Data Section IR Activities

NSK discloses management information promptly and fairly and is actively engaged in dialogue with shareholders and investors. In addition, the Company strives to achieve stable shareholder returns and pursues sustainable growth together with higher corporate value over the medium- to longterm. In this way, we seek to continue to be a company that meets the expectations of our stakeholders, including shareholders and investors.

General Meeting of Shareholders

Being cognizant that the General Meeting of Shareholders is a venue for active dialogue with shareholders, we set its date to avoid periods concentrated with the shareholders' meetings of

other companies (at least two days prior to such a concentrated period) and promptly issue and post convocation notices and reports (normally posted to our website 28 days prior to the date of the meeting), among other efforts we make to create favorable conditions for the meeting.

■The 162nd Ordinary General Meeting of Shareholders for the Year Ended March 31, 2023 (held June 23, 2023)

Number of	Ratio of Shareholder
Shareholders Present	Voting Rights Exercised
60	82.3%

Dialogue with Institutional and Individual Investors

Various direct dialogues are held by senior management, including briefings on financial results and mid-term management plans. In addition, constructive dialogue

(engagement) on management strategy and ESG issues is conducted annually, and in FY2022 a sustainability briefing was held for the first time.

As in the previous year, we held an individual investor presentation online in FY2022. NSK actively discloses information and responds to questions, including having a website for individual investors to know about NSK in an easy-to-understand manner.

NSK will continue to properly communicate its management direction, business strategies, and other information, while striving to engage in dialogue to ensure correct evaluation and understanding.

■Number of Dialogue Opportunities in FY2022 Total of 428 Companies (excluding large meetings)

Financial conferences (large meetings) Individual IR interviews Institutional investor engagement visits President's small meetings IR road shows outside Japan (online) Europe/North America/Asia Conference participation for investors outside Japan Sustainability briefing 4 times for a total of 409 companies 4 times for a total of 69 people 18 companies 2 times for a total of 13 companies		
Institutional investor engagement visits President's small meetings IR road shows outside Japan (online) Europe/North America/Asia Conference participation for investors outside Japan 2 times for a total of 13 companies		. times for a total of
engagement visits President's small meetings IR road shows outside Japan (online) Europe/North America/Asia Conference participation for investors outside Japan Total of 31 companies 4 times for a total of 69 people 18 companies 2 times for a total of 13 companies	Individual IR interviews	
meetings 69 people IR road shows outside Japan (online) 18 companies Europe/North America/Asia Conference participation for investors outside Japan 2 times for a total of 13 companies		Total of 31 companies
Japan (online) Europe/North America/Asia Conference participation for investors outside Japan 18 companies 2 times for a total of 13 companies		. cimes for a cotat of
investors outside Japan 13 companies	Japan (online)	18 companies
Sustainability briefing Total 41 companies		2 times for a total of 13 companies
	Sustainability briefing	Total 41 companies

Please see our website for NSK's disclosure policy.

■ Highly Evaluated by Outside Agencies (SRI/ESG)

Over and above their financial aspects, companies that merit high evaluations for their environmental and social contributions are being recognized for their promise of long-term sustainable growth. These companies are also attracting interest from a socially responsible investment (SRI) perspective while forging an increasingly important presence among a wide range of institutional investors. Acknowledged for its integrity, NSK has been included in the following internationally recognized SRI/ESG indices as of June 2023.

Mainber of Dow Jones Sustainability Indices Com/esg/performance/indices/djsi-index-family	*3 https://www.ftserussell. com/products/indices/ blossom-japan
*1 https://www.ftserussell. com/products/indices/ftse4good	Corporate ESG Performance SS ESG Prime https://www. issgovernance.com/esg/ ratings/
*2 https://www.ftserussell. com/products/indices/ blossom-japan	https://www.sompo-am.

- *1 FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that NSK has been independently assessed according to the FTSE4Good criteria, and has satisfied the requirements to become a constituent of the FTSE4Good Index Series. Created by the global index provider FTSE Russell, the FTSE4Good Index Series is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE4Good indices are used by a wide variety of market participants to create and assess responsible investment funds and other products.
- *2 FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that NSK has been independently assessed according to the FTSE Blossom Japan Index criteria and has satisfied the requirements to become a constituent of the FTSE Blossom Japan Index. Created by the global index provider FTSE Russell, the FTSE Blossom Japan Index is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE Blossom Japan Index is used by a wide variety of market participants to create and assess responsible investment funds and other products.
- *3 FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that NSK has been independently assessed according to the FTSE Blossom Japan Sector Relative Index criteria and has satisfied the requirements to become a constituent of the FTSE Blossom Japan Sector Relative Index. Created by the global index provider FTSE Russell, the FTSE Blossom Japan Sector Relative Index is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. FTSE Blossom Japan Sector Relative Index indices are used by a wide variety of market participants to create and assess responsible investment funds and other products.