

FACT BOOK

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※ NSKは国際財務報告基準（IFRS）を任意適用しています。

NSK has adopted International Financial Reporting Standards (IFRS).

※2022年3月期第3四半期連結会計期間において、企業結合に係る暫定的な会計処理の確定を行ったため、

2021年3月期第4四半期及び2022年3月期上期に関連する数値は、暫定的な会計処理の確定内容を反映させています。

In the third quarter ended December 31, 2021, NSK finalized provisional accounting treatment for business combination,

which is reflected in the relevant figures for the fourth quarter of the fiscal year 2020 and the first half of the fiscal year 2021.

November 4, 2022

NSK Ltd.

サマリー情報 1

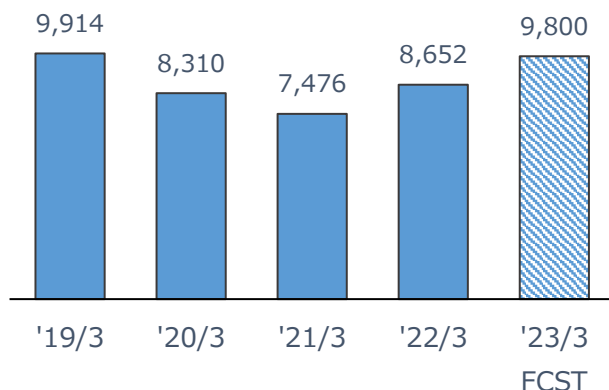
Summary 1

< 連結 Consolidated >



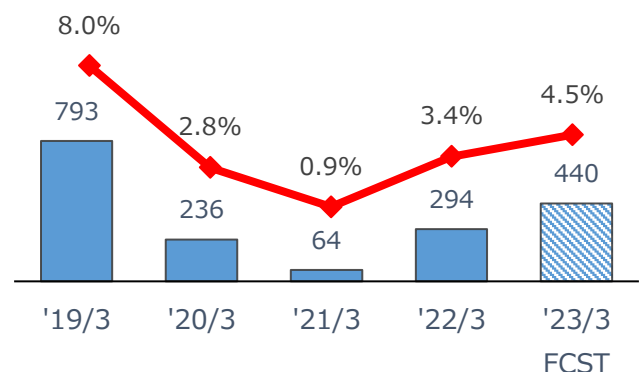
(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	509,576	991,365	434,820	831,034	315,892	747,559	417,764	865,166	463,824	
営業利益 Operating income	44,964	79,279	15,765	23,604	(10,636)	6,364	15,688	29,430	13,523	
営業利益率 %	8.8%	8.0%	3.6%	2.8%	(3.4%)	0.9%	3.8%	3.4%	2.9%	
当期利益 (親会社所有者帰属) Net income attributable to owners of the parent	30,941	55,809	11,816	17,412	(12,287)	355	7,760	16,587	6,027	
当期利益率 %	6.1%	5.6%	2.7%	2.1%	(3.9%)	0.0%	1.9%	1.9%	1.3%	
基本的1株当たり当期利益 (円) Basic earnings per share (yen)	58.79	107.46	23.07	34.00	(23.98)	0.69	15.14	32.35	11.75	
1株当たり配当額 (円) Dividends per share (yen)	20.00	40.00	20.00	30.00	10.00	20.00	10.00	25.00	15.00	
為替換算レート (期中平均) :USD	110.27	110.91	108.63	108.75	106.92	106.06	109.80	112.38	133.98	
Exchange rate	EUR	129.84	128.40	121.41	120.83	121.29	123.70	130.89	130.56	138.72
	CNY	16.75	16.54	15.68	15.60	15.26	15.67	16.99	17.51	19.88

売上高 Sales (億円/¥100 Million)



営業利益 Operating income (億円/¥100 Million)

営業利益率 O.I. margin (%)

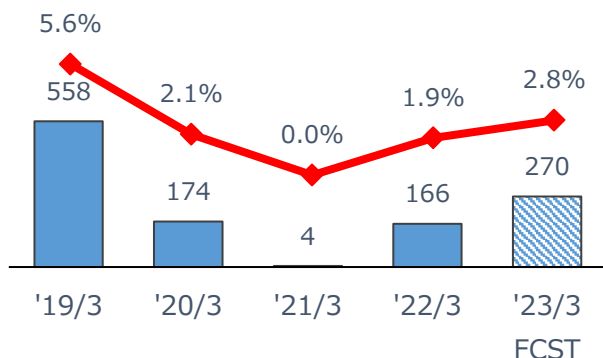


当期利益 (親会社所有者帰属) (億円/¥100 Million)

