Management



04

Toshihiro Uchiyama

Director, Chairman

Years as Director at NSK Ltd. 10 Company Shares Owned 106,600

- Apr.1981 Joined the Company
- Mar.2006 Deputy Head of Procurement Division HQ Jun.2008 Vice President, Deputy Head of Corporate Planning Division HQ
- Jun. 2009 Head of Corporate Planning Division HQ Jun. 2010 Senior Vice President, Head of Corporate Planning Division HQ,
- Responsible for IR & CSR Offices Responsible for Asia, Head of Corporate Planning Division HQ, Jun. 2011
- Responsible for IR & CSR Offices Jun. 2012 Director (current)
- Jun. 2013 Representative, Executive Vice President, Member of the Compensation Committee, President's Assistant, Responsible for Administrative Divisions, Head of Corporate Strategy Division HQ Jun. 2015 President and Chief Executive Officer, Chair of the Nomination
- Committee Jun. 2017 Member of the Nomination Committee
- Apr.2021 Chairman (current)

• Significant concurrent positions outside the Company:

Outside Director of Sapporo Holdings Co., Ltd. Outside Director of IHI Co., Ltd.



Saimon Nogami Director, Representative

Senior Executive Vice President Chief Financial Officer

Years as Director at NSK Ltd. 9 Company Shares Owned 63,800

- Apr. 1984 Joined the Company Feb. 2011 Deputy Head of Industrial Machinery Business Division HQ Jun. 2011 Vice President
- Jun. 2013 Director (current), Senior Vice President, Head of Corporate

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- Jun. 2015 Planning Division HQ, Responsible for IR & CSR Offices Jun. 2015 Representative (current), Executive Vice President, Member of the Compensation Committee, President's Assistant (current), Responsible for Administrative Divisions, Responsible for Asia Head of Corporate Strategy Division HQ
- Jun. 2017 Chief Financial Officer (current) Apr.2019 Senior Executive Vice President (current)
- Jun. 2021 Member of the Compensation Committee (current)



Yoshitaka Fujita

Outside Director Independent Director

N 🛧 A Years as Director at NSK Ltd 3 Company Shares Owned 5,600

- Apr.1975 Joined Murata Manufacturing Co., Ltd. Jun. 1998 Member of the Board of Directors of Murata Manufacturing Co., Ltd.
- Jun. 2000 Member of the Board of Directors of Murata Manufacturing Co., Ltd. Jun.2000 Member of the Board of Directors, Vice President of Murata Manufacturing Co., Ltd. Jun. 2003 Senior Executive Vice President of Murata Manufacturing Co., Ltd. Jun. 2005 Corporate Senior Executive Vice President of Murata Manufacturing Co., Ltd.
- Manufacturing Co., Ltd. Jun. 2008 Representative Director and Executive Deputy President of Murata
- Manufacturing Co., Ltd. Jun. 2017 Vice Chairman of the Board of Murata Manufacturing Co., Ltd.
- Jun. 2019 Director (current), Member of the Nomination Committee, Senior Corporate Advisor of Murata Manufacturing Co., Ltd.
- Jun. 2020 Member of the Audit Committee (current) Jul. 2021 Advisor of Murata Manufacturing Co., Ltd. (current)
- Jun. 2022 Chair of the Nomination Committee (current)

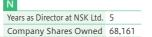
• Significant concurrent positions outside the Company: Advisor of Murata Manufacturing Co., Ltd.

NSK REPORT 2022



Akitoshi Ichii

Director, Representative, President and Chief Executive Officer



- Apr.1986 Joined the Company
- Dec. 2008 Deputy Head of Automotive Bearings Division HQ (Automotive Business Division HQ)
- Jun. 2012 Head of Operations in India Jun. 2015 Vice President, Deputy Head of Corporate Planning Division HQ Jun. 2016 Head of Corporate Planning Division HQ, Responsible for Asia Apr. 2017 Senior Vice President
- Jun. 2017 Director (current) Apr. 2019 Representative (current), Executive Vice President, President's Assistant, Responsible for Administrative Divisions, Responsible for IR Office

- for IR Office Jun.2019 Member of the Compensation Committee Apr.2020 Responsible for Europe and the Americas Apr.2021 President and Chief Executive Officer (current) Jun.2021 Member of the Nomination Committee (current)



Kenichi Yamana

Director

Years as Director at NSK Ltd. 1 Company Shares Owned 21,179

Mitsuhiro Nagahama

Outside Director

C 🛧 A

Independent Director

Years as Director at NSK Ltd 2

Company Shares Owned 0

- Apr. 1986 Joined the Company Jun. 2013 Head of Consolidated Accounting Department (Finance Division HQ) Jun. 2015 Vice President, Deputy Head of Finance Division HQ, Deputy Head
- of IR & CSR Offices Jun. 2016 Deputy Head of IR Office
- Apr.2018 Senior Vice President, Responsible for ASEAN Operations
- Apr.2021 Executive Advisor
- Jun. 2021 Director (current), Member of the Audit Committee (current)



- Apr. 1976 Joined Fuji Bank Limited. (current Mizuho Bank, Ltd.)
 Mar. 2003 Executive Officer and General Manager of Otemachi Corporate Banking Division No. 6 and Otemachi Corporate Division No. 7 of Mizuho Corporate Bank, Ltd. (current Mizuho Bank, Ltd.)
- Apr.2005 Senior Executive Officer in Charge of Corporate Banking, Mizuho Corporate Bank, Ltd.
- Mar.2006 Senior Executive Officer and Head of the Americas, Mizuho Corporate Bank, Ltd.
- Apr.2010 Deputy President and Deputy President-Executive Officer and Head of the Americas, Mizuho Corporate Bank, Ltd. (retired in April 2013)
- Apr.2013 Chairman of the Board of Mizuho Securities, Co., Ltd., and Mizuho
- Securities USA, Inc. Apr.2015 Advisor of Mizuho Securities, Co., Ltd. (retired in March 2020) Jun. 2020 Director (current), Chair of the Compensation Committee (current), Member of the Audit Committee (current)

