japan	39	43	47	51	180	46	51	53	-
Non-Japan	26	26	29	33	114	34	34	35	-

Supplementary Information

- Research & Development, Employees -



(¥100 Million)	FY '05				FY '06		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Research & Development	24	24	23	26	23	25	25

(No. of Employees)	FY '05				FY '06		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Employees	21,437	21,601	21,742	22,639	23,140	23,259	23,371
Japan	9,099	9,083	9,108	9,742	10,108	10,129	10,074
Parent company (Non-consolidated)	3,801	4,247	4,272	4,272	4,490	4,490	4,521
Americas	3,144	3,149	3,129	3,102	3,197	3,120	3,136
Europe	4,369	4,176	4,153	4,234	4,187	4,188	4,202
Asia	4,825	5,193	5,352	5,561	5,648	5,822	5,959