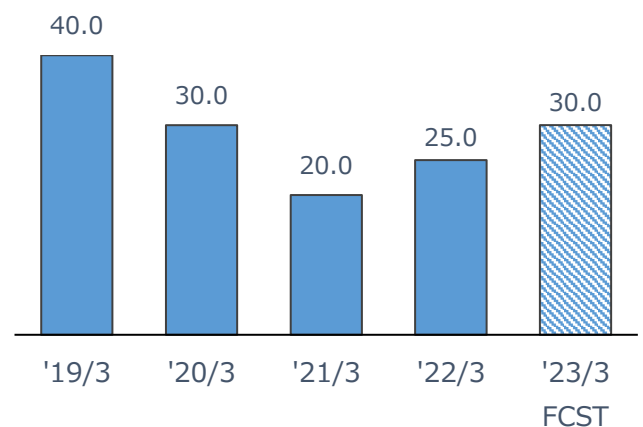
Net income attributable to owners of the parent

当期利益率

Net income attributable to owners of the parent margin (%)

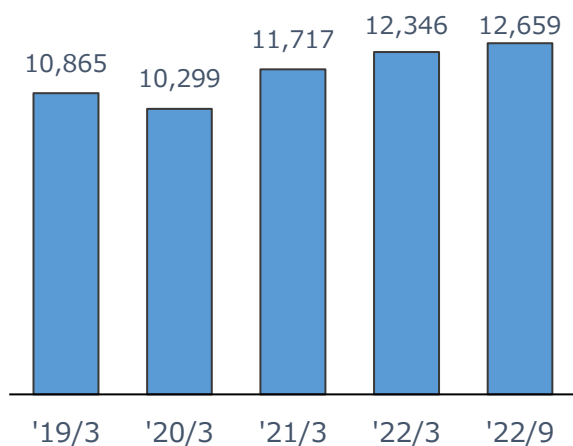


1株当たり配当額 Dividends per share (円/¥)



(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
資産合計 Total assets	1,097,410	1,086,456	1,064,869	1,029,884	1,077,037	1,171,699	1,166,345	1,234,551	1,265,937	
親会社の所有者に帰属する持分合計 Total equity attributable to owners of the parent	551,102	536,676	524,626	505,505	504,134	554,516	577,322	617,800	628,808	
親会社所有者帰属持分比率 %	50.2%	49.4%	49.3%	49.1%	46.8%	47.3%	49.5%	50.0%	49.7%	
1株当たり純資産額 (円) Equity per share attributable to owners of the parent (yen)	1,060.18	1,048.18	1,024.34	987.01	983.61	1,081.88	1,125.71	1,204.63	1,225.51	
有利子負債 Interest-bearing debt	250,502	274,780	280,108	279,170	341,638	332,440	307,594	303,457	341,253	
Net D/E レシオ Net D/E ratio	0.23	0.27	0.28	0.28	0.31	0.28	0.29	0.27	0.29	
為替換算レート (期末) : Exchange rate	USD 113.58	111.01	107.96	108.83	105.81	110.72	111.95	122.41	144.81	
	EUR 132.15	124.56	118.04	119.65	124.16	129.76	129.90	136.77	142.32	
	CNY 16.50	16.48	15.14	15.30	15.54	16.86	17.29	19.26	20.37	
ROA	5.7%	5.1%	2.2%	1.6%	(2.3%)	0.0%	1.3%	1.4%	1.0%	
ROE	11.4%	10.4%	4.5%	3.3%	(4.9%)	0.1%	2.7%	2.8%	1.9%	

資産合計 Total assets (億円/¥ 100 Million)

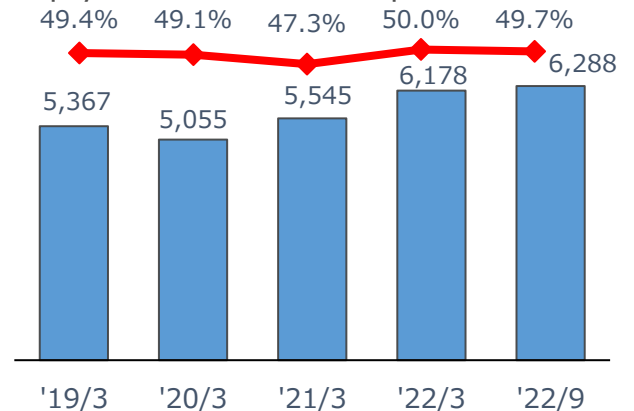


親会社の所有者に帰属する持分合計 (億円/¥ 100 Million)

