### NSK Ltd.

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### NON-CONSOLIDATED RESULTS FOR THE SIX MONTHS ENDED SEPTEMBER 30, 2006 (unaudited)

#### **Financial Highlights**

|                      | 2006      | 2005      | Change |
|----------------------|-----------|-----------|--------|
| (Millions of yen)    |           |           | %      |
| Net sales            | ¥ 221,486 | ¥ 204,081 | 8.5    |
| Operating income     | 8,776     | 5,996     | 46.4   |
| Ordinary income      | 10,217    | 7,135     | 43.2   |
| Net income           | 8,174     | 7,318     | 11.7   |
| (Yen)                |           |           |        |
| Net income per share | ¥ 15.13   | ¥13.55    |        |
|                      |           |           |        |

Six months ended Sep. 30,

#### **Financial Position**

|                                      | As of Sep. 30,<br><b>2006</b> | As of Mar. 31,<br>2006 |
|--------------------------------------|-------------------------------|------------------------|
| (Millions of yen)                    |                               |                        |
| Total assets                         | ¥ 666,822                     | ¥ 668,810              |
| Net assets                           | 260,444                       | 261,160                |
| (%)                                  |                               |                        |
| Shareholders' equity to total assets | 39.1%                         | 39.0%                  |
| (Yen)                                |                               |                        |
| Net assets per share                 | ¥ 481.79                      | ¥ 483.39               |
|                                      |                               |                        |

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#### **Non-consolidated Balance Sheets**

| (Millions of yen)                           | As of Sep. 30,<br>2006 | As of Mar. 31,<br>2006 | Increase/<br>Decrease |
|---|------------------------|------------------------|-----------------------|
| Assets                                      |                        |                        |                       |
| Current assets                              | ¥ 213,177              | ¥ 209,212              | ¥ 3,965               |
| Cash and deposits                           | 17,600                 | 20,084                 | (2,484)               |
| Notes receivable                            | 290                    | 286                    | 4                     |
| Accounts receivable – trade                 | 111,906                | 105,659                | 6,247                 |
| Marketable securities                       | 8,996                  | 8,990                  | 6                     |
| Inventories                                 | 26,651                 | 25,196                 | 1,455                 |
| Accounts receivable – other                 | 32,800                 | 35,665                 | (2,865)               |
| Deferred income taxes                       | 3,551                  | 3,762                  | (211)                 |
| Other current assets                        | 11,510                 | 9,680                  | 1,830                 |
| Less allowance for doubtful accounts        | (131)                  | (114)                  | (17)                  |
| Non-current assets                          | 453,645                | 459,597                | (5,952)               |
| Property, plant and equipment               | 84,302                 | 84,740                 | (438)                 |
| Buildings and structures                    | 28,802                 | 29,483                 | (681)                 |
| Machinery and equipment                     | 33,960                 | 33,202                 | 758                   |
| Vehicles and transportation equipment       | 88                     | 110                    | (22)                  |
| Tools and spare parts                       | 3,310                  | 3,292                  | 18                    |
| Land  | 15,843                 | 15,868                 | (25)                  |
| Construction in progress                    | 2,296                  | 2,782                  | (486)                 |
| Intangible assets                           | 3,257                  | 3,288                  | (31)                  |
| Investments and other assets                | 366,085                | 371,568                | (5,483)               |
| Investment securities                       | 76,380                 | 85,367                 | (8,987)               |
| Investments in affiliated companies – Stock | 208,950                | 208,602                | 348                   |
| Long-term loans                             | 29,088                 | 28,450                 | 638                   |
| Prepaid pension costs                       | 35,650                 | 33,731                 | 1,919                 |
| Other investments and assets                | 16,764                 | 16,248                 | 516                   |
| Less allowance for doubtful accounts        | (749)                  | (832)                  | 83                    |
| Total assets                                | 666,822                | 668,810                | (1,988)               |