• Significant concurrent positions outside the Company: Outside Corporate Auditor of Kuraray, Co., Ltd. Outside Director of Azbil Corporation

Nobuaki Mitamura

Senior Executive Vice Preside Saimon Nogami

Akitoshi Ichii

Kunihiko Akashi Masaru Takavama Guoping Yu Keita Suzuki Susumu Ishikawa

Tomoyuki Yoshikiyo Hideki Ochiai

Executive Vice Presidents

- Notes: 1. For such information as the reasons behind the appointments of each director and the independence of independent directors, please see the Notice of the FY2021 (the 161st) Ordinary General Meeting of Shareholders of NSK and Independent Directors/Auditors Notifications published on the following websites of the Tokyo Stock Exchange.
- Notice of the Ordinary General Meeting of Shareholders (Japanese Only) Lhttps://www2.jpx.co.jp/disc/64710/140120220524556491.pdf Independent Directors/Auditors Notifications (Japanese Only) https://www2.jpx.co.jp/disc/64710/140120220524556127.pdf

Koichi Obara Outside Director Independent Director



С Years as Director at NSK Ltd. 1 Company Shares Owned 500

Sayoko Izumoto

Independent Director

Company Shares Owned 0

Years as Director at NSK Ltd. New Appointment

Outside Director

A ★

Mar.1976 Joined Tohmatsu Awoki & Co. (current Deloitte Touche Tohmatsu LLC) Mar. 1979 Registered as a Certified Public Accountant Jul. 1995 Partner, Tohmatsu & Co. (current Deloitte Touche Tohmatsu LLC) Jan. 2015 Member, Information and Communications Council, Ministry of Internal Affairs and Communications (current)

Jul. 2016 Retired Deloite Touche Tohmatsu LLC Aug.2016 Established izumoto Certified Public Accountant Office (current)

Protection Review Board, Ministry of Internal Affairs and

Apr.2017 Member of Information Disclosure and Personal Information

Jun. 2022 Director (current), Chair of the Audit Committee (current)

• Significant concurrent positions outside the Company: External Audit and Supervisory Board Member of Freund Corporation Outside Director of Hitachi Transport System, Ltd.

Executive Officers and Group Officers

Communications (current)

- Apr. 1972 Joined Maeda Corporation
- Nov.2003 General Manager of Corporate Planning Department of Business Administration Division of Maeda Corporation
- Jan. 2005 Executive Officer of Maeda Corporation Jan. 2007 Deputy General Manager of Procurement Division of Maeda Corporation Jun. 2007 Director of Maeda Corporation
- Nov.2007 General Manager of Procurement Division of Maeda Corporation Jun. 2008 Managing Officer, General Manager of Business Administration
- Division of Maeda Corporation Apr.2009 President and Representative Director of Maeda Corporation
- Apr.2016 Chairman and Representative Director of Maeda Corporation Apr.2019 Senior Advisor and Representative Director of Maeda Corporation
- Jun. 2019 Senior Advisor of Maeda Corporation Apr. 2020 Senior Corporate Advisor of Maeda Corporation
- Jun. 2021 Director (current), Member of the Compensation Committee (current)
- Jul. 2021 Consultant of Maeda Corporation (current)

• Significant concurrent positions outside the Company: Consultant of Maeda Corporation





Company Shares Owned 0

Mar.1976	Joined Yaskawa Electric Mfg. Co., Ltd. (current Yaskawa Electric
lun 1998	Corporation) Executive Vice President of Yaskawa Electric America, Inc.
	Marketing Manager, Drives Division, Motion Control Division of
	Yaskawa Electric Corporation
Mar.2004	General Manager, Drives Division, Motion Control Division of Yaskawa Electric Corporation
Jun. 2005	Director/Member of the Board, General Manager, Drives Division, Motion Control Division of Yasukawa Electric Corporation
Mar.2006	Director/Member of the Board, General Manager, Drives Division of Yaskawa Electric Corporation
Mar.2007	Director/Member of the Board, General Manager, Robotics Division of Yaskawa Electric Corporation
Jun. 2009	Managing Director/Member of the Board, General Manager, Robotics Division of Yaskawa Electric Corporation
Mar.2010	President/Member of the Board (Representative Director) of Yaskawa Electric Corporation
Mar.2013	Representative Director Chairman of the Board/President of Yaskawa Electric Corporation
Mar.2016	Representative Director Chairman of the Board of Yaskawa Electric Corporation
	Director of Yaskawa Electric Corporation
	Senior Advisor of Yaskawa Electric Corporation (current) Director (current), Member of the Nomination Committee
Jun. 2022	(current)
	ant concurrent positions outside the Company:

ficant concurrent positions outside the Company: Senior Advisor of Yaskawa Electric Corporation

Outside Director of TOTO LTD.

Member of the Board of Directors of Kyushu Electric Power Company. Incorporated

Hayato Omi Narihito Otake Hiromichi Takemura Tatsufumi Soda Michio Ozaki Hidenori Oka

Tamami Murata Ulrich Nass Brian Parsons Gen Murayama Hideaki Hayami

Minoru Arai Katsumi Kobayashi Masami Shinomoto Jong-Won Lee

2. As of June 28, 2022 (number of the Company's shares owned as of March 31, 2022)



N : Nomination Committee

- C : Compensation Committee
- A : Audit Committee
- ★ : Chairperson