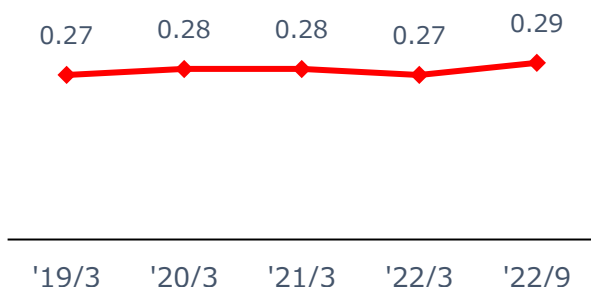
Total equity attributable to owners of the parent

親会社所有者帰属持分比率

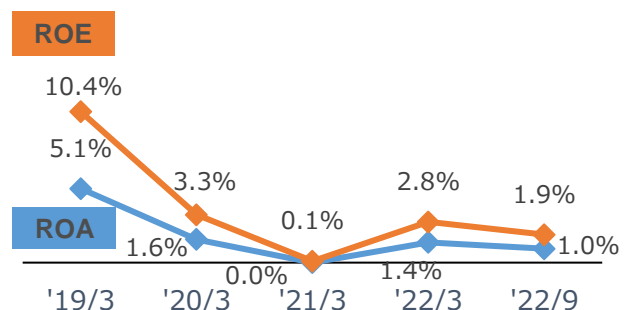
Ratio of equity attributable to owners of the parent to total assets (%)



Net D/Eレシオ Net D/E ratio



ROE (%) / ROA (%)



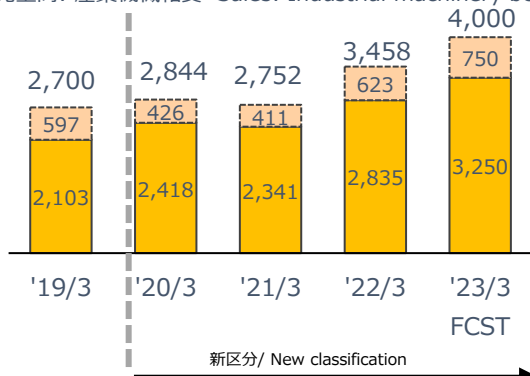
(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	509,576	991,365	434,820	831,034	315,892	747,559	417,764	865,166	463,824	
営業利益 Operating income	44,964	79,279	15,765	23,604	(10,636)	6,364	15,688	29,430	13,523	
営業利益率 O.I. margin %	8.8%	8.0%	3.6%	2.8%	(3.4%)	0.9%	3.8%	3.4%	2.9%	
産業機械事業 * Industrial machinery business	135,872	269,974	146,247	284,426	123,967	275,226	165,346	345,785	192,891	
産業機械軸受 Industrial machinery bearings	104,675	210,261	123,743	241,794	105,665	234,106	136,180	283,456	155,917	
精機製品 Precision machinery and parts	31,197	59,713	22,504	42,632	18,301	41,119	29,166	62,329	36,973	
営業利益 Operating income	16,729	32,887	8,951	14,732	282	7,697	14,161	30,943	20,499	
営業利益率 O.I. margin %	12.3%	12.2%	6.1%	5.2%	0.2%	2.8%	8.6%	8.9%	10.6%	
自動車事業 * Automotive business	357,577	689,658	275,582	521,857	182,841	449,722	233,924	482,547	252,346	
自動車軸受 Automotive bearings	176,512	348,907	135,635	261,310	95,387	233,488	124,480	259,574	139,811	
自動車部品 Automotive components	181,064	340,750	139,947	260,546	87,453	216,233	109,443	222,973	112,534	
営業利益 Operating income	26,703	44,949	6,423	9,174	(13,170)	(4,018)	254	(13,762)	(6,134)	
営業利益率 O.I. margin %	7.5%	6.5%	2.3%	1.8%	(7.2%)	(0.9%)	0.1%	(2.9%)	(2.4%)	
その他 Others	30,349	62,919	25,476	48,687	18,065	42,918	29,528	59,745	31,687	
営業利益 Operating income	2,835	5,607	1,210	1,365	(249)	979	1,691	2,282	107	
営業利益率 O.I. margin %	9.3%	8.9%	4.8%	2.8%	(1.4%)	2.3%	5.7%	3.8%	0.3%	
消去 (売上高) Eliminations (sales)	(14,223)	(31,186)	(12,485)	(23,937)	(8,981)	(20,307)	(11,034)	(22,911)	(13,100)	
その他の営業費用/調整額 Other operating expenses/Adjustments	(1,303)	(4,165)	(819)	(1,668)	2,500	1,705	(418)	9,967	(949)	

*事業別の売上高、営業利益は、2021年3月期中に一部事業の担当領域を「自動車軸受」から「産業機械軸受」へ変更したことに伴い、2020年3月期に遡って新区分で表示しています。
Part of the automotive bearings business was transferred to the industrial machinery bearings business in the fiscal year ended March 31, 2021. Accordingly, sales and operating income by business segment have been reclassified from the fiscal year ended March 31, 2020 to match current segments.

