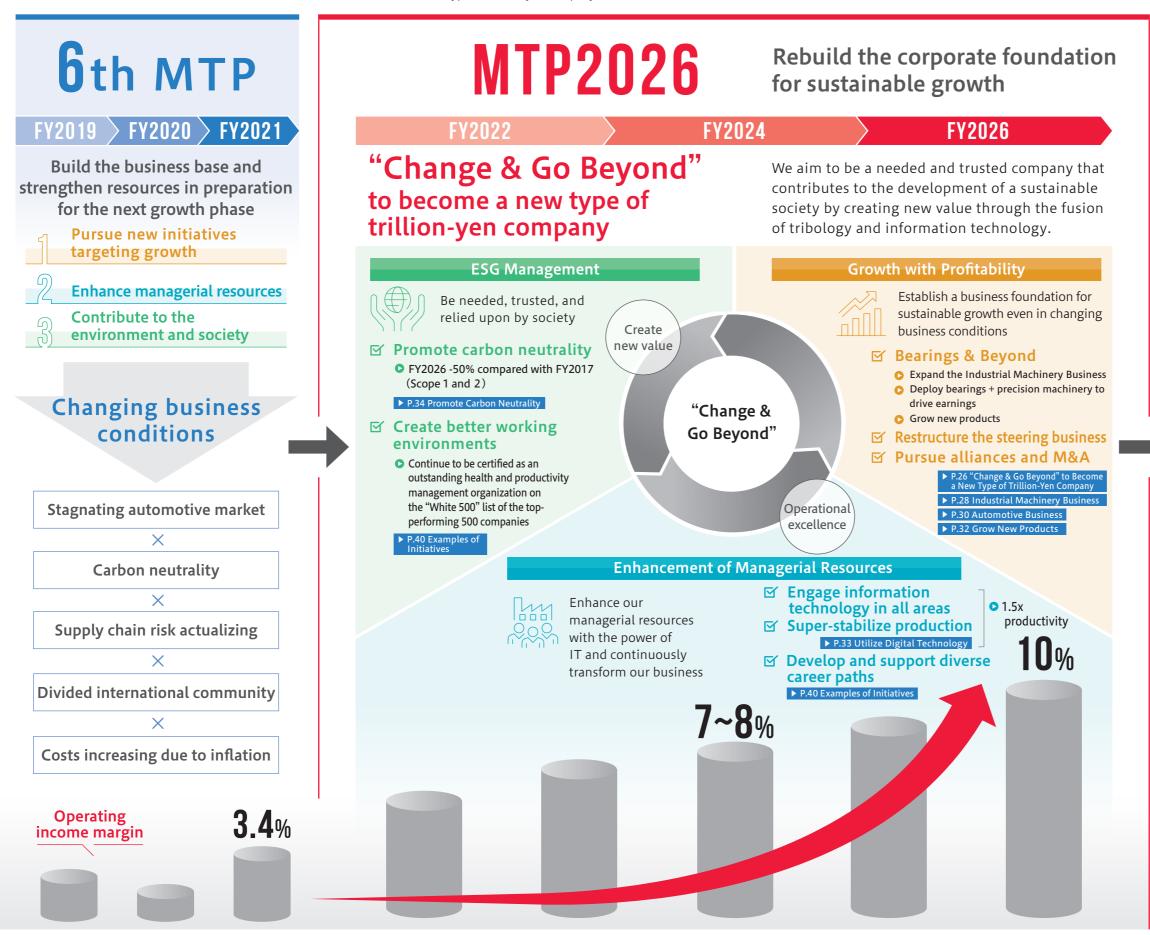
Strategies and Performance

03

In conjunction with a review of its 6th Mid-Term Management Plan, NSK adopted a backcasting approach to determine what actions it should take over the next five years. Based on the aforementioned, the Company formulated the new Mid-Term Management Plan (MTP2026) with an eye on the business environment post 2026 looking as far ahead as 10–20 years into the future. Positioning electrification, automation, digitalization, and the environment as growth drivers, we will accelerate efforts to address management issues as well as "Change & Go Beyond" to become a new type of trillion-yen company.



Post 2026

Keep in motion for the next 100 or even 1,000 years

No. 1 in quality and trust

Resolve social issues

Foster technological innovation

Electrification ×

Automation

×

Digitalization

Global push to reduce environmental impact



CEO Message