

NSK Ltd.

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For Immediate Release

May 13, 2003

NON-CONSOLIDATED RESULTS FOR THE YEAR ENDED MARCH 31, 2003 (unaudited)

Financial highlights

(Millions of yen)	Year ended March 31		Change %
	2003	2002	
Net sales	¥332,421	¥ 304,658	9.1
Operating income	8,234	2,797	194.4
Ordinary income	4,390	2,049	114.2
Net income (Yen)	3,290	-8,351	—
Net income per share	¥ 5.82	¥ -15.00	—

Financial position

(Millions of yen)	As of	As of
	March 31, 2003	March 31, 2002
Total assets	¥ 526,202	¥ 551,039
Shareholders' equity	217,701	239,765
(%)		
Shareholders' equity to total assets	41.4%	43.5%
(Yen)		
Shareholders' equity per share	¥ 402.85	¥ 435.25

Non-consolidated balance sheets

(Millions of yen)	As of March 31,	As of March 31,	Increase Decrease
	2003	2002	
Assets			
Current assets	¥ 207,461	¥ 199,806	¥ 7,655
Cash and deposits	17,372	5,000	12,372
Notes receivable	906	840	66
Accounts receivable – trade	94,913	90,448	4,465
Marketable securities	17,339	30,628	-13,289
Inventories	18,430	26,792	-8,362
Accounts receivable – others	23,275	22,867	408
Deferred income taxes	2,461	1,390	1,071
Other current assets	32,778	21,859	10,919
Less allowance for doubtful accounts	-19	-21	2
Non-current assets	318,740	351,232	-32,492
Property, plant and equipment	74,736	94,259	-19,523
Buildings and structures	31,275	33,121	-1,846
Machinery and equipment	24,258	40,221	-15,963
Vehicles and transportation equipment	137	176	-39
Tools and spare parts	2,098	2,688	-590
Land	15,127	15,198	-71
Construction in progress	1,838	2,852	-1,014
Intangible fixed assets	1,557	1,428	129
Investments and other assets	242,447	255,544	-13,097
Investment securities	42,145	85,603	-43,458
Investments in affiliated companies	176,131	164,468	11,663
Long-term loans	2,217	1,666	551
Prepaid pension costs	14,495	—	14,495
Deferred tax assets	3,545	—	3,545
Other investments and assets	5,052	4,998	54
Less allowance for doubtful accounts	-1,140	-1,193	53
Total assets	¥ 526,202	¥ 551,039	¥ -24,837

NSK Ltd. (Non-consolidated)

(Millions of yen)	As of March 31, 2003	As of March 31, 2002	Increase Decrease
Liabilities			
Current liabilities	¥ 146,774	¥ 157,909	¥ -11,135
Notes payable	4,757	5,565	-808
Accounts payable	85,103	75,959	9,144
Short-term bank loans	34,804	41,758	-6,954
Current portion of corporate bonds	10,000	20,000	-10,000
Other payables	4,224	5,457	-1,233
Accrued expenses	7,382	8,496	-1,114
Accrued income taxes	17	19	-2
Other current liabilities	485	653	-168
Long-term liabilities	161,727	153,363	8,364
Corporate bonds	90,000	80,000	10,000
Convertible bonds	16,989	16,989	—
Long-term debt	52,500	42,464	10,036
Deferred tax liabilities	—	4,449	-4,449
Accrued employees' retirement benefits	—	7,235	-7,235
Accrued officers' retirement benefits	1,668	1,600	68
Other long-term liabilities	569	625	-56
Total liabilities	308,501	311,273	-2,772
Shareholders' equity			
Common stock	67,176	67,176	—
Capital surplus	77,923	77,923	—
Capital reserve	77,923	77,923	—
Retained earnings	71,348	70,801	547
Legal reserve	10,292	10,292	—
Other reserve	57,666	66,497	-8,831
Unappropriated retained earnings at the end of period	3,388	-5,989	9,377
(Included net income for the period)	(3,290)	(-8,351)	(11,641)
Unrealized holding gains on securities	5,274	24,220	-18,946
Treasury stock	-4,022	-356	-3,666
Total shareholders' equity	217,701	239,765	-22,064
Total liabilities and shareholders' equity	¥ 526,202	¥ 551,039	¥ -24,837

Non-consolidated statements of income

(Millions of yen)	Year ended March 31		Change %
	2003	2002	
Net sales	¥ 332,421	¥ 304,658	9.1
Cost of sales	288,230	266,532	8.1
Selling, general and administrative expenses	35,957	35,328	1.8
Operating income	8,234	2,797	194.4
Non-operating income:	3,780	5,902	-35.9
Interest and dividend income	2,283	4,582	-50.2
Other	1,497	1,319	13.5
Non-operating expenses:	7,624	6,649	14.7
Interest expense	3,504	3,419	2.5
Other	4,120	3,229	27.6
Ordinary income	4,390	2,049	114.2
Extraordinary income:	15,932	10,231	55.7
Gain on sales of investment securities	3,150	272	—
Gain on sales of property, plant and equipment	890	9,276	-90.4
Gain on contribution of securities to employees' retirement benefit trust	11,891	—	—
Gain on sales of investments in affiliated companies	—	682	—
Extraordinary losses:	22,143	17,078	29.7
Impairment of investment securities	14,052	13,184	6.6
Costs related to business restructuring	7,239	348	—
Loss on sales of investments in affiliated companies	851	—	—
Support expenses for affiliated companies, etc.	—	3,546	—
Income before income taxes	-1,819	-4,797	—
Income taxes:			
Current	212	1,275	-83.4
Refund	216	—	—
Deferred	-5,106	2,279	—
Net income	¥ 3,290	¥ -8,351	—
Unappropriated retained earnings brought forward	1,464	3,765	
Interim dividends paid	1,365	1,403	
Unappropriated retained earnings at end of period	¥ 3,388	¥ -5,989	

Forecast for the year ending March 31, 2004

	(Millions of yen)
Net sales	¥ 333,000
Ordinary income	5,500
Net income	3,500

Notes

All forecasts are based on a number of assumptions and subject to significant risks and uncertainties. Actual financial results may differ materially and NSK Ltd. accepts no liability whatsoever for any direct or consequential loss arising from any use of this report.