産業機械事業 Industrial Machinery Business

(億円 / ¥ 100 Million)

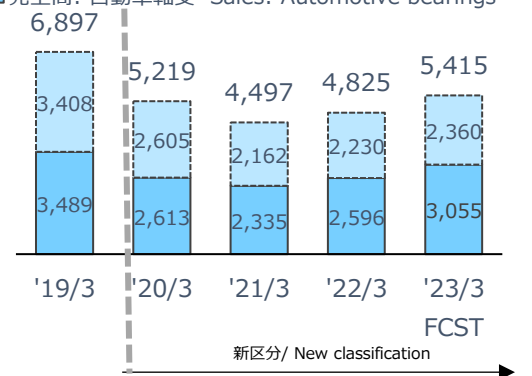
■売上高: 精機製品 Sales: Precision machinery and parts
■売上高: 産業機械軸受 Sales: Industrial machinery bearings



自動車事業 Automotive Business

(億円 / ¥ 100 Million)

■売上高: 自動車部品 Sales: Automotive components
■売上高: 自動車軸受 Sales: Automotive bearings



顧客地域別売上高

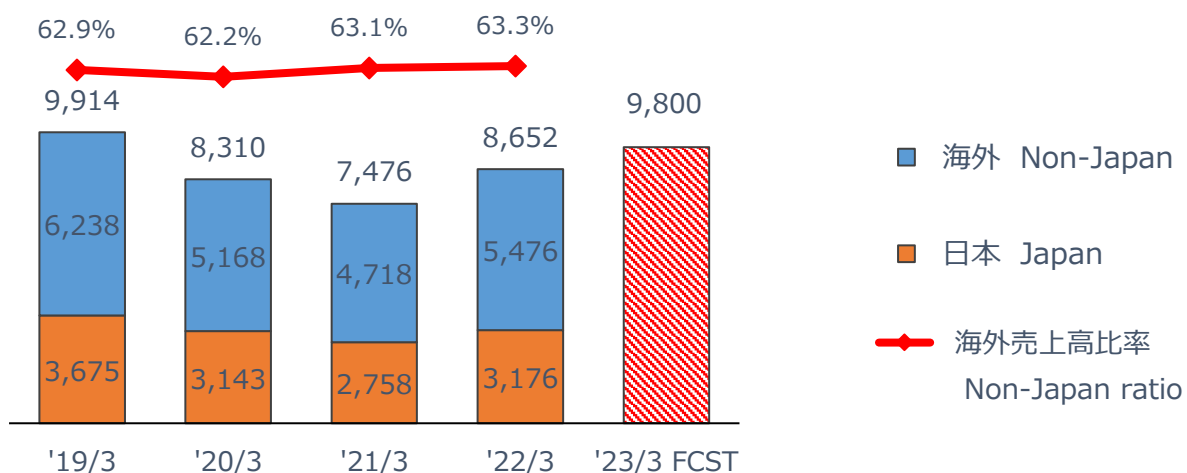
Sales by Customer Location

< 連結 Consolidated >



(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	509,576	991,365	434,820	831,034	315,892	747,559	417,764	865,166	463,824	
日本 Japan	186,857	367,537	161,735	314,281	112,674	275,777	156,766	317,612	153,379	
海外 Non-Japan	322,719	623,828	273,085	516,752	203,218	471,782	260,997	547,554	310,444	
米州 The Americas	79,510	157,581	74,304	139,249	46,716	107,829	60,411	125,094	81,148	
欧州 Europe	64,694	130,127	56,932	110,075	38,107	94,800	53,478	111,890	60,981	
中国 China	105,905	194,994	80,213	148,525	79,286	166,660	85,811	182,036	96,116	
その他アジア Other Asia	72,608	141,124	61,634	118,902	39,108	102,492	61,295	128,532	72,198	

(億円/¥100 Million)



