Corporate Governance UD Management



Akitoshi Ichii

Director, Representative, President and Chief Executive Officer

N

Years as Director at NSK Ltd. 6 Company Shares Owned 74,161

Kenichi Yamana

Years as Director at NSK Ltd.

2

Company Shares Owned

21.979

Director

А



Apr. 1986 Joined the Company

Apr. 1986 Joined the Company

Jun. 2013 Head of Consolidated Accounting

Jun. 2015 Vice President, Deputy Head of

Jun. 2016 Deputy Head of IR Office

Apr. 2018 Senior Vice President,

Apr. 2021 Executive Advisor

Jun. 2021 Director (current),

(current)

Department (Finance Division HQ)

Responsible for ASEAN Operations

Member of the Audit Committee

Finance Division HQ, Deputy

Head of IR & CSR Offices



Keita Suzuki

Director, Representative, Executive Vice President. Chief Financial Officer Head of Finance Division HQ

С

Years as Director at NSK Ltd. New appointment Company Shares Owned 21,383



Mitsuhiro Nagahama

Outside Director Independent Director

C ★ A Years as Director at NSK Ltd.

Jun. 2020 Director (current), Chair of the Compensation 3 Company Shares Owned

0

Committee (current) Significant concurrent positions outside the Company: Outside Corporate Auditor of Kuraray, Co., Ltd. Outside Director of Azbil Corporation

Control Department

Division HQ

(current)

Jun. 2023 Director (current),

Apr. 2023 Representative.

(Finance Division HQ)

Deputy Head of Finance Division HQ

Head of Finance Division HQ

Chief Financial Officer (current)

Member of the Compensation

(current Mizuho Bank, Ltd.)

of Otemachi Corporate Banking Division

No. 6 and Otemachi Corporate Division

No. 7 of Mizuho Corporate Bank, Ltd.

(current Mizuho Bank, Ltd.)

Ltd. (retired in April 2013)

Apr. 2013 Chairman of the Board of Mizuho

Apr. 2015 Advisor of Mizuho Securities,

Banking, Mizuho Corporate Bank, Ltd.

Americas, Mizuho Corporate Bank, Ltd.

President-Executive Officer and Head of

the Americas, Mizuho Corporate Bank,

Securities, Co., Ltd., and Mizuho Securities USA. Inc.

Co., Ltd. (retired in March 2020)

Committee (current). Member of the Audit

Executive Vice President,

Committee (current)

Saimon Nogami

Director

Years as Director at NSK Ltd. 10 Company Shares Owned 68,800



Koichi Obara

Outside Director Independent Director

С Years as Director at NSK Ltd. 2

> Company Shares Owned 1.300

- Jun. 2021 Director (current), Member of the Compensation Committee (current) Jul. 2021 Consultant of Maeda Corporation (current)
 - Significant concurrent positions outside the Company: Consultant of Maeda Corporation

Apr. 1984 Joined the Company Feb. 2011 Deputy Head of Industrial Machinery Business Division HQ Jun. 2011 Vice President Jun. 2013 Director (current), Senior Vice President, Head of Corporate Planning

C : Compensation Committee 🛛 ★ : Chairperson

N : Nomination Committee

Division HQ, Responsible for IR & CSR Offices Jun. 2015 Representative, Executive Vice President. Member of the Compensation Committee, President's Assistant, Responsible for Administrative Divisions, Responsible for Asia, Head of Corporate Strategy Division HQ Jun. 2017 Chief Financial Officer Apr. 2019 Senior Executive Vice President Jun. 2021 Member of the Compensation Committee

