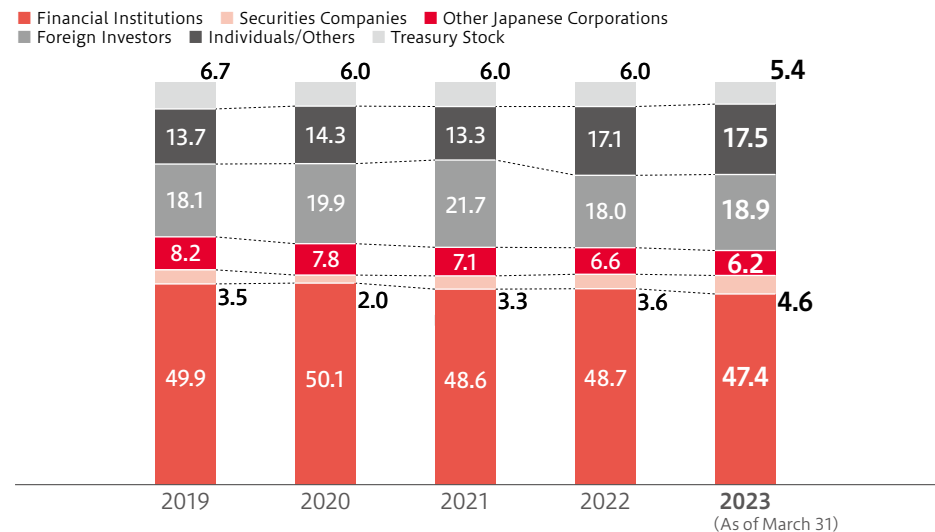


As of March 31, 2023

Common Stock	Authorized	1,700,000,000 shares
	Issued	551,268,104 shares (including 29,989,309 shares of treasury stock)
Number of Shareholders	64,909	
Transfer Agent	Mizuho Trust & Banking Co., Ltd. 1-3-3, Marunouchi, Chiyoda-ku, Tokyo 100-8241, Japan	
Listing	Tokyo	
Security Code	6471	

■ Breakdown of Shareholders (%) (by shareholder type)



Third-Party Assurances

To ensure the reliability and accuracy of NSK Report 2023 as an integrated report, NSK obtained assurances from an external third party for the data information on the following described in this report.

▶ Items Subject to Assurance

- Energy usage ▶P.68
- Greenhouse gas emissions (Scope 1, Scope 2, Scope 3) ▶P.68
- Water withdrawal ▶P.68
- Waste and valuables ▶P.68
- Emissions of VOCs ▶P.68
- Lost-time injury frequency rate ▶P.69

See here for our Independent Verification Report and Independent Assurance Statement. ▶



At the Time of Publishing the NSK Report 2023

Thank you very much for your understanding and support of NSK's business activities.

Returning to our stance of "contributing to society through products and technologies," a stance that has supported NSK since its founding, the NSK Report 2023 expresses our vision, using key words such as electrification, automation, digitalization, and reduction of environmental impact.

For realizing our vision to become a new type of trillion yen company, which we aim to achieve in MTP2026, we need to consider how we improve profitability and capital efficiency and achieve double-digit ROE, and in order to become a company that will continue to be needed, trusted, and relied upon by society, we need to consider how we will strengthen our human, intellectual, and manufacturing capital while minimizing environmental impact and contributing to a sustainable society. We hope that these efforts to achieve NSK's goals will be communicated to our stakeholders.

This report was produced primarily by the Corporate Communications Department, which worked in cooperation with a broad range of departments involved. As the executive officer responsible for IR and thus the creation of this report, I declare the process for preparing this report to be valid and the information contained herein to be accurate. We will continue making concerted efforts to further enrich the content of this report and look forward to hearing your honest opinions and requests after reading it.



Hideaki Hayami

Vice President
Head of Corporate Planning
Division HQ
Responsible for Investor
Relations