法人所在地別情報

Sales and O.I. by Region

< 連結 Consolidated >



(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	509,576	991,365	434,820	831,034	315,892	747,559	417,764	865,166	463,824	
営業利益 Operating income	44,964	79,279	15,765	23,604	(10,636)	6,364	15,688	29,430	13,523	
営業利益率 O.I. margin %	8.8%	8.0%	3.6%	2.8%	(3.4%)	0.9%	3.8%	3.4%	2.9%	
日本 Japan	269,405	536,327	238,044	461,080	171,999	421,549	240,934	488,031	245,777	
セグメント利益 Segment profit	10,151	17,455	(1,943)	(5,642)	(16,254)	(3,119)	4,016	6,961	2,451	
セグメント利益率 Seg. margin %	3.8%	3.3%	(0.8%)	(1.2%)	(9.5%)	(0.7%)	1.7%	1.4%	1.0%	
米州 The Americas	76,947	153,470	72,396	136,502	45,934	105,961	59,430	123,530	80,182	
セグメント利益 Segment profit	4,961	10,133	3,505	6,692	(838)	1,632	(683)	1,266	1,253	
セグメント利益率 Seg. margin %	6.4%	6.6%	4.8%	4.9%	(1.8%)	1.5%	(1.2%)	1.0%	1.6%	
欧州 Europe	66,493	133,485	58,232	112,119	38,387	95,600	55,544	117,080	64,157	
セグメント利益 Segment profit	4,089	7,555	987	1,223	(3,562)	(4,752)	(1,246)	(4,544)	(2,384)	
セグメント利益率 Seg. margin %	6.1%	5.7%	1.7%	1.1%	(9.3%)	(5.0%)	(2.2%)	(3.9%)	(3.7%)	
アジア Asia	194,108	364,535	152,829	286,274	122,009	282,185	159,514	334,731	180,086	
セグメント利益 Segment profit	27,767	48,527	13,515	21,915	6,771	12,370	14,442	26,820	14,244	
セグメント利益率 Seg. margin %	14.3%	13.3%	8.8%	7.7%	5.5%	4.4%	9.1%	8.0%	7.9%	
消去 (売上高) Eliminations (Sales)	(97,378)	(196,453)	(86,681)	(164,942)	(62,438)	(157,737)	(97,658)	(198,206)	(106,380)	
消去/その他営業費用 Eliminations / Other operating expenses	(2,004)	(4,393)	(299)	(584)	3,247	232	(839)	(1,074)	(2,042)	

設備投資額・減価償却費・研究開発費

< 連結 Consolidated >

Capital Expenditures / Depreciation and Amortisation / R&D Expenses

(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
設備投資額 (有形及び無形) Capital expenditures (Including intangible assets)	27,083	81,102	21,676	54,927	13,866	37,303	18,753	52,311	23,466	
日本 Japan	13,940	43,015	11,143	33,037	7,726	22,284	11,319	33,110	14,001	
海外 Non-Japan	13,143	38,087	10,533	21,890	6,140	15,019	7,434	19,201	9,465	
米州 The Americas	2,770	5,831	2,586	4,129	920	2,839	2,001	3,856	1,106	
欧州 Europe	2,478	8,014	1,934	4,186	1,032	2,718	1,644	4,374	1,144	
アジア Asia	7,893	24,240	6,012	13,574	4,187	9,462	3,788	10,970	7,213	
減価償却費 (有形及び無形) Depreciation and amortisation (Including intangible assets)	23,928	48,801	26,783	53,926	26,940	54,527	28,374	56,558	28,993	
研究開発費 R&D expenses	9,436	19,023	9,160	18,265	8,425	16,820	9,364	19,175	9,692	

