## NSK Ltd.

For Immediate Release

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### NON-CONSOLIDATED RESULTS FOR THE SIX MONTHS ENDED SEPTEMBER 30, 2003 (unaudited)

### **Financial highlights**

	Six months ended Se	ptember 30	
	2003	2002	Change
(Millions of yen)			%
Net sales	¥166,225	¥160,195	3.8
Operating income	4,787	2,453	95.2
Ordinary income	2,836	538	426.5
Net income	3,072	3,735	-17.8
(Yen)			
Net income per share	¥ 5.69	¥ 6.79	

#### Cash dividends per share

	2003	2002
(Yen)		
Interim	¥ 2.50	¥ 2.50
Annual (total)	—	5.00

#### **Financial position**

	As of September 30, <b>2003</b>	As of March 31, <b>2003</b>
(Millions of yen)		
Total assets	¥ 540,207	¥ 526,202
Shareholders' equity (%)	228,302	217,701
Shareholders' equity to total assets (Yen)	42.3%	41.4%
Shareholders' equity per share	¥ 422.72	¥ 402.85

#### Non-consolidated balance sheets

	As of September 30,	As of March 31,	
(Millions of yen)	2003	2003	Increase
			Decrease
Assets			
Current assets	¥ 190,187	¥ 207,461	¥ -17,274
Cash and deposits	5,578	17,372	-11,794
Notes receivable	964	906	58
Accounts receivable – trade	97,094	94,913	2,181
Marketable securities	9,055	17,339	-8,284
Inventories	17,185	18,433	-1,248
Accounts receivable – other	19,304	23,275	-3,971
Deferred income taxes	7,051	2,461	4,590
Other current assets	33,981	32,778	1,203
Less allowance for doubtful accounts	-28	-19	-9
Non-current assets	350,019	318,740	31,279
Property, plant and equipment	73,248	74,736	-1,488
Buildings and structures	30,359	31,275	-916
Machinery and equipment	23,968	24,258	-290
Vehicles and transportation equipment	128	137	-9
Tools and spare parts	2,117	2,098	19
Land	15,120	15,127	-7
Construction in progress	1,553	1,838	-285
Intangible fixed assets	1,711	1,557	154
Investments and other assets	275,059	242,447	32,612
Investment securities	55,803	42,145	13,658
Investments in affiliated companies	177,682	176,131	1,551
Long-term loans	14,746	2,217	12,529
Prepaid pension costs	22,899	14,495	8,404
Deferred tax assets		3,545	-3,545
Other investments and assets	5,061	5,052	9
Less allowance for doubtful accounts	-1,132	-1,140	8
Total assets	¥ 540,207	¥ 526,202	¥ 14,005

#### Non-consolidated balance sheets (Continued)

	As of	September 30,	As of March 31,	
(Millions of yen)		2003	2003	Increase
1.1.1.1.1.1				Decrease
Liabilities				
Current liabilities		¥ 151,533	¥ 146,774	¥ 4,759
Notes payable		4,935	4,757	178
Accounts payable – trade		78,178	85,103	-6,925
Short-term bank loans		35,533	34,804	729
Current portion of corporate bonds		20,000	10,000	10,000
Accounts payable – other		4,272	4,224	48
Accrued expenses		8,119	7,382	737
Accrued income taxes		17	17	_
Other current liabilities		476	485	-9
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Long-term liabilities		160,370	161,727	-1,357
Corporate bonds		80,000	90,000	-10,000
Convertible bonds		16,989	16,989	
Long-term debt		52,500	52,500	
Deferred tax liabilities		8,932		8,932
Accrued officers' retirement benefits		1,591	1,668	-77
Other long-term liabilities		357	569	-212
Total liabilities		311,904	308,501	3,403
Shareholders' equity				
Common stock		67,176	67,176	
Capital surplus		77,924	77,923	1
Capital reserve		77,923	77,923	
Other reserves		0	, =	0
Gain on disposal of NSK treasury stoc	k	0	—	0
Retained earnings		72,950	71,348	1,602
Legal reserve		10,292	10,292	
Other reserve		57,501	57,667	-166
Unappropriated retained earnings at the end of p	eriod	5,156	3,388	1,768
Unrealized holding gains on securities		14,279	5,274	9,005
Treasury stock		-4,028	-4,022	-6
Total shareholders' equity		228,302	217,701	10,601
Total liabilities and shareholders' equit	у _	¥ 540,207	¥ 526,202	¥ 14,005

#### Non-consolidated statements of income

Six months ended September 30			
(Millions of yen)	2003	2002	Change
			%
Net sales	¥ 166,225	¥ 160,195	3.8
Cost of sales	143,296	139,366	2.8
Selling, general and administrative expenses	18,141	18,375	-1.3
Operating income	4,787	2,453	95.2
Non-operating income:	2,068	1,695	22.1
Interest and dividend income	1,545	987	56.5
Other	522	707	-26.1
Non-operating expenses:	4,019	3,609	11.4
Interest expense	1,734	1,758	-1.4
Other	2,284	1,850	23.5
Ordinary income	2,836	538	426.5
	2,000		420.0
Extraordinary income:	2,206	14,877	-85.2
Gain on sales of investment securities	2,206	2,204	0.1
Gain on contribution of securities to employees' retirement benefit trust		11,891	
Gain on sales of property, plant and equipment		780	
Extraordinary losses:		8,459	
Costs related to business restructuring		6,915	—
Loss on sales of investments in affiliated companies		851	—
Loss on devaluation of investment securities		692	
Income before income taxes	5,043	6,956	-27.5
Income taxes: Current	07	00	225.0
	87	20	335.0
Deferred	1,884	3,200	-41.1
Net income	¥ 3,072	¥ 3,735	-17.8
Unappropriated retained earnings brought forward	2,084	1,464	_
Unappropriated retained earnings at end of period	¥ 5,156	¥ 5,200	

# Forecast for the year ending March 31, 2004

	(Millions of yen)
Net sales	¥ 343,000
Operating income	9,000
Ordinary income	5,000
Net income	4,000
Cash dividends per share to be paid	(Yen)
Year-end	¥ 2.50
Annual (total)	5.00

#### <u>Notes</u>

All forecasts are based on a number of assumptions and subject to significant risks and uncertainties. Actual financial results may differ materially and NSK Ltd. accepts no liability whatsoever for any direct or consequential loss arising from any use of this report.