#### Non-consolidated Balance Sheets (Continued)

|   | As of Sep. 30, | As of Mar. 31, | Increase/ |
|---|----------------|----------------|-----------|
| (Millions of yen)                                   | 2006           | 2006           | Decrease  |
|   |                |                |           |
| Liabilities   |                |                |           |
| Current liabilities                                 | ¥ 248,930      | ¥ 246,139      | ¥ 2,791   |
| Notes payable                                       | 1,734          | 1,950          | (216)     |
| Accounts payable – trade                            | 126,188        | 118,423        | 7,765     |
| Short-term bank loans                               | 81,303         | 84,363         | (3,060)   |
| Commercial paper                                    | 5,000          | 5,000          |           |
| Current portion of corporate bonds                  | 10,000         | 10,000         | _         |
| Accounts payable – other                            | 10,894         | 13,406         | (2,512)   |
| Accrued expenses                                    | 10,161         | 9,753          | 408       |
| Accrued income taxes                                | 2,545          | 2,011          | 534       |
| Other current liabilities                           | 1,103          | 1,229          | (126)     |
| Long-term liabilities                               | 157,447        | 161,510        | (4,063)   |
| Corporate bonds                                     | 75,000         | 85,000         | (10,000)  |
| Long-term loans                                     | 47,000         | 36,500         | 10,500    |
| Deferred tax liabilities                            | 31,614         | 34,408         | (2,794)   |
| Accrued officers' retirement benefits               | 786            | 700            | 86        |
| Reserves for environmental safety measures expenses | 701            | 860            | (159)     |
| Other long-term liabilities                         | 2,344          | 4,041          | (1,697)   |
| Total liabilities                                   | 406,377        | 407,650        | (1,273)   |
| Total habilities                                    |                |                | (1,210)   |
| Shareholders' equity                                |                |                |           |
| Common stock  |                | 67,176         |           |
| Capital surplus                                     | _              | 77,986         | _         |
| Capital reserve                                     |                | 77,923         |           |
| Other reserves                                      | _              | 62             | _         |
| Gain on disposal of treasury stock                  | —              | 62             |           |
|   | —              |                | _         |
| Retained earnings                                   |                | 79,786         |           |
| Legal reserve                                       | —              | 10,292         | _         |
| Other reserves                                      | —              | 57,510         |           |
| Unappropriated retained earnings                    | —              | 11,983         |           |
| Unrealized holding gains on securities              |                | 40,218         |           |
| Treasury stock                                      |                | (4,006)        |           |
| Total shareholders' equity                          |                | 261,160        |           |
| Total liabilities and shareholders' equity          |                | 668,810        |           |

#### Non-consolidated Balance Sheets (Continued)

| (Millions of yen)                          | As of Sep. 30,<br>2006 | As of Mar. 31, 2006 | Increase/<br>Decrease |
|--|------------------------|---------------------|-----------------------|
| Net assets                                 |                        |                     |                       |
| Shareholders' equity                       | 225,729                | _                   | _                     |
| Common stock                               | 67,176                 |                     |                       |
| Capital surplus                            | 78,038                 |                     |                       |
| Capital reserve                            | 77,923                 |                     |                       |
| Other capital reserves                     | 114                    | —                   | —                     |
| Retained earnings                          | 84,448                 | —                   | —                     |
| Legal reserve                              | 10,292                 | —                   | —                     |
| Other reserves                             | 74,156                 | —                   | _                     |
| Treasury stock                             | (3,934)                | —                   | —                     |
| Differences on revaluation and translation | 34,699                 |                     |                       |
| Unrealized holding gains on securities     | 34,699                 | —                   | —                     |
| Stock acquisition rights                   | 16                     |                     |                       |
| Total net assets                           | 260,444                |                     |                       |
| Total liabilities and net assets           | ¥ 666,822              | ¥ —                 | ¥ —                   |

#### **Non-consolidated Statements of Operations**

| (Millions of yen)   | Six months ende |           |        |
|---|-----------------|-----------|--------|
|   | 2006            | 2005      | Change |
|   |                 |           | %      |
| Net sales   | ¥ 221,486       | ¥ 204,081 | 8.5    |
| Cost of sales   | 191,485         | 177,087   | 8.1    |
| Selling, general and administrative expenses              | 21,224          | 20,998    | 1.1    |
| Operating income  | 8,776           | 5,996     | 46.4   |
| Non-operating income:                                     | 4,795           | 3,685     | 30.1   |
| Interest and dividend income                              | 4,449           | 3,275     | 35.9   |
| Other   | 346             | 410       | (15.6) |
| Non-operating expenses:                                   | 3,354           | 2,546     | 31.7   |
| Interest expenses   | 1,409           | 1,356     | 3.9    |
| Other   | 1,409           | 1,189     | 63.4   |
| Other   | 1,944           | 1,109     | 03.4   |
| Ordinary income   | 10,217          | 7,135     | 43.2   |
| Extraordinary income:                                     | 229             | 3,960     | (94.2) |
| Gain on sales of property, plant and equipment            | 229             | 1,434     | (84.0) |
| Gain on sales of property, plant and equipment            | 229             | 2,526     | (04.0) |
|   | _               | 2,520     |        |
| Extraordinary losses:                                     |                 | 324       |        |
| Loss on sales of investments in affiliated companies      | —               | 324       |        |
| Income before income taxes                                | 10,446          | 10,772    | (3.0)  |
| Income taxes:   |                 |           |        |
| Current taxes   | 1,100           | (622)     |        |
| Deferred taxes  | 1,172           | 4,075     | (71.2) |
| Deletted taxes  | 1,172           | 4,075     | (71.2) |
| Net income  | 8,174           | 7,318     | 11.7   |
| Unappropriated retained earnings brought forward          |                 | 2,576     |        |
| Interim dividends paid                                    |                 | 2,070     |        |
|   |                 |           |        |
| Unappropriated retained earnings at the end of the period |                 | 9,894     |        |