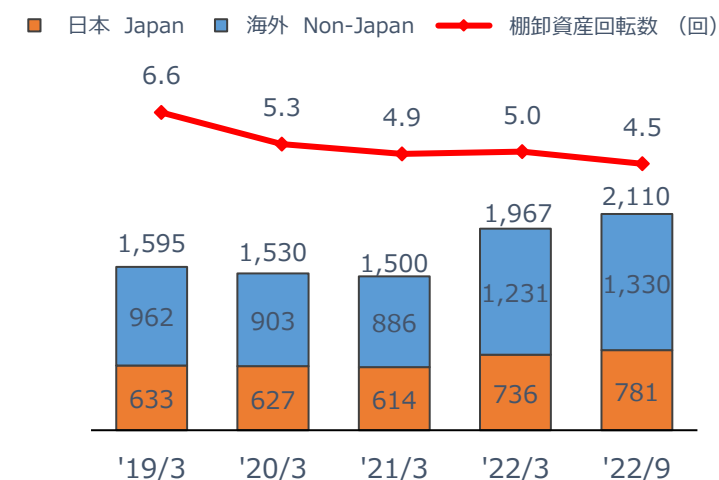
棚卸資産・有利子負債



Inventories / Interest-bearing Debt < 連結 Consolidated >

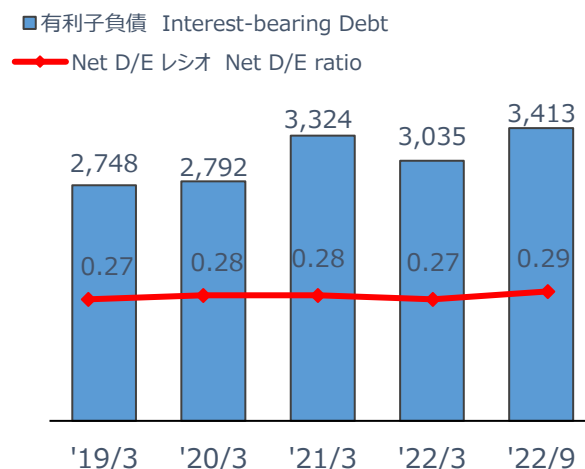
(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
棚卸資産 Inventories	158,236	159,517	157,574	152,971	146,202	150,046	178,130	196,736	211,028	
日本 Japan	61,852	63,324	64,853	62,684	63,036	61,448	69,076	73,615	78,070	
海外 Non-Japan	96,383	96,192	92,721	90,286	83,166	88,598	109,053	123,121	132,957	
米州 The Americas	24,171	26,620	26,107	23,944	22,233	24,016	29,724	38,377	39,553	
欧州 Europe	26,439	25,116	26,253	25,565	23,648	24,401	31,432	33,601	36,874	
アジア Asia	45,772	44,455	40,360	40,776	37,284	40,180	47,896	51,142	56,529	
棚卸資産回転数 (回) Inventory turnover (times)	6.8	6.6	5.5	5.3	4.2	4.9	5.1	5.0	4.5	
有利子負債 Interest-bearing debt	250,502	274,780	280,108	279,170	341,638	332,440	307,594	303,457	341,253	
短期借入金 Short-term loans	100,689	80,640	76,396	67,684	120,418	115,546	94,583	98,056	117,064	
長期借入金 Long-term loans	69,812	74,139	73,711	81,486	91,220	86,893	83,011	85,401	79,188	
社債 Corporate bonds	80,000	120,000	130,000	130,000	130,000	130,000	130,000	120,000	145,000	
Net D/E レシオ Net D/E ratio	0.23	0.27	0.28	0.28	0.31	0.28	0.29	0.27	0.29	

棚卸資産 Inventories (億円/¥100 Million)



有利子負債 Interest-bearing Debt (億円/¥100 Million)

Net D/Eレシオ Net D/E ratio



人員

Number of Employees

< 連結 Consolidated >

(人 / Head-counts)	'19/3		'20/3		'21/3		'22/3		'23/3	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
人員 Number of employees	31,890	31,484	31,387	30,747	30,309	30,378	30,573	30,577	30,376	
日本 Japan	11,814	11,755	11,953	11,803	11,906	11,774	11,914	11,853	11,920	
海外 Non-Japan	20,076	19,729	19,434	18,944	18,403	18,604	18,659	18,724	18,456	
米州 The Americas	3,120	3,093	2,978	2,804	2,628	2,617	2,679	2,696	2,625	
欧州 Europe	4,014	4,259	4,284	4,206	4,104	4,333	4,277	4,312	4,205	
アジア Asia	12,942	12,377	12,172	11,934	11,671	11,654	11,703	11,716	11,626	