Apr. 1972 Joined Maeda Corporation

Nov.2003 General Manager of Corporate Planning

Division of Maeda Corporation

Division of Maeda Corporation

Division of Maeda Corporation

Business Administration Division of

Director of Maeda Corporation

Director of Maeda Corporation

Director of Maeda Corporation

Jan. 2005 Executive Officer of Maeda Corporation

Jan. 2007 Deputy General Manager of Procurement

Jun. 2007 Director of Maeda Corporation

Nov.2007 General Manager of Procurement

Jun. 2008 Managing Officer, General Manager of

Maeda Corporation

Apr. 2009 President and Representative

Apr. 2016 Chairman and Representative

Apr. 2020 Senior Corporate Advisor of

Maeda Corporation

Apr. 2019 Senior Advisor and Representative

Jun. 2019 Senior Advisor of Maeda Corporation

Department of Business Administration

A : Audit Committee

- **05** Corporate Governance

NSK REPORT 2023 64





Junji Tsuda

Outside Director Independent Director

N ★

Years as Director at NSK Ltd. 1 Company Shares Owned 1.000

Mar. 1976 Joined Yaskawa Electric Mfg. Co., Ltd. (current Yaskawa Electric Corporation) Jun. 1998 Executive Vice President of Yaskawa Electric America, Inc. Aug.2003 Marketing Manager, Drives Division, Motion Control Division of Yaskawa Electric Corporation Mar. 2004 General Manager, Drives Division, Motion Control Division of Yaskawa Electric Corporation Jun. 2005 Director/Member of the Board, General Manager, Drives Division, Motion Control Division of Yaskawa **Electric Corporation** Mar.2006 Director/Member of the Board, General Manager, Drives Division of Yaskawa Electric Corporation Mar. 2007 Director/Member of the Board, General Manager, Robotics Division of Yaskawa Electric Corporation Jun. 2009 Managing Director/Member of the Board, General Manager, Robotics Division of Yaskawa Electric Corporation Mar 2010 President/Member of the Board (Representative Director) of Yaskawa Electric Corporation Mar. 2013 Representative Director Chairman of the Board/President of Yaskawa Electric Corporation Mar. 2016 Representative Director Chairman of the Board of Yaskawa Electric Corporation Mar.2022 Director of Yaskawa Electric Corporation May 2022 Senior Advisor of Yaskawa Electric Corporation (current) Jun. 2022 Director (current), Member of the Nomination Committee Jun. 2023 Chair of the Nomination Committee (current) Significant concurrent positions outside the Company: Senior Advisor of Yaskawa Electric Corporation Outside Director of TOTO LTD. Member of the Board of Directors of Kyushu Electric Power Company, Incorporated



Sayoko Izumoto

Outside Director Independent Director

A 🛧

Years as Director at NSK Ltd. outside the Company: Company Shares Owned

0

1

(current Deloitte Touche Tohmatsu LLC) Mar.1979 Registered as a Certified Public Accountant Jul. 1995 Partner, Tohmatsu & Co. (current Deloitte Touche Tohmatsu LLC) Ian. 2015 Member. Information and Communications Council,

- Ministry of Internal Affairs and Communications Jul. 2016 Retired Deloitte Touche Tohmatsu
- LLC Aug.2016 Established Izumoto Certified Public Accountant Office (current)

Mar. 1976 Joined Tohmatsu Awoki & Co.

Apr. 2017 Member of Information Disclosure and Personal Information Protection Review Board, Ministry of Internal

Affairs and Communications Jun. 2022 Director (current), Chair of the Audit Committee (current)

Significant concurrent positions External Audit and Supervisory Board Member

of Freund Corporation



Mikio Fujitsuka

Director (Outside Director, Independent Director)

Ν

Years as Director at NSK Ltd.

New appointment Company Shares Owned 0

Apr. 1977 Joined Komatsu Ltd. Jun. 2001 General Manager of Corporate Controlling Department of Komatsu Ltd. Apr. 2005 Executive Officer of Komatsu Ltd. Apr. 2008 Executive Officer, President of Global Retail Finance Business Division of Komatsu Ltd. Feb. 2009 Executive Officer, General Manager of Corporate Planning Division, President of Global Retail Finance Business Division of Komatsu Ltd. Apr. 2010 Senior Executive Officer of Komatsu Ltd. Apr. 2011 CFO of Komatsu Ltd. Jun. 2011 Director and Senior Executive Officer of Komatsu Ltd. Apr. 2013 Director and Senior Executive Officer of Komatsu Ltd. Apr. 2016 Executive Vice President and Representative Director of Komatsu Ltd. Apr. 2019 Director of Komatsu Ltd. (retired in June 2019)

Jun. 2023 Director of NSK Ltd. (current), Member of the Nomination Committee (current) Significant concurrent positions

outside the Company: Outside Director of Yamaha Corporation Outside Corporate Auditor of Mitsui Chemical, Inc.

05 Corporate Governance

Executive Officers and Group Officers (As of August 1, 2023)

President and Chief Executive Officer	Senior Vice Presidents	Vice Presidents	Group Officers	
Akitoshi Ichii	Kunihiko Akashi Guoping Yu	Tamami Murata Ulrich Nass	Minoru Arai Masami Shinomoto	Notes: 1. For such information as the reasons behind the appointments of each director and the independence of independent directors, please see the Notice of the FY2022 (the 162nd) Ordinary General Meeting of Shareholders of NSK and Independent Directors/Auditors Notifications.
Representative Executive Vice President	Susumu Ishikawa	Brian Parsons	Jong-Won Lee	
Keita Suzuki	Hiromichi Takemura	Gen Murayama	Narihito Otake	
	Tatsufumi Soda	Hideaki Hayami		
Executive Vice Presidents	Michio Ozaki			Notice of the Ordinary General Meeting of Shareholders Auditors Notifications (Japanese only)
	Hidenori Oka			Meeting of Shareholders (Japanese only)
Tomoyuki Yoshikiyo	Shinji Miyata			
Hideki Ochiai	Naoki Goto			2. As of June 23, 2023 (number of the Company's shares owned as of March 31, 2023)
Hayato Omi	Tatsuki Murata			2. As of Julie 25, 2025 (number of the company's shares owned as of March 51, 2025)