# Non-consolidated Statements of Changes in Shareholders' Equity (Six months ended Sep. 30, 2006) (Millions of yen)

|   | Shareholders' Equity |                 |                             |                             |                                 |                    |  |  |                    |  |                               |
|---|----------------------|-----------------|-----------------------------|-----------------------------|---------------------------------|--------------------|--|--|--------------------|--|-------------------------------|
|   |                      | Cap             | oital Su                    | rplus                       |                                 | Retained Earnings  |  |  |                    | -  |                               |
|   |                      |                 |                             |                             |                                 |                    | Other                                      | retained earnir                                    | ngs                |  |                               |
|   | Common<br>stock      | Capital reserve | Other<br>capital<br>surplus | Total<br>capital<br>surplus | Retained<br>earnings<br>reserve | Reserve for<br>R&D | Reserve for<br>accelerated<br>depreciation | Special reserve<br>for accelerated<br>depreciation | General<br>reserve | Unapproriated<br>retained<br>earnings<br>brought forward | Total<br>retained<br>earnings |
| Balance at Mar. 31, 2006  | 67,176               | 77,923          | 62                          | 77,986                      | 10,292                          | 1,627              | 2,617                                      | -  | 53,266             | 11,983   | 79,786                        |
| Increase (decrease)<br>during the period  |                      |                 |                             |                             |                                 |                    |  |  |                    |  |                               |
| Cash<br>dividends   |                      |                 |                             |                             |                                 |                    |  |  |                    | (3,511)  | (3,511)                       |
| Transferred to reserves   |                      |                 |                             |                             |                                 |                    | 667  | 94   | 4,000              | (4,761)  | -                             |
| Reversal of reserves  |                      |                 |                             |                             |                                 |                    | (81)                                       |  |                    | 81   | -                             |
| Reversal of reserves<br>during the period   |                      |                 |                             |                             |                                 |                    | (31)                                       |  |                    | 31   | -                             |
| Interim net income  |                      |                 |                             |                             |                                 |                    |  |  |                    | 8,174  | 8,174                         |
| Repurchase of<br>treasury stock   |                      |                 |                             |                             |                                 |                    |  |  |                    |  |                               |
| Disposal of<br>treasury stock   |                      |                 | 52                          | 52                          |                                 |                    |  |  |                    |  |                               |
| Net increase (decrease)<br>during the period, except<br>for items under<br>shareholders' equity |                      |                 |                             |                             |                                 |                    |  |  |                    |  |                               |
| Total change during the period  | -                    | -               | 52                          | 52                          | -                               | -                  | 553  | 94   | 4,000              | 14   | 4,662                         |
| Balance at Sep. 30, 2006  | 67,176               | 77,923          | 114                         | 78,038                      | 10,292                          | 1,627              | 3,170                                      | 94   | 57,266             | 11,997   | 84,448                        |

|   | Sharehold      | ders' Equity                  | Valuation and translation adjustment, etc. | Stock acquisition |                  |
|---|----------------|-------------------------------|--|-------------------|------------------|
|   | Treasury stock | Total shareholders'<br>equity | Unrealized holding gains<br>on securities  | rights            | Total net assets |
| Balance at Mar. 31, 2006  | (4,006)        | 220,942                       | 40,218                                     | -                 | 261,160          |
| Increase (decrease) during the period   |                |                               |  |                   |                  |
| Cash dividends  |                | (3,511)                       |  |                   | (3,511)          |
| Transferred to reserves   |                | -                             |  |                   | -                |
| Reversal of reserves  |                | -                             |  |                   | -                |
| Reversal of reserves during the<br>period   |                | -                             |  |                   | -                |
| Interim net income  |                | 8,174                         |  |                   | 8,174            |
| Repurchase of<br>treasury stock   | (43)           | (43)                          |  |                   | (43)             |
| Disposal of<br>treasury stock   | 115            | 167                           |  |                   | 167              |
| Net increase (decrease) during the period,<br>except for items under shareholders' equity |                | -                             | (5,519)                                    | 16                | (5,502)          |
| Total change during the period  | 72             | 4,786                         | (5,519)                                    | 16                | (715)            |
| Balance at Sep. 30, 2006  | (3,934)        | 225,729                       | 34,699                                     | 16                | 260,444          |

## Forecast for the Year Ending March 31, 2007

| (Millions of yen) | Year ending Mar. 31<br>2007 |
|-------------------|-----------------------------|
| Net sales         | ¥ 445,000                   |
| Operating income  | 16,000                      |
| Ordinary income   | 16,000                      |
| Net income        | 12,500                      |

<Reference> Projected net income per share for the year ending March 31, 2007: ¥23.12.

<u>Notes</u>

All forecasts are based on a number of assumptions and are subject to change. Actual financial results may differ materially and NSK Ltd. accepts no liability whatsoever for any direct or consequential loss arising from any use of this report.