連結財政状態計算書

Consolidated Statements of Financial Position



(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end	Interim	Year-end
資産 Assets										
流動資産 Current assets	506,425	507,618	481,326	466,452	507,857	534,769	516,212	569,879	615,421	
現金及び現金同等物 Cash and cash equivalents	121,079	129,965	132,560	137,298	187,401	176,638	138,206	137,504	159,352	
売上債権及びその他の債権 Trade receivables and other receivables	208,191	195,288	171,777	154,226	155,899	185,993	180,273	209,351	220,144	
棚卸資産 Inventories	158,236	159,517	157,574	152,971	146,202	150,046	178,130	196,736	211,028	
その他 Others	18,918	22,847	19,414	21,956	18,353	22,090	19,602	26,286	24,895	
非流動資産 Non-current assets	590,984	578,837	583,542	563,431	569,180	636,930	650,133	664,672	650,516	
有形固定資産 Property, plant and equipment	355,346	378,333	380,542	383,978	372,495	378,677	370,153	379,042	384,102	
無形資産 Intangible assets	18,501	19,550	19,198	19,768	18,755	42,872	42,121	43,987	47,151	
その他 Others	217,136	180,953	183,801	159,684	177,929	215,380	237,857	241,642	219,262	
資産合計 Total assets	1,097,410	1,086,456	1,064,869	1,029,884	1,077,037	1,171,699	1,166,345	1,234,551	1,265,937	
負債 Liabilities										
流動負債 Current liabilities	314,950	285,411	234,074	217,939	255,528	300,989	268,580	297,003	305,670	
仕入債務及びその他の債務 Trade payables and other payables	133,483	130,333	99,744	97,193	79,922	112,374	102,750	119,855	109,383	
その他の金融負債 Other financial liabilities	121,629	101,145	80,397	71,806	124,310	130,205	108,916	113,882	133,878	
その他 Others	59,838	53,932	53,932	48,939	51,294	58,409	56,912	63,265	62,408	
非流動負債 Non-current liabilities	208,835	240,643	284,989	285,426	296,967	297,140	301,639	300,088	311,885	
金融負債 Financial liabilities	130,681	175,467	220,770	228,707	237,734	223,211	222,023	214,684	235,299	
その他 Others	78,153	65,176	64,218	56,718	59,233	73,929	79,615	85,404	76,585	
負債合計 Total liabilities	523,785	526,055	519,063	503,365	552,495	598,130	570,219	597,091	617,555	
資本 Equity										
資本金 Issued capital	67,176	67,176	67,176	67,176	67,176	67,176	67,176	67,176	67,176	
資本剰余金 Capital surplus	80,179	80,426	80,468	80,456	80,356	80,338	80,388	80,374	80,509	
利益剰余金 Retained earnings	382,717	400,720	404,443	405,842	388,932	397,837	402,252	410,872	409,870	
自己株式 Treasury shares	(28,580)	(37,779)	(37,658)	(37,662)	(37,314)	(37,303)	(37,028)	(37,025)	(36,800)	
その他の資本の構成要素 Other components of equity	49,609	26,131	10,196	(10,308)	4,983	46,467	64,534	96,402	108,053	
親会社の所有者に帰属する持分合計 Total equity attributable to owners of the parent	551,102	536,676	524,626	505,505	504,134	554,516	577,322	617,800	628,808	
非支配持分 Non-controlling interests	22,523	23,724	21,178	21,013	20,406	19,052	18,803	19,659	19,573	
資本合計 Total equity	573,625	560,400	545,805	526,518	524,541	573,569	596,126	637,460	648,381	
負債及び資本合計 Total liabilities and equity	1,097,410	1,086,456	1,064,869	1,029,884	1,077,037	1,171,699	1,166,345	1,234,551	1,265,937	

連結損益計算書

Consolidated Statements of Income



(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
売上高 Sales	509,576	991,365	434,820	831,034	315,892	747,559	417,764	865,166	463,824	
国内売上高 Japan	186,857	367,537	161,735	314,281	112,674	275,777	156,766	317,612	153,379	
海外売上高 Non-Japan	322,719	623,828	273,085	516,752	203,218	471,782	260,997	547,554	310,444	
売上原価 Cost of sales	394,745	771,783	351,539	677,511	270,666	621,318	333,618	695,440	372,373	
原価率 Cost ratio %	77.5%	77.9%	80.8%	81.5%	85.7%	83.1%	79.9%	80.4%	80.3%	
販売費及び一般管理費 Selling, general and administrative expenses	71,174	141,808	67,785	130,238	58,827	125,425	69,819	144,724	78,279	
持分法による投資利益 Share of profits of investments accounted for using the equity method	2,727	5,493	1,231	2,282	612	4,076	1,922	3,785	1,432	
その他の営業収益 Other operating income	-	-	-	-	-	-	-	10,225	-	
その他の営業費用 Other operating expenses	1,419	3,987	961	1,961	(2,352)	(1,472)	559	9,582	1,079	
営業利益 Operating income	44,964	79,279	15,765	23,604	(10,636)	6,364	15,688	29,430	13,523	
金融収益 Financial income	1,356	2,661	1,216	3,409	1,184	2,137	979	2,229	996	
金融費用 Financial expenses	1,217	2,710	1,429	2,948	1,219	2,612	1,044	2,143	1,700	
税引前利益 Income before income taxes	45,104	79,229	15,552	24,065	(10,671)	5,889	15,624	29,516	12,819	
法人所得税費用 Income tax expense	12,479	20,491	3,231	5,956	1,715	6,637	6,856	11,851	5,868	
当期利益 Net income	32,624	58,738	12,320	18,108	(12,386)	(748)	8,768	17,664	6,951	
(当期利益の帰属) Net income attributable to:										
親会社の所有者 Owners of the parent	30,941	55,809	11,816	17,412	(12,287)	355	7,760	16,587	6,027	
非支配持分 Non-controlling interests	1,683	2,928	504	696	(98)	(1,103)	1,007	1,077	923	
(親会社の所有者に帰属する1株当たり当期利益) (Earnings per share attributable to owners of the parent)										
基本的1株当たり当期利益 (円) Basic earnings per share (yen)	58.79	107.46	23.07	34.00	(23.98)	0.69	15.14	32.35	11.75	
希薄化後1株当たり当期利益 (円) Diluted earnings per share (yen)	58.69	107.24	23.01	33.91	(23.98)	0.69	15.09	32.26	11.71	

連結キャッシュ・フロー計算書

Consolidated Statements of Cash Flows



(百万円 / ¥ Million)	'19/3		'20/3		'21/3		'22/3		'23/3	
	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year	1st half	Full year
営業活動によるキャッシュ・フロー Operating activities										
税引前利益 Income before income taxes	45,104	79,229	15,552	24,065	(10,671)	5,889	15,624	29,516	12,819	
減価償却費及び償却費 Depreciation and amortisation	23,928	48,801	26,783	53,926	26,940	54,527	28,374	56,558	28,993	
売上債権の増減額 () は増加 Decrease (increase) in trade receivable	8,116	18,602	17,459	34,335	(1,808)	(20,822)	5,928	(11,902)	(2,898)	
棚卸資産の増減額 () は増加 Decrease (increase) in inventories	(13,923)	(17,859)	(3,102)	579	7,394	9,155	(27,417)	(34,821)	(2,408)	
仕入債務の増減額 () は減少 Increase (decrease) in trade payable	(1,212)	(10,856)	(17,306)	(26,888)	(7,668)	13,800	(4,176)	442	(6,280)	
法人税等の支払額 Income tax paid	(14,006)	(24,149)	(6,416)	(12,629)	(3,391)	(9,880)	(5,023)	(11,447)	(10,204)	
その他 Others	1,079	(1,151)	7,261	(1,000)	3,151	1,171	(4,154)	(5,612)	(113)	
営業活動によるキャッシュ・フロー Net cash provided by operating activities	49,085	92,617	40,232	72,387	13,945	53,842	9,155	22,733	19,907	
投資活動によるキャッシュ・フロー Investing activities										
有形固定資産の取得による支出 Purchases of property, plant and equipment	(30,205)	(73,379)	(26,916)	(47,876)	(19,591)	(33,797)	(14,980)	(36,063)	(21,214)	
その他 Others	(2,714)	705	279	8,091	681	(17,299)	(1,075)	16,089	(2,010)	
投資活動によるキャッシュ・フロー Net cash used in investing activities	(32,919)	(72,673)	(26,637)	(39,784)	(18,910)	(51,096)	(16,055)	(19,973)	(23,224)	
財務活動によるキャッシュ・フロー Financing activities										
長期借入金による調達/返済 () は返済 Proceeds (repayments) of long-term loans	(298)	(12,475)	(434)	(4,099)	9,429	6,584	(162)	(304)	(13)	
社債の発行/償還 () は償還 Issuance (redemption) of corporate bonds	-	40,000	10,000	10,000	-	-	-	(10,000)	25,000	
自己株式の取得による支出 Acquisition of treasury shares	(10,849)	(20,044)	(0)	(2)	(0)	(2)	(0)	(1)	(0)	
配当金の支払額 Dividends paid	(11,096)	(21,495)	(10,238)	(20,483)	(5,125)	(10,253)	(5,126)	(10,259)	(7,689)	
非支配株主への配当金の支払額 Dividends paid to non-controlling interests	(2,892)	(2,892)	(2,634)	(2,652)	(543)	(1,519)	(1,157)	(1,164)	(1,599)	
その他 Others	(925)	(3,569)	(4,302)	(4,095)	50,472	35,183	(25,570)	(26,494)	4,293	
財務活動によるキャッシュ・フロー Net cash used in Financing activities	(26,062)	(20,477)	(7,611)	(21,333)	54,232	29,992	(32,018)	(48,224)	19,990	
現金及び現金同等物に係る換算差額										
Effect of exchange rate changes on cash and cash equivalents	(307)	(784)	(3,388)	(3,934)	835	6,602	485	6,330	5,173	
現金及び現金同等物の増減額 () は減少 Net increase (decrease) in cash and cash equivalents	(10,203)	(1,318)	2,595	7,333	50,103	39,340	(38,432)	(39,133)	21,847	
現金及び現金同等物の期首残高 Cash and cash equivalents at the beginning of the period	131,283	131,283	129,965	129,965	137,298	137,298	176,638	176,638	137,504	
現金及び現金同等物の期末残高 Cash and cash equivalents at the end of the period	121,079	129,965	132,560	137,298	187,401	176,638	138,206	137,504	159,352	